343 PUBLIC SERVICE COMMISSION OF THE DISTRICT OF COLUMBIA -----: IN THE MATTER OF THE JOINT : Formal Case APPLICATION OF EXELON : No. 1119 CORPORATION, PEPCO HOLDINGS, : INC., POTOMAC ELECTRIC POWER : Volume II COMPANY, EXELON ENERGY : DELIVERY COMPANY, LLC AND NEW SPECIAL PURPOSE ENTITY, LLC: FOR AUTHORIZATION AND APPROVAL : OF PROPOSED MERGER TRANSACTION : -----: Washington, D.C. Thursday, December 3, 2015 The Public Interest Hearing in the above-captioned matter began at 10:31 a.m., pursuant to notice, at the Public Service Commission of the District of Columbia, 1325 G Street, N.W., Washington, D.C. BEFORE: BETTY ANN KANE, CHAIRWOMAN JOANNE DODDY FORT, Commissioner WILLIE L. PHILLIPS, Commissioner Reported by: Rose A. Tamburri

344 1 A P P E A R A N C E S 2 On Behalf of the Joint Applicants: 3 PEPCO HOLDINGS, INC. PETER E. MEIER, ESQUIRE WENDY E. STARK, ESQUIRE 4 ANTHONY E. GAY, ESQUIRE 701 9th Street, N.W. 5 Washington, D.C. 20068 6 (202) 872-2953 peter.meier@pepcoholdings.com 7 westark@pepcoholdings.com aegay@pepcoholdings.com 8 ALSO PRESENT on Behalf of the Joint 9 Applicants: 10 RICHARD M. LORENZO, ESQUIRE MIKE NAEVE, ESQUIRE DARRYL P. BRADFORD, ESQUIRE 11 PAUL R. BONNEY, ESQUIRE 12 THOMAS P. GADSDEN, ESOUIRE DENNIS; P. JAMOUNEAU, ESQUIRE 13 NICOLE A. TRAVERS, ESQUIRE' On Behalf of Office of the People's Counsel: 14 (OPC) 15 DUNCAN, WEINBERG, GENZER & PEMBROKE, P.C. 16 ELI D. EILBOTT, ESQUIRE 1615 M Street, N.W., Suite 800 17 Washington D.C. 20036 (202) 467-6370 18 ede@dwqp.com 19 20 21 22

```
Appearances, Continued:
 1
 2
   ALSO PRESENT on Behalf of OPC:
 3
         LAURENCE C. DANIELS, ESQUIRE
         JOHN MICHAEL ANDRAGNA, ESQUIRE
         KEVIN J. CONOSCENTI, ESQUIRE
 4
         JASON GRAY, ESQUIRE
         GREGORY D. JONES, ESQUIRE
 5
         SAUNDRA MATTAVOUS-FRYE, ESQUIRE
 6
        KAREN R. SISTRUNK, ESQUIRE
         TRAVIS R. SMITH, SR., ESQUIRE
 7
        BARBARA BURTON, ESQUIRE
        DANIELLE LOPEZ, ESQUIRE
 8
        ARICK SERAS, ESQUIRE
        NOCOLE W. SITARAMAN, ESQUIRE
 9
        KENNETH MALLORY, ESQUIRE
10 On Behalf of Apartment and Office Building
   Association of Metropolitan Washington: (AOBA)
11
         FRANN G. FRANCIS, ESQUIRE
         Senior Vice President and General Counsel
12
         1050 17th Street, N.W., Suite 300
13
         Washington, D.C.
                           20036
         (202) 296-3390
14
   ALSO PRESENT on Behalf of AOBA:
15
         W. SHAUN PHARR, ESQUIRE
16
        NICOLA Y. WHITEMAN, ESQUIRE
   On Behalf of District of Columbia Government:
17
    (DCG)
18
        BRIAN R. CALDWELL, ESQUIRE
19
        District of Columbia
        Office of the Attorney General
20
        Assistant Attorney General
         441 4th Street, N.W., Suite 600 South
        Washington D.C.
21
                          20001
         (202) 727-6211
22
```

345

```
Appearances, Continued:
 1
 2
   ALSO PRESENT on Behalf of DCG:
 3
         ALAN J. BARAK, ESQUIRE
        AMY E. McDONNELL, ESQUIRE
        HUSSAIN KARIM, ESQUIRE
 4
         JOHN P. COYLE, ESQUIRE
 5
   On Behalf of DC Solar United Neighborhoods:
 6
   (DC SUN)
 7
        KAYE SCHOLER, LLP
        RANDALL L. SPECK, ESQUIRE
 8
         The McPherson Building
         901 Fifteenth Street N.W.
 9
        Washington, D.C. 20005
         (202) 682-3510
10
        randall.speck@kayescholer.com
11 ALSO PRESENT on Behalf of DC SUN:
12
        KIMBERLY B. FRANK, ESQUIRE
         ALI WRIGHT, ESQUIRE
13
   On Behalf of DC Water and Sewer Authority:
   (WASA)
14
15
         SQUIRE, PATTON & BOGGS
         ROBERT I. WHITE, ESQUIRE
16
        NANCY A. WHITE, ESQUIRE
         1200 19th Street, N.W., Suite 300
17
        Washington, D.C.
                           20036
         (202) 626-6260
18
19
20
21
22
```

```
347
  Appearances, Continued:
 1
 2
   ALSO PRESENT on Behalf of WASA:
 3
         GREGORY HOPE, ESQUIRE
         RANDY E. HAYMAN, ESQUIRE
         On Behalf of National Consumer Law Center,
 4
         National Housing Trust and the National
         Housing Trust-Enterprise Preservation
 5
         Corporation: (NCLC/NHT)
 6
         OLIVIA B. WEIN, ESQUIRE
 7
        National Consumer Law Center
        1001 Connecticut Avenue, N.W., Suite 510
 8
        Washington, D.C.
                           20036
         (202) 595-7843
        owein@nclc.org
 9
10 ALSO PRESENT on Behalf of NCLC/NHT:
11
         HARLES HARAK, ESQUIRE
12 On Behalf of General Services Administration:
    (GSA)
13
         LORENZO E. LUCAS, ESQUIRE
        HEATHER CAMERON, ESQUIRE
14
15 On Behalf of Grid 2.0 Working Group:
    (Grid)
16
         CHARLES RORIES, ESQUIRE
17
        MATT FERGUSON, ESQUIRE
18
   On Behalf of Maryland DC Virginia Solar Energy
    Industries Association:
19
         BRIAN R. GREEN, ESQUIRE
20
   On Behalf of Monitoring Analytics, Inc.:
21
   (Independent Market Monitor for PJM)
        JEFFREY W. MAYES
22
```

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348
 1 Appearances, Continued:
 2 On Behalf of Mid-Atlantic Renewable Energy
    Coalition: (MAREC)
 3
         CAROLYN ELEFANT, ESQUIRE
 4
   On Behalf of NRG Energy, Inc.: (NRG)
 5
        ABRAHAM SILVERMAN, ESQUIRE
 6
        CORTNEY MADEA, ESQUIRE
 7
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2	WITNESS:	DR.	CR.	REDR.	RECR.	
3	DR. SUSAN TIERNEY					
4	By Mr. Meier By Ms. Elefant	352	361			
6	DR. DAVID DISMUKES					
7	By Mr. Eilbott By Mr. Eilbott	388		451		
8	BRUCE R. OLIVER					
9	By Ms. Francis	459		495		
10	RALPH SMITH					
11	By Mr. Caldwell	496		525		
12	TODD NEDWICK					
13	By Ms. Wein	530				
14	BRUCE BURCAT					
15	By Ms. Elefant By Mr. Caldwell	545	547	581		
16	by MI. Caldwell		547			
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I E X H I E I T S 2 EXHIBIT NO. MARKED RECEIVED 3 JA5G, JA5G-1 - 6 353 388 4 OPC-3A 395 456 5 Commission 7 455 456 6 Commission 6 456 7 AOBA NSA-1 460 496 8 AOBA Exhibit B 461 496 9 DCG-2A and DCG-2A-1 497 529 10 NCLC/NHT Exhibit B 533 543 11 JA-8/JA-NSA-2 560 586 12 JA-NSA-3 559 586 13 14 15 16 17 18 19 20 21 24	1		VIITDT	T C	350
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12 JA-NSA-3 559 586 13 - - - 14 - - - 15 - - - 16 - - - 17 - - - 18 - - - 19 - - - 20 - - - 21 - - -	10	NCLC/NHT Exhibit B	533	543	
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1 PROCEEDINGS 2 CHAIRWOMAN KANE: We are now back on the record in the hearing in Formal Case 1119 to 3 consider whether the Non-Unanimous Settlement 4 Agreement is in the public interest. It is 5 Thursday, December 3rd, and it is 10:31 a.m. 6 7 Before we resume with our next witness, may I ask the parties if there are any preliminary 8 9 matters? Mr. Meier? 10 MR. MEIER: Yes, ma'am. Good morning. It's come to our attention that the numbering 11 convention we're using for our testimony is not in 12 conformance with the secretary's direction, and so 13 we can correct that now for the prior two 14 15 witnesses and proceed accordingly. 16 CHAIRWOMAN KANE: Yes, please. We do 17 need to follow directions of our secretary. 18 MR. MEIER: Yes, indeed. Carim 19 Khouzami's testimony is properly designated Joint 20 Applicants Exhibit 5F and his exhibits are 5F-1 21 through 5F-4. And we'll be filing conformed testimony with the proper numbering on it. 22

352 And Mr. Velazquez's testimony is 1 properly designated JA-M, letter M. That's all I 2 have as a preliminary matter, Your Honor. 3 CHAIRWOMAN KANE: Thank you. Any other 4 parties have anything preliminary? 5 6 (No response.) 7 CHAIRWOMAN KANE: Very good. You may 8 proceed with your next witness. 9 MR. MEIER: Thank you very much. The Joint Applicants call Dr. Sue Tierney to the 10 stand, please. 11 12 WHEREUPON, 13 DR. SUE TIERNEY, having first been duly sworn and/or affirmed, was 14 examined and testified as follows. 15 DIRECT EXAMINATION 16 17 BY MR. MEIER: 18 Q. Good morning, Dr. Tierney. 19 A. Good morning. 20 Q. Could you state your name and employment 21 for the record, please. 22 A. My name is Susan Tierney. I work at

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   Analysis Group --
1
2
              CHAIRWOMAN KANE: Speak up, please.
3
              THE WITNESS: My name is Susan Tierney.
   I work at Analysis Group in Boston.
4
             BY MR. MEIER:
5
 6
             Do you have before you your fully
        Q.
   conformed testimony?
7
8
        Α.
             I do.
 9
             MR. MEIER: In accordance with the
   Commission's approval of stipulating testimony
10
   into the record, I'd like to premark Dr. Tierney's
11
   testimony as JA-5G and her exhibits as JA-5G-1
12
   through 6.
13
14
              CHAIRWOMAN KANE: So marked.
15
             MR. MEIER: And I have just two
   questions for the witness.
16
17
             BY MR. MEIER:
18
        Ο.
             Dr. Tierney, Mr. Hempling states in his
19
   testimony at page 10 that the District's desire to
20
   diversify and democratize power supply will be at
21
   risk because Exelon's 63 percent dependence on
22 conventional generation revenue gives it an
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incentive in the District and elsewhere both to 1 discourage innovation and to deter competitive 2 3 entry. According to Mr. Hempling, the reason is 4 simple; all such innovations and entry leads to 5 the same place: Reduced dependence on 6 conventional centralized generation, existing and 7 8 future. 9 Do you agree with Mr. Hempling? 10 Α. No, I do not. Could you please explain. 11 Q. 12 Α. Sure. There are several reasons why I disagree with Mr. Hempling's point of view on 13 this. First is the fact that I -- I think his 14 15 presumed motives for Exelon in undertaking this merger are incorrect, or they're not appropriate. 16 It seems to me that if Exelon is seeking 17 18 to acquire Pepco in a PHI, that it is doing so 19 because it wants to get into the utility business 20 in a much bigger way. Already, the 2014 10-K for 21 Exelon indicates that Exelon's business is quite 22 oriented toward electric utilities and wants to

become an even larger player in that sphere. 1 2 For example, in 2014, 64 percent of Exelon's revenues -- excuse me, operating revenues 3 came from the utility business, 50 percent of its 4 net income -- over 50 percent of its net income 5 came from the utility business. So a post merger, 6 as Mr. Crane has said, the Exelon Corporation will 7 8 be even more oriented toward the electric utility 9 segment. 10 Secondly, I disagree with Mr. Hempling's premise that the introduction of distributed 11 generation is likely to materially undermine the -12 - the market for central generation, central 13 station generation. There are lots of 14 15 opportunities for investment in the central 16 station market, there are lots of opportunities for investment in the behind the meter market. 17 18 Both of those things are likely to be healthy 19 going forward, and I just don't agree with him 20 that the orientation of a utility, vis-a-vis 21 distributed generation, has to see that in conflict with a generation business. 22

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1	Third, I believe that the utility	
2	platform is likely to evolve. You are seeing that	
3	here, it's happening around the country, and as it	
4	evolves, we are likely to see Exelon be a partner	
5	and a highly motivated player in wanting to	
6	provide services that customers want. You're	
7	seeing here in the District, as utilities are	
8	seeing in many other parts of the country, that	
9	customers are seeking to put generation on their	
10	side of the meter. A company like Exelon that has	
11	been so pro-competition for so many years is	
12	likely to see that movement to be consistent with	
13	a diversified portfolio.	
14	And finally, my experience in	
15	participating in countless discussions of "Utility	
16	of the Future" topics around the country leads me	
17	to believe that a diversified company like Exelon	
18	is actually likely to be much less nervous about	
19	the changes underway in the electric industry than	
20	a stand-alone distribution utility is. The	
21	diversification helps as the industry is changing,	
22	and I hear many distribution utilities around the	

		3
1	country talking about their concerns about the	
2	sustainability of the traditional regulatory	
3	model. And I hear that actually more often than	
4	I'm hearing it from companies that own a lot of	
5	generation.	
6	So again, I disagree fundamentally with	
7	the point of view that Mr. Hempling shared about	
8	the his view that there's an inconsistency with	
9	Exelon's motivations and the interest of the	
10	District's customers.	
11	Q. Thank you, Dr. Tierney. One more	
12	question.	
13	In his testimony, Mr. Hempling asserts	
14	that several of the benefits of the merger fall	
15	into a forbidden category which he believes proper	
16	merger analysis must ignore. Are you familiar with	
17	this forbidden category Mr. Hempling describes,	
18	and do you agree with him regarding proper merger	
19	analysis?	
20	A. No, I have never heard the phrase	
21	"forbidden category" in my 30 years in the in	
22	the business of either being a regulator of	

		35
1	utilities or being an observer in the industry.	
2	Let me answer your second question,	
3	which is my point of view about this, and the	
4	my view that that's an inappropriately narrow and	
5	rigid standard for commissions to use. If	
6	commissions were to have applied his standard of	
7	review in mergers around the country, I just don't	
8	think we would have seen the many mergers approved	
9	that we have seen over the past few decades.	
10	Let me give you some examples of why I	
11	think it is inappropriately narrow and rigid, in	
12	part, reflecting things that I see in the	
13	Commission's discussion and in the Commission's	
14	factors, as the Commission has been applying these	
15	so far.	
16	One example is with regard to Factor No.	
17	7. Factor No. 7 seems to me to be all about	
18	community impacts, impacts on natural resources,	
19	the environment. It's not about red herring	
20	impacts or customer impacts. As such, Mr. Hempling	
21	would view the benefits of a merger package that	
22	are going toward those benefits as things that the	

Commission shouldn't count because they are not 1 things that arise from the consolidation of two 2 3 companies. I fundamentally disagree with that, and 4 as I interpret the Commission's own merger 5 standards, I think that Mr. Hempling would --6 7 would not be of inconsistency with where the 8 Commission has gone. 9 The second example is with regard to It seems to me that every single commission 10 jobs. that I have observed in reviewing mergers is 11 concerned about the implications of a merger for 12 13 jobs in the locality. As a result of that, I think Mr. Hempling would say that that's not fair 14 15 game, that would be forbidden, because again, that 16 is not an issue associated with the synergies or 17 economies of scale that he would say are going to flow. If you didn't care about jobs, you would 18 19 not be looking for -- I mean, if one were not 20 caring about jobs, you wouldn't see the kind of 21 commitments that many companies, including the Joint Applicants, have made here. 22

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1	And just a final one. Let's look at	
2	reliability. If a company, through a merger, is	
3	accomplishing reliability objectives either faster	
4	or more efficiently or more cost effectively, but	
5	those reliability benefits could happen if the	
6	Commission made them so, or if the company could	
7	be accomplishing those in the absence of the	
8	merger, but at a much slower time frame, Mr.	
9	Hempling would not count those as merger benefits.	
10	So I think his merger standard, as he	
11	proposed it, is inappropriately narrow, and it	
12	just seems to me that it's unfortunate that he	
13	would change what some of the things that many	
14	people are looking for to accompanying mergers;	
15	impacts on the environment, beneficial impacts on	
16	the environment and natural resources, beneficial	
17	impacts on jobs, beneficial impacts on our	
18	liability, and I would encourage the Commission	
19	not to adopt his standard.	
20	MR. MEIER: Thank you. Dr. Tierney is	
21	available for cross-examination.	
22	CHAIRWOMAN KANE: Do the parties have	

361 any cross-examination of Dr. Tierney? 1 2 MS. ELEFANT: I do, unless some of the other parties preceding me do. 3 CHAIRWOMAN KANE: You're next. Go 4 ahead. 5 6 Please, again, identify yourself for the 7 transcriber. 8 MS. ELEFANT: Carolyn Elefant, on behalf 9 of the Mid-Atlantic Renewable Energy Coalition. 10 CROSS-EXAMINATION BY MS. ELEFANT: 11 Q. Good morning, Dr. Tierney. 12 A. Good morning. 13 Q. Again, we meet again. 14 15 A. Nice to see you again. 16 Q. Yes, you, too. Anyway, before I get into the questions that I have, I just wanted to 17 18 follow up on some of this additional rebuttal-type 19 testimony that you gave. 20 Now, you acknowledge that the standard 21 for approval of a merger, both in DC and in many other jurisdictions, is sort of a broad public 22

362 interest standard; isn't that right? 1 2 Α. I do. 3 Ο. And as part of the public interest standard, an agency has to determine whether a 4 merger complies with applicable laws of the 5 jurisdiction; isn't that fair to say? 6 7 Α. I would agree with that. 8 Q. Okay. So for Public Interest Factor 7, 9 isn't one of the -- isn't one of the Commission's goals in adopting Public Interest 7, Public 10 Interest Factor 7, to determine whether the merger 11 is in compliance with several DC statutes relating 12 to the environment, such as Renewable Portfolio 13 Standard, the Clean Energy -- the Clean and 14 15 Affordable Energy Act? I'm struggling with your phrasing of 16 Α. 17 whether the merger is in compliance with various 18 statutes. So what I'm -- what I interpret you to 19 be asking me is whether or not the Commission will 20 be looking at whether something is aligned with, 21 but not in compliance. 22 Q. Okay. And aligned with would be a

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1	factor. What I'm trying to get at is it seemed as	
2	if you had suggested in your response that Public	
3	Interest Factor 7 was potentially something that	
4	was an inappropriate consideration because it	
5	doesn't directly impact ratepayer ratepayer	
6	concerns, and I was following up to ask you	
7	whether there are other considerations that a	
8	commission takes into account in determining	
9	public interest besides ratepayer concerns?	
10	A. Yes. In case there is any doubt in the	
11	record about what I was trying to say when I	
12	raised the example of factor Public Interest	
13	Factor No. 7, I absolutely think it is appropriate	
14	for the Commission to be looking at that. And	
15	what I was saying is that application of Mr.	
16	Hempling's point of view would have excluded that	
17	from being part of an appropriate merger standard.	
18	So I definitely agree that it is appropriate and	
19	consistent with what the Commission is	
20	articulating as its standards.	
21	Q. Okay. Do you have a copy of the	
22	Commission's Order up there? And have you	

364 reviewed the Commission's Order rejecting the 1 merger prior to today? 2 3 A. Yes. Just -- yes. I will let you get ahold of it. 4 Q. So I have a question about a statement 5 or concern that the Commission expressed in 6 7 paragraph 338 of its Order. Yes. It's been a little while since 8 Α. 9 I've looked at it, so can I just review --10 Q. Of course. Of course. Take your time. A. Yes, I remember this one. 11 And so paragraph 338 expresses the 12 Ο. Commission's concern that the applicants were not 13 duly familiar with various District policies, 14 15 particularly related to clean energy programs. 16 Α. I read the words to be, "Important District energy policies." 17 18 Ο. Okay. So they're concerned about 19 familiarity with District energy policies. 20 Now, the Settlement Agreement doesn't address that concern directly; does it? 21 22 A. I completely disagree with what you've

365 asked me. 1 2 Q. Okay. Can you cite to me specific 3 paragraphs in the Settlement Agreement that address the Commission's concern about the 4 applicant's lack of familiarity with energy 5 6 policy? 7 Α. Yes. First of all, the Customer 8 Investment Fund includes a number of provisions 9 that are identified in paragraphs 6, 7 and 8 of the Settlement Agreement, and those identify 10 organizations or divisions of District Government 11 that have responsibility for clean energy 12 policies, whether it's renewables or energy 13 efficiency. 14 15 Q. And just --16 Α. I'm not done. 17 Q. Okay. Go ahead. I'll let you finish. 18 Α. Thank you. Additionally, there are 19 specific provisions relating to energy efficiency 20 programs that are identified in paragraph 9(c) 21 that anticipate working with organizations to address energy efficiency needs to provide 22

benefits for low income customers. 1 2 Additionally, there are provisions in paragraph 115 that describe Exelon's support for 3 working on energy efficiency and demand response 4 as playing an important role in the energy mix. 5 6 And then paragraphs 118 through 130 7 delineate a long list of provisions that are 8 designed to support clean energy investment in the 9 District and in markets that serve the District, and that those are consistent with the District's 10 clean energy policies. 11 So those provisions, for example, 12 Ο. paragraphs 6 to 8, would provide funding for the 13 programs, but there's nothing in there that 14 15 specifically requires the applicants to be active 16 participants or to educate themselves to provide 17 procedures whereby people can, you know --18 interactive procedures? I mean, the Commission's 19 concern, it seems to me, was not so much that 20 those issues hadn't been addressed, but that the 21 applicants lacked familiarity with how the District's energy programs worked. 22

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1	And so I guess what I'm asking is how	
2	those provisions that you've just discussed	
3	reflect an understanding and a commitment to	
4	continue to understand and work with the District	
5	on those energy programs?	
6	A. I have a hard time understanding how one	
7	could not read the provisions in the Settlement	
8	Agreement as indicating very strong support of the	
9	Joint Applicants for the District's clean energy	
10	policies, energy efficiency, demand response,	
11	behind the meter investment in distributed	
12	generation. Specifically, paragraph 115 talks	
13	about specifically supporting and continuing to	
14	support energy efficiency and demand response as	
15	playing a critical role in the energy mix.	
16	So I just have a hard time understanding	
17	if there is a particular word that you're looking	
18	for that's missing, how one could miss the big	
19	picture, which is that these are very strong	
20	commitments for clean energy policies in the	
21	District.	
22	Q. Now, when Exelon prepared its	

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1	application, it's a joint application, so	
2	presumably it was prepared with Pepco and Pepco	
3	Holdings, Inc., and other companies that had been	
4	involved in District energy policy as a result of	
5	being utilities here; is that right?	
6	A. That's that's my understanding, yes.	
7	Q. And so and yet the Commission still	
8	expressed concern in paragraph 338 that the	
9	application and the witnesses that Exelon had	
10	proffered during the hearing did not have a	
11	sufficient understanding of energy policy,	
12	notwithstanding that they were working with Pepco?	
13	A. I read paragraph 338 as identifying a	
14	single witness, Mr. Crane, and there's a reference	
15	to two instances where members of the Commission	
16	were educating Mr. Crane about a particular aspect	
17	of the way energy efficiency programs are run in	
18	the District.	
19	I didn't see it as a those	
20	illustrative examples were condemning forever the	
21	Joint Applicants from understanding where the	
22	District's strong positions are on clean energy.	

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1	Q. Okay. Now I want to turn to your	
2	testimony, and I'll let you get a copy of that.	
3	A. I'm good to go.	
4	Q. Okay. So I wanted to ask you first	
5	about your testimony on page 8, paragraph 12,	
6	where you are discussing the CIF.	
7	A. Yes. Do you mean line 12?	
8	Q. Yes, yeah, line 12 to 14 where you're	
9	discussing some of the additional the funds in	
10	the Consumer Investment Fund, and then you go on	
11	to compare those later on on that page and the	
12	next page to benefits that are offered in other	
13	merger proceedings and other jurisdictions.	
14	A. Yes, I see that.	
15	Q. Okay. And so you had reviewed other	
16	merger proceedings to find out what the consumer	
17	benefits were there?	
18	A. I was reviewing other mergers in the	
19	following way: I read the Commission's Orders on	
20	several mergers to identify what the Commission	
21	took into consideration in terms of commitments,	
22	firm commitments from the companies, and I was	

1	interested in seeing what the packages of
2	commitments were and how firm they were and how
3	deep and large the benefits were.
4	Q. Okay. Did you look at factors such as
5	whether those cases involved acquisition of the
6	sole utility company serving a particular
7	jurisdiction when you were as is the case here,
8	when you were comparing the amount of customer
9	benefits?
10	A. Each one of these mergers involved the
11	acquisition of an electric utility that was the
12	sole electric distribution company in that
13	jurisdiction.
14	Q. Okay. And did you also look at whether
15	those mergers would involve the consolidation of
16	utilities in as large a region in within a
17	region as large as the consolidation of Exelon and
18	Pepco?
19	A. I'm sorry, I don't understand the
20	question.
21	Q. I'm just wondering if the as a result
22	of the merger between Exelon and Pepco, Exelon

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1	will be the dominant provider in the District of	
2	Columbia, and also in Maryland, and will also have	
3	influence in two other jurisdictions; it's a four-	
4	jurisdiction merger. And so I was wondering	
5	whether these mergers where you compared the	
6	customer benefits in those jurisdictions also	
7	involved multiple jurisdiction mergers that would	
8	give the combined company wide regional control?	
9	A. I'm going to answer the question that	
10	you asked about whether or not the mergers	
11	resulted in a consolidated company that was a	
12	large presence in terms of serving distribution	
13	companies, and the answer is yes. There are	
14	instances of mergers that I've looked at. I would	
15	give the example of Eversource, which is the	
16	current name of the merger between Northeast	
17	Utilities and NStar. That is a company that has a	
18	large presence in the New England states.	
19	Q. Okay. And that's I don't see it	
20	discussed here directly. I assume it's oh,	
21	it's in the attachment, you had had a list of ones	
22	in the attachment, so I assume it's presumably in	

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372 that attachment, unless I'm missing it here? 1 Correct. Correct. It's on -- I don't 2 Α. remember the name -- the number of my exhibits, 3 but it's in the Exhibit 3. 4 5 Ο. Yes. Α. So someone should give me the right --6 7 Q. Yeah. I remember seeing the list of it, 8 so, okay. I just hadn't seen it. And I just want to refresh my own -- I 9 Α. want to add to the point that I made before, and 10 that is that First Energy, the mergers that were 11 also on my list, represents a very large, multi-12 13 state company. And finally, the Mid-American 14 15 acquisition of NV Energy led to the acquisition of 16 a company that basically serves all of Nevada and 17 many other -- and has affiliated companies in many 18 other parts of the west. 19 Q. Okay. And do you know whether in any of 20 those cases the benefits were offered as a result 21 of an initial rejection of the merger, as was the 22 case here?

373 Α. No. 1 2 No, you don't know? It was my fault, Q. 3 bad question. Were the benefits offered in those cases 4 the result of a rejection of a merger? 5 There were no -- none of these companies 6 Α. 7 had a rejection from the local commission. 8 Ο. Okay. Thanks. 9 I now wanted to move to page 17 of your testimony. And you said something, it was on line 10 -- let's see where this is. Oh, line 13 and 14, 11 where you stated, "Within the District's market 12 for competitive generation service, although in 13 theory there could be a potential conflict between 14 15 the role as purchaser for SOS services on one hand 16 and Exelon's role as potential competitive 17 supplier of wholesale SOS services to Pepco on the 18 other," you then go on to say that there are 19 essentially rules and practices and policies in 20 place that would address or guard against any 21 potential undue influence or problematic complex. Is that sort of the gist of your testimony on that 22

1 point?

2 Yes, but I was quite specific about the Α. 3 competitive procurement roles that exist in the District and exist in other jurisdictions where 4 there are local distribution companies that 5 provide default service or basic service as a 6 7 pass-through to customers, and that you don't hear 8 complaints these days about problems in those 9 competitive procurements. 10 Right. I think you gave also another Ο. example of how the District, at one time when 11

12 Pepco had a competitive supplier affiliate, the 13 District also either had or put into effect 14 regulations to prevent conflicts and undue 15 affiliate interests between Pepco's distribution 16 and its -- and the generation supply company; is

- 17 that right?
- 18 A. Yes.

19 Q. And, of course, once Pepco got rid of 20 its generation, those rules -- I assume presumably 21 they're still on the books, but they're no longer 22 necessary, at least insofar as Pepco is concerned, 374

1	because it's just a distribution company?
2	A. At the moment right now, I think there's
3	only a actually, there has been a competitive
4	affiliate of Pepco, and I don't I'm not aware
5	that there's any problem.
6	Q. But is it fair to say that as a result
7	of this merger, the need for regulation and for
8	relying on those rules would be heightened as
9	compared to the situation now where Pepco does not
10	have a large competitive or does not have a
11	large generation affiliate as it would as part of
12	this transaction?
13	A. I would put it this way: I believe that
14	the Commission's policies with regard to
15	competitive procurements standard offer service
16	are strong, they are I would expect the
17	Commission always to be interested in ensuring
18	that the results are competitive, and I would
19	expect the Commission to continue to be interested
20	to know that the results are competitive.
21	Q. Yes, but is it still fair to say that as
22	a result of this merger, their obligation to

		3
1	continue to be vigilant will be heightened because	
2	Pepco will now have a large competitive generation	
3	affiliate which has not been true for the past, I	
4	don't know, seven years or since it got rid of its	
5	generation?	
6	A. As I say, I would expect the Commission	
7	has always been interested in ensuring that the	
8	SOS procurements are competitive. The procedures	
9	that are in place that include monitors of such	
10	procurements are tools that the Commission can and	
11	I assume will rely upon.	
12	So I believe that the Commission will be	
13	interested for sure to make sure that there are	
14	not unearned competitive advantages associated	
15	with affiliate relations, but I think the	
16	procedures are already set up to assure that.	
17	Q. Okay. I wanted to go to page 22 and	
18	just ask you one or two questions about the	
19	development of let me see if it's on page 22.	
20	I'm sorry, yeah, page 22 about the development of	
21	the 10 megawatts of solar.	
22	Now, were you here for any part of the	

377 hearing yesterday, because this issue had come up 1 in questioning to a couple of the witnesses? 2 I was here yesterday and heard that 3 Α. testimony. 4 Okay. Well, I just wanted to ask you 5 Ο. then for your understanding. 6 7 You discussed this arrangement for the 8 10 megawatts of solar, and you refer to paragraph 9 118 of the Settlement Agreement, or you cited paragraph 118 which, if you want to take a look at 10 that, too, at the same time, because --11 12 Α. Yes. 13 Okay. And so it discusses how Exelon Q. will enter into good faith negotiations of a 14 15 commercially acceptable arrangement for five 16 megawatts of generation, and I just wanted to ask 17 you, do you have an understanding of what's meant 18 by "commercially reasonable" in that -- in that 19 paragraph of the agreement? 20 I don't have, because I can't have a Α. 21 legal opinion about that. 22 Q. Sure.

		378
1	A. But I would I interpret this to mean	
2	that the two parties to a transaction, potential	
3	transaction, each have to find that the deal is	
4	good for them and consistent with normal	
5	commercial transactions of the like.	
6	Q. Okay.	
7	A. And just to be clear, when I said "two	
8	parties," I meant Exelon as a potential developer	
9	of five megawatts of solar on the Blue Plains	
10	Wastewater Treatment Plant, but also the DC	
11	Water's side of that. DC Water is not compelled	
12	to enter into a contract with Exelon.	
13	Q. Okay. Now, given that the development	
14	of the waste the solar wastewater treatment	
15	plant was, at least to some degree, underway at	
16	the time this Settlement Agreement was negotiated	
17		
18	MR. MEIER: Objection, Your Honor.	
19	There's no foundation for that.	
20	MS. ELEFANT: Okay. I can refer to	
21	BY MS. ELEFANT:	
22	Q. Did you hear Director Wells' testimony	

379 yesterday? 1 2 Α. I did hear it, yes. 3 Do you recall Director Wells talking Ο. about how there had initially been some activity 4 underway in terms of development of the five 5 megawatts of solar at the wastewater treatment 6 7 facility? 8 Α. I generally remember the testimony. I 9 don't remember the specifics about timing of negotiations, vis-a-vis the agreement. 10 And do you, just to ask you, for laying 11 Q. a foundation, do you recall Director Wells 12 discussing that one of the obstacles to moving 13 forward with the plant had to do with 14 15 interconnection, and it was one of several, I 16 believe? Do you remember his testimony on that 17 point? 18 Α. I do, but I don't understand what you asked me when you just said "one of several." What 19 20 did you refer to? 21 Q. I was then referring to when the Commissioners were questioning Director Wells, he 22

380 mentioned that the interconnection issue was not 1 the only obstacle, there were other reasons why 2 this project didn't proceed. 3 I remember listening to testimony. I 4 Α. was -- I don't have any knowledge of the -- of 5 either the negotiations or prior developments at 6 7 the wastewater treatment project. 8 Q. Okay. Okay. So then just to -- I'm 9 sorry, just to clarify, so you don't have any knowledge as to whether the negotiations or 10 development had started in -- had been underway 11 prior to this settlement provision being 12 negotiated? 13 A. I do not. 14 15 Q. Okay. So I'm going to skip this question with you. 16 17 A. Thank you. 18 Q. Thank you. Okay. 19 Let's turn to page 24 of your testimony. 20 Α. Yep. 21 Q. And this is where, starting at line 11, 22 you talk about Exelon's commitment to solicit

381 proposals for wind. 1 2 Α. Yes. Okay. And in this provision, you did 3 Ο. some calculations. You took the average install 4 cost of wind projects from 2014; is that right? 5 6 Α. Yes. 7 Q. Now, do you recall that under the -- and 8 if you want to actually turn your attention to the 9 settlement paragraph relating to the wind development, I think that is in paragraph 128 of 10 the Settlement Agreement. 11 12 Do you mean 130? Α. 13 Yes, I think I -- yes, I do. I misread Ο. your footnote. Sorry about that. Thank you. 14 15 Α. I'm there. Okay. So just before I ask you the 16 Ο. 17 questions, let's go back. So paragraph 130 talks 18 about how Exelon or non-affiliate -- non-utility 19 subsidiaries will, within five years, hold --20 conduct an RFP or competitive process to solicit 21 proposals for wind purchases of a total of 100 22 megawatts; right?

Α. Yes. 1 2 So in theory, that would mean that it's Q. possible that, you know, if these aren't conducted 3 for five years, you know, if Exelon doesn't 4 conduct them for five years, the projects won't 5 come online until at least 2020, five years from 6 now, and that's assuming that it doesn't take them 7 8 time to be constructed or anything; right? 9 If Exelon waited until the last day of Α. the five-year period and solicited from greenfield 10 projects, those projects would need a lead time of 11 a few years to come online. I actually interpret 12 13 this as saying there's flexibility with regard to the timing. 14 15 Ο. Sure. So I guess I'm wondering, can you 16 explain why you had used the average installed costs for 2014 when there is potentially some lead 17 18 time as to when these projects will come online, 19 why you used 2014 for purposes of your 20 calculations? 21 Α. It was the most recent information that 22 one has.

		383
1	Q. Okay.	
2	A. I do know that prices have been going	
3	down, and as I explained here, I explained why I	
4	thought it was a reasonable number to use for this	
5	purpose.	
6	Q. Okay. Do you have any opinion on as	
7	to how those benefit calculations might change if,	
8	let's say, Exelon just waited three years and the	
9	plants came on in 2018 or 2017, or they bought	
10	power, they had started a power purchase agreement	
11	in 2017 or 2018?	
12	A. I'm going to answer the question whether	
13	or not I think the cost of building wind projects	
14	is likely to go down in the next few years, and I	
15	do believe it will go down, and I don't know how	
16	much, so I thought it was appropriate to use the	
17	most recent information.	
18	Q. Okay. So it's possible this number	
19	might go down, but you don't know by it's	
20	impossible to say by how much; would that be	
21	accurate?	
22	A. Yes.	

		384
1	Q. Okay.	
2	A. But it will still be very positive and	
3	the fact of long-term contracting will be very	
4	positive, something that won't happen in the	
5	absence of the merger.	
6	Q. Okay. And when you say that the long-	
7	term contracts would be positive and not happen	
8	well, would be positive, you're talking about a	
9	positive impact for the District; right?	
10	A. I'm talking about a positive impact for	
11	Factor No. 7 issues in the District because this	
12	wind resource that will be contracted for with	
13	long-term contracts will be delivered into the	
14	region of PJM from which the District gets its	
15	electricity supply at wholesale and also is the	
16	place where renewable energy credits that can be	
17	counted towards the District's renewable portfolio	
18	standard can apply.	
19	Q. Okay. All right. Let's see.	
20	I have also a question for you, this is	
21	I'm sorry. I'm jumping around.	
22	Now, let's go to page 26 of your	

		385
1	testimony, and you say here at line 10, you know,	
2	"Few parties that seek to merge but receive a	
3	rejection by utility regulatory agency take the	
4	next step of regrouping diligently trying to	
5	fashion a response that addresses the concerns."	
6	That was your testimony on page 26?	
7	A. Yes.	
8	Q. Now, how many did you look at other	
9	cases of situations where mergers had been	
10	rejected in arriving at that opinion?	
11	A. Yes.	
12	Q. And so how many other examples did you	
13	find where a regulators had rejected a merger	
14	and companies didn't go forward with, you know,	
15	other proposals?	
16	A. I think in recent years, I can think of	
17	a handful of rejections. I know over the past	
18	several decades, I am aware that there have been	
19	rejections by state commissions and local	
20	regulators. The same would be true with regard to	
21	FERC, Federal Energy Regulatory rejections of	
22	Regulatory Commission rejections of mergers being	

		386
1	asked.	
2	Q. So were you included FERC when you	
3	were talking about few parties that seek to merge,	
4	but receive a rejection by utility regulatory	
5	agency, were you including FERC in that	
6	description?	
7	A. Yes. I wanted to include not only the	
8	District as a utility regulatory agency, and I	
9	didn't want to use the word "state" on purpose,	
10	but I was also including federal regulators of	
11	utilities.	
12	Q. Okay. Do you recall how many or whether	
13	you looked at cases that involved multi-	
14	jurisdiction approvals where all of the other	
15	jurisdictions except one had approved the merger?	
16	A. I don't recall a fact pattern that's the	
17	same in any of the other rejections.	
18	Q. Okay.	
19	A. But that doesn't mean it didn't happen;	
20	I just don't remember it.	
21	Q. Right, right.	
22	MS. ELEFANT: Let me see if I have any	

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other questions. I don't have any further 1 2 questions. Thank you. 3 THE WITNESS: Thank you. MR. MEIER: Thank you. 4 CHAIRWOMAN KANE: Redirect? 5 Commissioners, any questions? Commissioner Fort? 6 7 COMMISSIONER DODDY FORT: I just have a 8 question based on one of the answers you gave in 9 your rejoinder. You told us that 64 percent of Exelon's operating revenue comes from utility 10 11 business. 12 THE WITNESS: If I said that, I 13 misspoke. I meant to say operating income. COMMISSIONER DODDY FORT: Operating 14 income comes. And within the context of that 15 16 statement, what is included in utility business? THE WITNESS: ComEd, PECO, Baltimore Gas 17 18 & Electric. 19 COMMISSIONER DODDY FORT: Okay. I just 20 wanted it for the record. Thanks. 21 THE WITNESS: Right. Thank you. 22 MR. MEIER: No redirect, Your Honor.

388 CHAIRWOMAN KANE: Thank you. The 1 2 witness is excused. 3 THE WITNESS: Thank you. (Witness excused.) 4 MR. MEIER: I would move into evidence 5 Joint Applicants Exhibit 5G, including 5G-1 6 7 through 5G-6. 8 CHAIRWOMAN KANE: They are moved into 9 evidence. 10 OPC, you may proceed with your witness. 11 MR. EILBOTT: Thank you, Your Honor. 12 OPC calls Dr. David Dismukes, please. 13 WHERUEPON, 14 DR. DAVID DISMUKES, 15 having first been duly sworn and/or affirmed, was 16 examined and testified as follows... 17 DIRECT EXAMINATION 18 BY MR. EILBOTT: 19 Q. Dr. Dismukes, could you please state 20 your name and business address for the record, 21 please. 22 A. My name is David E. Dismukes, D-I-S-M-U-

389 K-E-S. My business address is 5800 One Perkins 1 Place Drive, Baton Rouge, Louisiana, 70808. 2 3 And you are the same Dr. Dismukes who Ο. filed direct and supplemental direct testimony in 4 the initial phase of this proceeding; is that 5 6 right? 7 Α. Yes, sir, I am. 8 MR. EILBOTT: Your Honor, yesterday I 9 provided the Commission Secretary with a list of minor errata to Dr. Dismukes' testimony. 10 I distributed that list to parties' counsel this 11 morning. 12 BY MR. EILBOTT: 13 And I just wanted to confirm with Dr. 14 Q. 15 Dismukes that none of those errata makes any 16 substantive or significant change to any portion 17 of your testimony; is that right? 18 Α. Yes, sir, that's correct. MR. EILBOTT: And, Your Honor, I did 19 20 have a couple of questions, rejoinder questions, 21 that I wanted to discuss with Dr. Dismukes at this point. 22

		390
1	CHAIRWOMAN KANE: Yes. Proceed.	
2	MR. EILBOTT: Thank you.	
3	BY MR. EILBOTT:	
4	Q. Dr. Dismukes, are you familiar with	
5	are you aware that Grid 2.0, Witness Hempling, in	
6	his November 17th testimony opposing this	
7	Settlement Agreement, asserts that Exelon's	
8	dependence on generation sales conflicts with	
9	Pepco's dependence on generation purchases?	
10	A. Yes, sir, I am.	
11	Q. Okay. And what is your understanding of	
12	his position and concern on this issue?	
13	A. I think generally that Exelon has a	
14	built-in bias to preface generation over other	
15	types of assets and that bias will continue in the	
16	aftermath of this merger if it were approved by	
17	the Commission and in the stipulation.	
18	Q. And in his testimony, does he offer his	
19	opinion that the Settlement Agreement does not	
20	resolve those conflict of interest concerns?	
21	A. Yes, sir.	
22	Q. Do you agree with his opinion on that	

		391
1	issue?	
2	A. No, I do not.	
3	Q. Can you explain why you do not agree.	
4	A. Well, I think there are a number of	
5	provisions that run through the Settlement	
6	Agreement that go a long way in either reducing	
7	Exelon's ability to essentially act on that	
8	incentive to preference its generation or makes it	
9	very costly for them to try to do that. And I	
10	think this is what differs significantly from the	
11	testimony and the proposal that was before the	
12	Commission and before the various stakeholders to	
13	what we're looking at considering now.	
14	You know, these provisions are not just	
15	in one particular place, but I think are replete	
16	through various different provisions within the	
17	Settlement Agreement going to a certain extent	
18	with some of the ringfencing measures,	
19	particularly now with the agreement that we have	
20	where we have a broader degree of independent	
21	governance with regards to the SPE that's going to	
22	be managing the PHI assets into the government's	
1		

		3
1	provisions that are included in the agreement.	
2	That will create some independence for the Pepco	
3	affiliates, themselves, as well as the governing	
4	board for Pepco.	
5	There are also provisions that are	
6	replete through the document that I think are	
7	going to, again, dampen any incentive to act or	
8	make it a pejorative for the company to act on	
9	that generation incentive as it relates to some of	
10	the provisions that are intended to address Item	
11	No. 7, because there are the Public Interest	
12	Factor No. 7, because there are a number of	
13	provisions and commitments that the Joint	
14	Applicants have to enter into now on a foregoing	
15	basis, whether it goes from study requirements to	
16	new investments in a distributed generation to	
17	facilitating micro grids that would be in direct	
18	conflict with that kind of incentive.	
19	So I see many of those incentives, even	
20	if they exist, dampening the company's ability to	
21	act on those. And I think that is what was	
22	important in the evaluation for OPC in examining	

		- 3
1	this agreement and coming to the table and	
2	agreeing with the Joint Applicants on these	
3	particular terms, because now we have a set of	
4	very firm requirements where we had ambiguity	
5	before, and we have actions that would prevent the	
6	companies from acting on those incentives.	
7	And I also think that those are all	
8	provisions that will exist within the relatively	
9	short run, within, say, the immediate years after	
10	the merger, if it is approved.	
11	I think over the long run, that kind of	
12	incentive is going to likely get dampened, given	
13	some of the commitments, again, that are in the	
14	merger, particularly the ones that really, I	
15	think, join Exelon's future to what goes on here	
16	in the District. There will now be a corporate	
17	headquarters here for the utility operations, you	
18	will have offices for many of the executive	
19	committee officers, you are going to have an	
20	independent president for PHI and for Pepco,	
21	themselves.	
22	All of this independence is going to	

	3
1	make it very difficult, I think, for Exelon to try
2	to assert this, and it's going to probably create
3	a disincentive, because now, their future and the
4	future profitability of those operations is going
5	to be very, very tied to the District.
6	You're also going to have a president
7	for PHI, for Pepco, that's going to be meeting
8	monthly with the CEO for Exelon. You have a lot of
9	things now that didn't exist prior to a lot of
10	commitments that didn't exist prior to this
11	Settlement Agreement that I think now create
12	strong disincentives from acting on those kinds of
13	concerns.
14	Q. Thank you. And would you say that
15	would it be fair to say that at least a few of
16	those commitments that you've alluded to were
17	specifically asked for by OPC in the initial phase
18	of this case?
19	A. Yes.
20	MR. EILBOTT: Your Honor, I have no
21	further questions, but a housekeeping matter.
22	Given my understanding of the Commission's

		395
1	Secretary's requirements, I think we had,	
2	likewise, not correctly marked Dr. Dismukes'	
3	testimony. We had premarked it as OPC-A. Given	
4	this is his third round third piece of	
5	testimony, I think we would correct this to be	
6	OPC-3A and we will make that correction.	
7	CHAIRWOMAN KANE: Thank you.	
8	MR. EILBOTT: And with that, the witness	
9	is available for cross-examination.	
10	CHAIRWOMAN KANE: Do parties have cross-	
11	examination of Mr. Dismukes? No, anybody? No?	
12	(No response.)	
13	CHAIRWOMAN KANE: Well, the Commission	
14	does, and I'm going to start.	
15	BY CHAIRWOMAN KANE:	
16	Q. Dr. Dismukes, there were three areas I	
17	want to get some further clarification on in terms	
18	of the position of the Office of People's Counsel	
19		
20	A. Yes, ma'am.	
21	Q on this non-unanimous settlement. And	
22	they go to, first of all, your concern in the	

		39
1	first go-round, as you cite on page 3 of your	
2	testimony, that in the original application, and I	
3	might quote, starting on line 4, "The Joint	
4	Applicants promise much in their application"	
5	excuse me, "promise much in their original	
6	application, base these promises upon a limited	
7	amount of questionable information, and then place	
8	the risk of all these verbal assurances and	
9	promises really on the ratepayers." I want to	
10	focus on the limited amount of questions on the	
11	information aspect of that statement, and then I	
12	want to ask you about rate increases and then	
13	about competition.	
14	A. Yes, ma'am.	
15	Q. Okay? Let me start with your first	
16	statement and which I just quoted, that in your	
17	your concern about the original application and	
18	your reason your clients' reason for opposition	
19	to the original application.	
20	Was it some of the promises were based	
21	on a limited amount of questionable information,	
22	and I think later in your testimony you talk about	

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1	them being vague or not identifiable. And I want	
2	to ask you about were you here during the	
3	testimony of Mr. Wells and Mr. Velazquez?	
4	A. Yes, ma'am, I was.	
5	Q. You were. Okay. So do you recall the	
6	question that was put to Mr. Velazquez first about	
7	how the \$25.6 million in rate credits was going to	
8	be handled?	
9	A. Yes, ma'am.	
10	Q. And do you recall his saying that it	
11	hadn't yet been determined, a lot of the details	
12	of that?	
13	A. Yes, ma'am.	
14	Q. Okay. Then do you recall my question to	
15	Director Wells about the greenbank?	
16	A. Yes, ma'am.	
17	Q. And do you recall his answer that the	
18	greenbank doesn't actually exist yet?	
19	A. I believe so, yes, ma'am.	
20	Q. And do you recall I don't know	
21	whether it was in his written testimony or, excuse	
22	me, his oral questioning about the job training	

398 and which organizations -- to which organizations 1 the \$5.2 million would be allocated? 2 Yes, ma'am. 3 Α. And his answer that it hasn't been 4 Ο. determined, that there were a number that might be 5 possible? 6 7 Α. Yes, ma'am. 8 Q. Okay. And do you recall the questions 9 about the micro grids and to which organizations might be the candidates for a pilot project to be 10 11 determined? 12 Yes, ma'am, I do recall that. Α. And do you recall his answer, that it 13 Ο. hadn't been determined? 14 15 A. Yes, ma'am. And then do you recall the questions 16 Ο. about the 6.75 million for renovation of low 17 18 income housing for weatherization, et cetera? 19 Α. Yes, ma'am, I do. 20 And do you recall his answer, that it Q. hadn't been determined how that would be done, 21 which organizations would be getting it, how it 22

399 would be disbursed, et cetera? 1 2 Α. Yes, ma'am, that's correct. And did you recall my questioning of 3 Ο. Director Wells about the history of diverting 4 Energy Assistance Trust Funds, Sustainable Energy 5 Trust Funds, Renewable Energy Development Trust 6 7 Funds' money into the general fund? 8 Α. Yes, ma'am, I do recall. 9 0. And my question to him as to whether there was anything binding in the Settlement 10 Agreement that would prevent a future mayor or 11 council from continuing to do that? 12 I do recall. 13 Α. And his answer that no, really in his 14 Q. 15 word that he would not do it or support it? Yes, ma'am. 16 Α. Q. Okay. Thank you. 17 18 And then finally on the question that I 19 believe was directed to Mr. Velazquez about the 20 hundred megawatts of wind? 21 A. Yes, ma'am. 22 Q. As to whether that would be new or

400 existing wind? 1 2 Α. Yes, ma'am. And that it wasn't determined? 3 Ο. Yes, ma'am. Α. 4 And to who would buy the wind and who 5 Ο. the customers would be? 6 7 A. Yes, ma'am. 8 Q. And that it was not yet determined? 9 A. Yes, ma'am. 10 Q. Given all of those, do you still believe, on behalf of your client, that there is 11 not questionable or vague information related to 12 some of the -- associated with some of the 13 proposed benefits? 14 15 Α. I think that there may be some outstanding questions about how those benefits may 16 get distributed, but I don't think it undermines 17 18 or changes the breadth or the significance of the 19 benefits that are created and the fact that they 20 were benefits that were vaguely asserted, that we 21 are going -- for instance, the Joint Applicants asserting that we're going to support workforce 22

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1	development, employment in the District, without	
2	any real firm, broad commitments in there, or	
3	limited broad commitments in there. We're going	
4	to support renewable without a defined set of	
5	renewable commitments that had been itemized and	
6	prioritized.	
7	I mean, there were certainly general	
8	references. There was a CIF, as you recall, that	
9	was originally proposed, but we were critical of	
10	the fact that the companies had just pitched that	
11	back to parties and said, How do you want to split	
12	it up? How do you want to deal with it? That,	
13	now, we have clarity on.	
14	So in looking at this settlement and	
15	this proposal relative to where we are, all of	
16	those things represent very significant amenable	
17	benefits to ratepayers, I believe, even though	
18	there are going to be instances where we are going	
19	to have to hammer out some details on them. And I	
20	think even within some of the language in the	
21	in the stipulation, at least in some ways, I think	
22	it kind of understands those kinds of clarities	

that are going to have to be made. 1 2 For instance, within the CIF with the Rate Stabilization Fund, there was some discussion 3 that you had yesterday with, I think Mr. Khouzami, 4 in terms of how are those credits going to be 5 going back and forth across the classes? How are 6 7 you going to allocate it in the master meters? 8 There's also some provisions in the 9 Settlement Agreement related to some of the Commission's past orders with regards to cost of 10 service and the negative rates of returns on some 11 of the classes. You know, I see some of those 12 13 ideas as being inter-tied, excuse me, and when we get into the first rate case, those probably will 14 15 be details that we will work out. 16 But that doesn't change the fact that 17 ratepayers are still going to get \$25.6 million. 18 I think that's unequivocal; that's going to 19 happen; that's a benefit. How we wind up 20 accounting for that and allocating it, I'm not 21 going to suggest it's not unimportant, but it still represents -- and I don't see that the 22

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1	allocation or difficulties in figuring out that	
2	allocation today will prevent that allocation from	
3	ever materializing or that 25.6 from ever	
4	materializing.	
5	You know, I think the same is true with	
6	regards to wind. The fact that the Joint	
7	Applicants have a five-year time period to go out	
8	to the market and see what makes the most sense in	
9	terms of a wind procurement, again, it's the	
10	commitment that they are making, they are on	
11	record, and they have to abide by that hundred	
12	megawatts if the Commission approves this. And I	
13	would expect them to use the time and use market	
14	conditions to their best advantage to procure the	
15	best, most cost-effective, reliable source of wind	
16	that's out there in the market that will provide	
17	benefits for the market broadly and individually	
18	for ratepayers in the District.	
19	There may be changes in market	
20	conditions where you want to front load that. The	
21	production tax credits may get changed, you may	
22	get new changes in laws and regulations that you	
1		

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1	may want to defer a decision on because there may	
2	be a new package in Congress to put in new	
3	provisions and tax breaks for wind when the new	
4	solar credits expire. Why wouldn't you want to	
5	wait to see where that goes that you can get more	
6	wind development during that time period?	
7	There may be changes in technology, say,	
8	between year boxes and direct drive turbines that	
9	are out there in the market that in the next year	
10	or two will change the performance statistics of	
11	these wind turbines and you may want to wait for	
12	those to occur, as well.	
13	I think the fact that the companies have	
14	made that commitment is important and having a	
15	little bit of flexibility in that matter is not	
16	unreasonable, and I think ultimately benefits the	
17	market and just a more productive use of	
18	resources, even though ratepayers are not going to	
19	be paying for the cost of those.	
20	The other thing to keep in mind, I	
21	think, with regards to the micro grids and some	
22	of the ambiguity with that. Again, I think that	

	4
1	the commitment of going in and doing four projects
2	is firm, it's a dedicated benefit, and it's
3	something that did not exist in our previous
4	discussions with the company and prior to the
5	Commission's past order. We would hope that the
6	company would that the Joint Applicants would
7	go in and do a relatively exhaustive research on
8	what locations are the best, which ones would
9	provide the best benefits in terms of reliability,
10	grid security, et cetera, for these micro grids.
11	There's obviously a lot of public
12	considerations that you have to think about when
13	you're looking at micro grids because many of
14	those successful pilots that are out there today
15	tend to be around public type of institutions,
16	like hospitals or campus-type complexes, like
17	universities. So you certainly would want to take
18	those factors into consideration.
19	So the fact that there is some ambiguity
20	and then there's cost issues. What is it going
21	to cost? Those are things that not only are the
22	Joint Applicants going to have to consider, but

	4	0
1	Public Counsel is going to want to have to look at	
2	those, too. While we agree that there are	
3	significant benefits associated with these micro	
4	grids and, this is a positive, new commitment	
5	that's been made by the Joint Applicants, Public	
6	Counsel hasn't signed off on this completely, at	
7	least in the sense that we are giving a blank	
8	check to the companies to go in and do whatever	
9	they want; we are just going to approve that.	
10	We're going to look at that, just like we would	
11	look at any other investment in terms of making	
12	sure it's prudent, it's been decided prudently,	
13	the costs associated with that are prudent, and	
14	that's going to take some time and certainly	
15	probably work back and forth between the Joint	
16	Applicants, OPC, the Commission and various other	
17	stakeholders depending upon the venue in which	
18	that decision is decided, whether it's in a rate	
19	case or it's in some other proceeding.	
20	So yeah, I do hear you, I do there	
21	are some ambiguities in some of those particular	
22	terms. I think some of those ambiguities are just	

		407
1	inherent because there is still additional work	
2	that needs to be done, and I think it's prudent to	
3	provide that kind of flexibility in some of those	
4	terms and conditions.	
5	And then in some of the other ones, I	
6	think there are clearly workable types of	
7	ambiguities that can be solved within the rate	
8	case, but they don't take away, I think, from the	
9	net benefits, in the fact that many of them are	
10	very big differences from where we were prior to	
11	the Commission's Order.	
12	Q. Thank you. Just one quick follow-up on	
13	the micro grid issue.	
14	You, I believe, said just a couple	
15	minutes ago that the ratepayers won't be paying	
16	for them; is that what you said?	
17	A. I said let me clarify that. I don't	
18	think ratepayers are going to be given a blank	
19	check for that.	
20	Q. So your statement that ratepayers won't	
21	be paying, which I wrote down, is not accurate, or	
22	do you want to clarify?	

		408
1	A. I don't believe that's true, no.	
2	Q. Okay.	
3	A. I think that would be part of the	
4	company's cost of service. I think that that's	
5	part of the agreement, which is one of the reasons	
6	why we, and why Public Counsel has not abrogated	
7	in any way in this agreement our ability to go	
8	back in and look at this and scrub it and make	
9	sure that it's done right, that the right projects	
10	were picked, that the companies did their due	
11	diligence in picking the locations, and that the	
12	installed cost and the operating costs of doing	
13	the projects makes sense.	
14	Q. In paragraph 128, there is a reference	
15	to Commission approval and for cost recovery.	
16	A. Yes, ma'am. And that's the thing.	
17	They'll have to provide they'll have to	
18	identify the projects, the cost and the cost of	
19	recovery, so that can be in rates, it can be	
20	through a surcharge, it can be through something	
21	else. And again, Public Counsel leaves open his	
22	right to challenge that.	
1		

		409
1	Q. Thank you. Let me then	
2	A. And excuse me, Madam Chairman	
3	Q. Yes.	
4	A just to clarify that. And challenge	
5	those costs in other items. I don't want to	
6	suggest that if we would go back on the agreement	
7	in the settlement, itself, that there would be	
8	four micro grid projects, just that OPC hasn't	
9	waived any of its traditional responsibilities	
10	that would be the other kind of costs.	
11	Q. Again, I do want to follow-up on that.	
12	The last sentence in Commitment No. 128 says,	
13	"Nothing in this paragraph shall obligate the	
14	District to use Pepco for the development,	
15	financing, ownership or construction of the micro	
16	grids referred to herein, and the District is free	
17	to pursue micro grid development independent of	
18	Pepco subject to applicable law, including	
19	interconnection rules and procedures."	
20	Would you take this to mean that then	
21	those four micro grids might not be done?	
22	A. No, ma'am, I don't.	

		410
1	Q. Okay. Well, then, explain, Pepco will -	
2	- the first sentence says, "Pepco will coordinate	
3	with the District to interconnect and develop at	
4	least four micro grids." And then the last	
5	sentence says, "Nothing in this paragraph shall	
6	obligate the District to use Pepco for the	
7	development, financing, ownership or construction	
8	of the micro grids referred to herein."	
9	A. Yes, ma'am. So what does that mean?	
10	Q. So yes, reconcile those two things to	
11	me.	
12	A. The way I interpret it is	
13	Q. How People's Counsel determines that.	
14	A. You could put it out for competitive	
15	bid.	
16	Q. Who could?	
17	A. The company could be required to do a	
18	competitive solicitation for the four projects and	
19	to get independent parties to come in and bid on	
20	them. And if they could beat the company's	
21	estimates on developing the micro grids, then	
22	those would enter into rates, they would get rate	

recovery, and then the company would pass those 1 2 costs on. 3 Ο. But it says in the last sentence, "Nothing in this paragraph shall obligate to use 4 the District for the development, financing, 5 ownership, et cetera," whereas the first sentence 6 7 says "Pepco will coordinate with the District to 8 interconnect and develop." The first sentence 9 seems to say that Pepco is going to be used to develop it in some way, and the last sentence says 10 no, nothing obligates anybody. 11 12 So my question is, does this open the possibility that there might not be four micro 13 grids developed with Pepco? 14 15 Α. I don't believe it does. I mean, I think that --16 17 Ο. So -- go ahead. I'm sorry. I didn't 18 mean to interrupt you. 19 I think that Pepco will be supporting Α. 20 these projects, whether they be through direct development, through the analysis or development 21 22 of the facilities that need to be provided, and if

		412
1	the decision was to contract those out or use	
2	another developer for those, they are free to do	
3	that, or if they want to work through a government	
4	institution to develop those, they are, as well.	
5	Q. Could the District do that now, absent	
6	the merger?	
7	A. They could, but they're not, and so as	
8	an incremental benefit, I think relative to the	
9	merger, this is something that is defined and	
10	moves us forward in that particular area.	
11	Q. On this whole issue of what's binding	
12	and what's not binding, let me also ask you, and	
13	I'm going to ask a couple of other witnesses	
14	other parties also, if you'd look at paragraph	
15	135, which is in the Additional Provisions	
16	section, because I'm trying to get my mind around	
17	what this specific means as we're going through	
18	some of these other commitments.	
19	And it says in 135, "This Settlement	
20	Agreement contains terms and conditions, each of	
21	which is interdependent with the other and	
22	essential in its own right to the signing of this	

		413
1	Settlement Agreement. Each term is vital to the	
2	Settlement Agreement as a whole since the settling	
3	parties expressly and jointly state that they	
4	would not have signed the Settlement Agreement had	
5	any term been modified in any way."	
6	Then it goes on to say "None of the	
7	settling parties shall be prohibited from or	
8	prejudiced in arguing a different policy or	
9	position before the Commission in any other	
10	proceeding, as such agreements pertain only to	
11	this matter and to no other matter."	
12	Can you explain to me what that means?	
13	For example, you just mentioned that there would	
14	be a perhaps a cost recovery issue in micro	
15	grids.	
16	A. Um-hmm.	
17	Q. And I'm going to ask you about another	
18	one that's even more specific later. So the fact	
19	that the first sentence, again, here says they	
20	wouldn't have signed the agreement unless things	
21	were exactly as they said they were in the	
22	agreement.	

		414
1	A. Yes, ma'am.	
2	Q. But once this case is over, do I	
3	interpret the second sentence to mean that you can	
4	take a totally different position in some other	
5	case, like paying for micro grid or a rate	
6	increase?	
7	A. So I will defer in some ways to lawyers	
8	on what that means, but I will tell you what I	
9	think it means, and that is I think this is	
10	standard language that you would get in a typical	
11	settlement-type proceeding that it doesn't	
12	prejudice you in a future proceeding from taking	
13	some different position.	
14	So if, for instance and for some	
15	reason if OPC wanted to take a position that	
16	differs from what is agreed to in this settlement	
17	with regards to acquisition premiums in a future	
18	case, we're not prohibited or this doesn't create	
19	precedential value from that.	
20	Q. Or if, were it to be approved, Exelon	
21	wanted to come back and say, We don't want to do	
22	four micro grids, we don't want to buy any wind,	

415 is this an out for that? Is that --1 2 Α. Ma'am, I do not interpret this as an out for that. 3 I'll follow up with that. Now, I do 4 Q. want to talk about rates, which we've got into a 5 little bit. You were here yesterday when I was 6 asking Mr. Velazquez based on the work papers that 7 were filed? 8 9 A. Yes, ma'am. Do you recall this was the work papers 10 Q. that were filed in conjunction with either Mr. 11 Khouzami's or Mr. Velazquez's testimony, document 12 labeled Pepco Key Assumptions For Forecast. Are 13 you familiar with that? 14 15 A. Yes, ma'am. Okay. Do you have that before you? 16 Ο. 17 A. No, ma'am. Is it in the exhibits here 18 or --19 Ο. It was 5, yes, Joint Applicants No. 5. 20 PSC-5, sorry. Thank you for reminding me. 21 PSC-5. 22 MR. EILBOTT: Your Honor, may we

416 approach in an attempt to assist --1 2 CHAIRWOMAN KANE: Certainly. It may take some time. Is that exhibit marked? I do want 3 to ask about some specific numbers in there. 4 THE WITNESS: Okay. I have it. 5 BY CHAIRWOMAN KANE: 6 Q. And I wanted to first ask about the 7 8 reliability, the numbers associated with the 9 reliability commitment, if I can find it in here. Let me go back. Let me ask about the third page 10 there, the third page of numbers after the cover 11 page which has a schedule of rate cases to be 12 13 filed. Do you see that? You know, I don't see a work paper here. 14 Α. Q. It's PSC-5. It has a cover letter dated 15 October 30th, 2015, from Mr. Lorenzo. 16 17 Α. Okay. I have one November 13th, 2015, 18 from Mr. Lorenzo. 19 Q. This is October 30th. 20 A. No, I don't see. I have something 21 November the 13th here. Wait a minute. 22 CHAIRWOMAN KANE: Counsel --

		417
1	THE WITNESS: I think I found it. I	
2	think I was looking in the wrong tab. I was	
3	looking behind instead of in front. I see it now.	
4	BY CHAIRWOMAN KANE:	
5	Q. Okay. And so we have a cover page, or	
6	first page is a letter, then you have three go	
7	to the third page that has numbers on it.	
8	A. Okay.	
9	Q. And the title is Pepco DC Summary of	
10	Residential Rate Deferral Balances.	
11	A. Yes, ma'am.	
12	Q. And this was submitted as an	
13	illustration of how the 25.6 million in the	
14	residential rate credit would be spent down, if	
15	you will, be used up.	
16	A. Yes, ma'am.	
17	Q. And it is, as Mr. Velazquez testified,	
18	it's illustrative, but it shows three rate	
19	increases being filed on July 1st, 2016, on	
20	October 1st, 2017, and January 1st, 2019. Do you	
21	see that?	
22	A. Yes, ma'am.	

		418
1	Q. And it shows a dollar amount that was	
2	predicted or projected to be requested in the	
3	amount of a rate increase, and then breaking it	
4	down to residential and mass to meter allocation	
5	in percentages and an increase in dollar amounts.	
6	Do you see that?	
7	A. Yes, ma'am.	
8	Q. And then the credits that would be	
9	offset against that increase, and how it would be	
10	used up.	
11	Now, you recall my questioning with Mr.	
12	Velazquez through which we established that using	
13	those dollar amounts, the 12,288 and the 8,325,	
14	that we would come up with a a rate increase	
15	just for those two of about increasing the	
16	distribution rate from \$23 to a little over \$30	
17	for a residential customer?	
18	A. Yes, ma'am.	
19	Q. And that that was about a 33 percent	
20	increase?	
21	A. Yes, ma'am.	
22	Q. Does People's Counsel agree that that's	

the appropriate way to recover the \$25.6 million 1 in that time period? 2 3 Α. Through using the Rate Stabilization Fund? 4 Through spending it down in that two-5 Ο. year time period based on rate increases of those 6 7 amounts. 8 Α. If I understand your question, I think 9 the answer is yes, rate counsel does support using the Rate Stabilization Fund to help offset 10 potential rate increases. 11 Q. Does People's Counsel agree that those 12 are the appropriate rate increases; in order to 13 spend down the money in two years, that these 14 would be the rate increases that would occur? 15 16 Α. No. And if you're asking me do I agree 17 that the company needs to have a \$55 million rate 18 case, no, that's not what we're agreeing to. And 19 I think the company said these were illustrative 20 numbers, but they were based on numbers that they 21 anticipated would arise from existing cost and the reliability budgets that have already been 22

1 provided.

But again, much like the discussion that we had earlier with regards to the micro grids, Public Counsel would still be doing its due diligence in future rate cases with regards to company's entire cost of services whenever they decide to file a future rate case, regardless of this Rate Stabilization Fund.

9 Ο. And in terms of the specific rate increases for residential of 12.2 million and \$8.3 10 million during that time period to use up the \$25 11 million rate credit, if you will, does People's 12 Counsel agree that those are appropriate numbers? 13 No, we're not agreeing to the specifics, 14 Α. 15 just the overall conceptual ideas. 16 Ο. Speaking of conceptual ideas, let me 17 direct you to Item No. 48 in the Settlement 18 Agreement. 19 Are we off of this particular section? Α. 20 Are we coming back to it? 21 Q. Just keep it in mind because we'll come 22 back to it, as well as to the reliability numbers.

		421
1	A. Okay.	
2	Q. And I want you to turn to, and I want to	
3	talk about just residential rate increases for the	
4	moment, Item No. 48.	
5	A. Okay.	
6	Q. And this is called Future Rate Design in	
7	Pepco DC Base Rate Cases?	
8	A. Yes, ma'am.	
9	Q. Okay. And Item No. 48 is just one	
10	sentence. It says, "Nothing in this Settlement	
11	Agreement shall be construed as a change to the	
12	Commission's stated goal to move in a quote,	
13	deliberate and reasonable fashion over a series of	
14	Pepco rate cases to put an end to negative class	
15	return RORs, return on rates, return of	
16	revenues, "as set forth in Formal Case 1087, Order	
17	No. 16930, paragraph 329 and affirmed in Formal	
18	Case 1103, Order No. 17424, paragraph 437 and	
19	438." Do you see that?	
20	A. Yes, ma'am.	
21	Q. Now, that is something that People's	
22	Counsel agrees with?	

		4
1	A. Yes, ma'am.	
2	Q. And I will get to it when I'm	
3	questioning AOBA, but this is a provision that is	
4	of paramount importance to them.	
5	Now, we talk about negative class rates	
6	of return. Which classes under the current do	
7	you know under the current approved rate design,	
8	which classes of customers experience a negative	
9	rate of return?	
10	A. I do not have that in front of me.	
11	Q. Would you agree, subject to check, that	
12	pursuant to the Order that is cited here, which	
13	would be the most recent rate case, Order No.	
14	17424, in Formal Case 1103, in paragraph 441,	
15	actually, pursuant to paragraphs 437 and 438, that	
16	there's a chart that shows where the residential	
17	are a minus 2.54 percent rate of return? I can	
18	give that to you. This is from our previous rate	
19	case.	
20	A. Sure.	
21	Q. And that for RAD, which is the	
22	Residential Aid Dose customers who are on the low	

		423
1	income program, a minus four percent rate of	
2	return, and that for the RAD all electric, there	
3	is a minus 1.96 percent rate of return, and that	
4	the only other class that has a negative rate of	
5	return is streetlight energy, which has a minus	
6	2.93 rate of return.	
7	A. Okay. I can agree that's in check.	
8	Q. And that's in Formal Class 287.	
9	Subject to check, would you agree that	
10	in Formal Case 1087, which was the prior rate	
11	case, that the rate of return for residential R is	
12	minus 2.54 percent, that for Residential Aid	
13	Discount, it's minus 4.0 percent, that for RAD AE,	
14	it's minus 1.96 percent, and that for streetlight	
15	energy, it is minus 2.93 percent?	
16	A. Yes, ma'am.	
17	Q. And other ones going back further into	
18	Formal Case 1076, which was that at least for	
19	the residential class was minus 3.10 and in Formal	
20	Case 1053, it was minus 3.05 percent?	
21	A. Yes, ma'am.	
22	Q. That for the residential class, there	

	4
1	has been a negative rate of return that has gone
2	from minus 3.05 to minus 3.10, actually becoming
3	more negative in 1087 to minus 3.8, and in the
4	most recent case, minus 2.54.
5	Now, what is your interpretation of a
6	change to the Commission no change to the
7	Commission's goal to move in a deliberate,
8	reasonable fashion over a series of Pepco rate
9	cases to put an end to negative class rate of
10	returns? How would the Commission put an end?
11	What kinds of things would be involved in putting
12	an end to negative rate of return? And as we've
13	established, except for streetlights, all of the
14	negative rate of returns are in the residential
15	classes.
16	A. Okay. So if you'll recall a discussion,
17	I don't remember if it was with Mr. Velazquez or
18	Mr. Khouzami, but you all had a discussion about
19	how this would work in a rate case. The companies
20	can still come in for a rate case in the future.
21	They may as we went through this hypothetical
22	example earlier, they would come in and make a

1	request, their cost of service would yield a
2	particular set of numbers in terms of what the
3	class revenue responsibilities would be, and then
4	there would be an offset out of the \$25.6 million
5	credit to do that.
6	As I interpret this, two ways well,
7	there's two things I think you need to be mindful
8	of. One is there's nothing in the agreement that
9	presumes or states any particular rate design in
10	the future. Just from a big picture, just because
11	we're doing these things doesn't necessarily mean
12	that it obligates the Commission to continue the
13	existing revenue distribution of rate design
14	decisions that were in the last several rate
15	cases.
16	What you could do, though, and I suspect
17	where maybe well, I won't speak for AOBA, but -
18	_
19	Q. I'm going to ask AOBA.
20	A. Yeah, but one of the things the
21	Commission could do relative to its policy in this
22	is looking at how they could use the 25.6 million

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1	to start bringing the class rates of return closer	
2	to a positive number by using the credit to temper	
3	the potential increases that would arise from,	
4	let's say, a differing revenue distribution than	
5	what you've used in the past for rate making	
6	purposes.	
7	So if, historically, you've tried to cap	
8	the increases to residential customers by, let's	
9	say, 10 percent, 1.1 1.1, you could use some of	
10	these dollars to maybe bring the rates up to 1.25,	
11	use the differential between 1.25 and 1.1 on the	
12	rates of return as a credit, allow those rates to	
13	go up, but to offset the bill impacts by a credit	
14	at the end of the bill.	
15	Q. Now, the amount of the credit is limited	
16	to 25.6; correct?	
17	A. Well, it would be limited by the total	
18	amount	
19	Q. Yes.	
20	A so if you were to use that, there is	
21	a possibility you might burn through that much	
22	quicker than normal.	

		42
1	Q. Much quicker than the two years that's	
2	shown in the illustrative case?	
3	A. It's a possibility, but it depends on	
4	what you do, how you decide to do it, how much you	
5	decide to do it, how big rate cases are. There are	
6	a lot of other variables out there that you would	
7	need to consider, but that is one thing to think	
8	about, and it would be the thing that you would	
9	need to consider if you were to go down that road	
10	and looking at that within the context of the rate	
11	case.	
12	Q. Well, those will be things we consider.	
13	I'm trying to determine what does People's Counsel	
14	mean by agreeing to Item No.	
15	48?	
16	A. Well, by agreeing to Item 48, we're not	
17	precluding anybody, ourselves or any other party,	
18	from making policy recommendations in the future	
19	that we believe are consistent with what the	
20	Commission has done and said in its last two	
21	Orders. And Public Counsel may take a differing	
22	position on the use of this money as a way of	

		428
1	rebalancing those unitized rates of return. I'm	
2	not saying that we would or wouldn't, but I don't	
3	think we're precluded from making that argument in	
4	doing this, nor is any other party precluded from	
5	making an argument for using it.	
6	Q. So	
7	A. Nor is the settlement, because we have	
8	the 25.6 million, a basis to say, Well, for the	
9	next several years, as we use this Rate	
10	Stabilization Fund, we can't tinker with the	
11	unitized rates of return. We got to keep them,	
12	let's say, within this general order of magnitude	
13	of minus .25, let's say, for residential, or	
14	somewhere thereof, until we get to 2019. And when	
15	we get to 2019, then we can consider that.	
16	I think that language in there says no,	
17	you can look at other things. But I think at the	
18	end of the day, you still get that credit. It	
19	does give you a tool that you wouldn't have had	
20	but for the merger to provide a certain degree of	
21	mitigation to those changes and rates that you	
22	wouldn't have had if you wanted to use it for	

		429
1	those purposes.	
2	Q. Do you know what kind of a rate increase	
3	we talked about what aspect just in dollar	
4	amount, would be required to move the residential,	
5	let's just start with the R class that is now at	
6	.2 minus 2.54 to a unitized, to 1?	
7	A. I do not know.	
8	Q. Do you know whether the illustrative	
9	rate increases that I discussed with Mr. Velazquez	
10	yesterday, which was 3.75 in the first case and 2	
11	something in the second case, where that would	
12	move us would move the rate design in terms of	
13	being less negative?	
14	A. I do not know what it I don't know.	
15	I don't know.	
16	Q. So again, when People's Counsel is	
17	agreeing to paragraph 48, that nothing in the	
18	Settlement Agreement shall be construed as a	
19	change, the Commission's stated goal to move in a	
20	deliberate and reasonable fashion over a series of	
21	Pepco rate cases to put an end to negative class	
22	RORs, can I interpret that to mean that People's	

		430
1	Counsel supports putting an end to negative RORs?	
2	A. That, I do not I don't think you	
3	should imply that from our agreement of this.	
4	Q. Okay.	
5	A. What this says is nothing in this	
6	agreement should be interpreted as forcing the	
7	Commission's hand to put this policy statement at	
8	bay until 2019, or until the regulatory the	
9	Rate Stabilization Fund is expended.	
10	Q. So nothing in this agreement should be	
11	interpreted to be that the Commission should not	
12	consider rate design changes that would put an end	
13	to negative class RORs before 2019?	
14	A. I think I'll agree with what you said.	
15	Q. Okay. That's on the record. Okay.	
16	Page 10 of your testimony, on line 9,	
17	you're asked, "Is there any concern that	
18	ratepayers may experience rate shock from	
19	increasing rates after 2019 and the close of any	
20	regulatory asset provision?" I assume this refers	
21	to using up the rate credit?	
22	A. Yes, ma'am.	

		431
1	Q. You say, "I have no reason to believe	
2	that ratepayers will see a significant increase in	
3	residential rates post 2019 as a result of this	
4	merger."	
5	Would you consider the increase from \$23	
6	to \$30 and some change per month that was used in	
7	the illustrative discussion yesterday of Mr.	
8	Velazquez as a significant increase?	
9	A. Oh, it may be a significant increase.	
10	Q. Okay.	
11	A. But those what I would I think the	
12	important thing to keep in mind here, and the	
13	point I'm trying to make is that those increases	
14	wouldn't be the consequence of the merger. It	
15	could very well be the case that those rate	
16	increases would occur even without the merger.	
17	Keep in mind that while those numbers	
18	are illustrative, as I have understood the Joint	
19	Applicants' testimony, they are based generally on	
20	the projections that fall out from the capital	
21	budgets that are included in the settlement, and	
22	so while they are illustrative, they're not	
1		

entirely hypothetical. And so and those
budgets are based on Pepco's current projections
today without the merger.
So the point I'm trying to make here is
there aren't going to be any significant increases
in cost that come in because of the merger. There
may be some other related costs because of
reliability related spending that will continue to
occur even without the merger. But because of the
merger, there are a number of provisions, as I
went through here, that would keep any significant
merger-related costs from going into rates and
creating shocks.
Q. Thank you. Let me my final question
has to do with reliability costs.
A. Okay.
Q. And if you would turn to Witness
Velazquez's testimony, it's in the record as
number direct testimony, is it item exhibit
number marked yesterday, Joint Applicants 6.
Thank you. But we just remarked renumbered
them, didn't we?

433 Okay. I have it. 1 Α. 2 Yes, M, we are now doing letters. Thank Ο. That's what I was searching for because I 3 you. had the number. Joint Applicants Exhibit M, as in 4 mother, and page 22, Table 3. There's a table at 5 the top of the page, Table 3. 6 7 Α. Okay. I have it. 8 Q. And this is Reliability Driven Capital 9 Expenditures 2016 to 2020. This is the kind of -this is the numbers you were referring to, were 10 you not, just now where you were talking about 11 increases that would occur as part of the already 12 known or planned capital budget? 13 Yes, ma'am. 14 Α. 15 Okay. And if you'll recall yesterday, I Q. asked Mr. Velazquez particularly about the bottom 16 17 set of numbers, bottom line, which are total 18 reliability net of plug and emergency restoration 19 and the increase from 93 to 163 million. 20 Do you recall Mr. Velazquez indicated 21 that that was a significant driver of the need for 22 -- projected need for rate increases in the next

1 cases?

2 A. Yes, ma'am.

And then we also discussed the fact that 3 Ο. in the non-unanimous settlement as opposed to the 4 5 prior proposal, prior application, there is no escape clause, shall we say, or loophole, or 6 7 saying that if -- contingency, yes, thank you. 8 I'm trying to search for the right neutral word. 9 There is no contingency based on the DC -- for meeting the reliability standards for meeting DC -10 - for the fact that DC Plug may be off schedule? 11 12 Α. I remember that discussion, yes. 13 Okay. And do you remember the Ο. discussions, I asked Mr. Velazquez if DC Plug was 14 15 off schedule, and they -- could they still meet 16 the reliability within this budget, and his 17 indication that they would probably need to do 18 something else, which might include additional 19 money? 20 Yes, ma'am, I remember that. Α. 21 Q. So are you aware whether or not the DC Plug's program project is off schedule? 22

		435
1	A. It's my understanding, it is.	
2	Q. And it is off schedule because of a	
3	legal challenge that is pending in the DC courts?	
4	A. I wasn't aware of the reason.	
5	Q. Okay. And are you aware that it's also	
6	may be off schedule because the General	
7	Services Administration has determined that the	
8	costs that would be assigned to them in terms of	
9	the surcharge is a tax and that they're not going	
10	to pay it?	
11	A. I wasn't aware of that.	
12	Q. You weren't aware of that. Well, we'll	
13	put that it's a generally known fact now	
14	because it's become public because it's actually	
15	been in the paper, in the newspaper, and I guess	
16	if it's on the Internet and the Washington Post,	
17	it's true, but it is true.	
18	So what is People's Counsel's view on	
19	the rate impact of the DC Plug being behind	
20	schedule or going to meet does People's Counsel	
21	support holding the Joint Applicants to meeting	
22	the reliability improvements that are needed, even	

436 if it means a rate increase? 1 2 Α. So let me see if I can answer this way. 3 Public Counsel is committed to the agreements for reliability that have been made in the Settlement 4 Agreement. We are also committed to the capital 5 expenditure cap that the Joint Applicants have 6 7 agreed to in this. 8 I think this discussion we're having 9 underscores a benefit that OPC sees in this relationship and that this shifts the risk of the 10 company trying to meet these standards within 11 cost, time and schedule to them, not to 12 ratepayers. And now we have a bogey, now we have 13 targets, both in terms of cost, as well as 14 15 performance. And as Mr. Velazquez said yesterday, 16 they'll find a way to do it. They now have 17 targets and they've got to do it, and we certainly 18 hope that they do. 19 If it requires additional expenditures, 20 it doesn't in any way waive the requirements that are in the Settlement Agreement. They'll still 21 22 have to -- if they bust the budget on this,

		43
1	they'll still have to make that 63,000 per	
2	million, and it doesn't in any way preclude Public	
3	Counsel or any other stakeholder from reviewing	
4	and potentially challenging the prudence of any	
5	cap-backs associated with these changing	
6	reliability plans because they need an offset to	
7	meet the targets to offset for DC Plug.	
8	But it also doesn't presume that the	
9	company would automatically be I mean, it's a	
10	typical prudence issue that would arise in a rate	
11	case, and we would all evaluate that at that time,	
12	and if the company were found they would enter	
13	those rates. They would still be subject to the	
14	penalty, as I understand the agreement. And then	
15	in 2021 could refer to the decision that was made	
16	in the prior rate case, that those expenditures	
17	were prudent and could, again, remake its case	
18	based on its baseline projections to the updates	
19	it's required to provide later at that time period	
20	to get its to get that money back out of	
21	escrow, given the prudence of the investment.	
22	But I can't answer the question do we	

		438
1	support a rate increase to meet that because I	
2	don't know that you can presume that there will	
3	be. We'll just have to see what happens. And	
4	again, that pressure is going to be on the company	
5	to do that. But if they don't, it doesn't change	
6	the agreement. And again, I would say it's a	
7	benefit of the agreement for ratepayers because	
8	now we have we have both output and input	
9	targets that the company has to meet, and they've	
10	agreed to abide by that. And that's not something	
11	we've had in the last several rate cases, as you	
12	fully well know.	
13	Q. The removal of the contingency for	
14	meeting the reliability standard, the contingency	
15	of DC Plug being on schedule is cited by your	
16	client as a benefit, as a positive; correct?	
17	A. I believe so, yeah.	
18	Q. That it had been cited as removing	
19	well, a contingency that under the previous	
20	proposal would have essentially reduced or	
21	modified the requirement to meet the reliability	
22	standards?	

		439
1	A. Right.	
2	Q. But now they have to be met even if DC	
3	Plug is not on schedule. Does the People's	
4	Counsel agree that absent any delay in the	
5	schedule for DC Plug that the caps you spoke of	
6	the caps. Do you support those particular caps?	
7	A. Yes, ma'am.	
8	Q. Even if they mean a rate increase?	
9	A. Well, if they do mean a rate increase,	
10	we are getting something for that rate increase,	
11	which is a substantially improved reliability that	
12	goes beyond the USS, I guess.	
13	CHAIRWOMAN KANE: Thank you. I think	
14	that concludes my questions for you.	
15	THE WITNESS: Oh, and for the record, so	
16	with this Tab 5, I did want to note, and maybe the	
17	company wants to note that some of the front pages	
18	seem to be missing. The cover page that you were	
19	talking about isn't here.	
20	CHAIRWOMAN KANE: The transmittal	
21	letter?	
22	THE WITNESS: The transmittal letter.	

440 I've got two pages out of what you seem to 1 2 reference were five. 3 CHAIRWOMAN KANE: Yes, yes. The entire document with all those charts I believe is five 4 or six pages. 5 6 THE WITNESS: Okay. 7 CHAIRWOMAN KANE: We'll be sure that the 8 full one gets in the record as filed. Thank you. 9 THE WITNESS: Yes, ma'am. Miss Fort? 10 BY COMMISSIONER DODDY FORT: 11 Q. Good afternoon. A. Good afternoon. 12 Q. So as a general question, if the 13 Commission adopts new rules concerning an issue 14 15 that's covered in the Settlement Agreement and the new rules require the Joint Applicants to do 16 something that's different from a commitment 17 18 contained in this Settlement Agreement, which 19 would be controlling, according to the Office of 20 People's Counsel, its new rules or the Settlement 21 Agreement? 22 A. Yes, ma'am, the Commission's rules.

		441
1	Q. Were you in the hearing room yesterday	
2	when I asked joint witness Joint Applicants'	
3	Witness Khouzami a series of questions focused on	
4	different paragraphs in the Settlement Agreement?	
5	A. Yes, ma'am, I was.	
6	Q. I'm going to just go through some of	
7	those major paragraphs that I asked him questions	
8	and ask you a broad general question for each one.	
9	A. Okay.	
10	Q. And that is, do you agree with the	
11	answers and the explanations he gave, and then I	
12	will ask you if there's anything in those answers	
13	and explanations that you that the Office of	
14	the People's Counsel would like to clarify or	
15	answer differently, if you would indicate what	
16	that is.	
17	A. Okay.	
18	Q. Do you understand?	
19	A. Yes, ma'am.	
20	Q. This may move quickly or not, depending	
21	on the answers.	
22	So I spent some time with paragraph 4,	

		442
1	which was the residential customer base rate	
2	credit to \$25.6 million. That's what you were	
3	discussing a bit with the Chair a few moments ago.	
4	And I asked Mr. Khouzami how certain credits which	
5	costs would be in or out. Do you remember a	
6	series of questions?	
7	A. Vaguely, yes, ma'am.	
8	Q. Was there anything that you heard	
9	yesterday that the Office did not agree with?	
10	A. I don't recall anything right now.	
11	Q. I asked him whether or not interest	
12	whether or not there had been any discussions	
13	about whether or not interest would be paid on the	
14	\$25.6 million that would be transferred from	
15	Exelon to Pepco to pay for the credit, and he	
16	indicated that there was no agreement to pay	
17	interest on those funds.	
18	A. That's correct.	
19	Q. Is that correct?	
20	A. Yes, ma'am.	
21	Q. Okay. I asked him how the bill	
22	stabilization adjustment would work in connection	

with this particular provision. I'm not sure he 1 2 had an answer for that. Do you have any thoughts on whether or 3 not there would be a need to adjust anything in 4 our bill stabilization adjustment, our BSA and how 5 it records revenues that are being collected as a 6 7 result of anything in the Settlement Agreement? 8 Α. So this is for the alleged BSA's 9 decoupling account, the revenue decoupling 10 account? 11 Q. Yes. 12 A. I don't think so. I think it's a mechanical issue of essentially developing an 13 adjusted target revenue per customer, and if you 14 were to do that, then you would go in and set the 15 BSA based on that adjusted revenue per customer 16 17 target. 18 Ο. And I heard you say in response to the 19 Chair's question that the accounting treatment for 20 this particular credit adjustment is still under consideration or --21 22 A. Oh, so the cost of service --

444 Yes. 1 Q. 2 Α. -- implications, yes, ma'am, are. 3 Okay. So in paragraph 5, which is the Ο. residential customer bill credit of \$14 million, 4 same thing. Did you hear the questions that we 5 discussed with Mr. Khouzami yesterday? 6 7 A. Yes, ma'am. 8 Q. Was there anything different, you know, 9 that the Office of the People's Counsel would say in response to any of the questions on how that 10 operates or any additional information that you 11 have? 12 13 No, ma'am. I agree with how he Α. characterized it. It's my understanding, as well. 14 15 Q. With respect to assistance to low and 16 limited income customers, there was some discussion within that \$16.15 million of the 17 18 \$400,000 that would be used to cover accounts 19 receivables that are more than two years old, and 20 we asked whether or not that was for low and 21 limited income customers only or if it was for all customers, and his response was that it was 22

445 intended for all customers. Does the Office agree 1 with that? 2 A. Yes, ma'am. 3 On workforce development, we went 4 Q. through some questions on workforce development, 5 the fact that the details of workforce development 6 are not yet finalized as to where the monies would 7 8 go. 9 Α. Yes, ma'am. 10 Q. Anything to add on that? I don't, other than the conversation 11 Α. that I had earlier with the Chair that despite the 12 ambiguity, it's still Public Counsel's position 13 that there is now a bona fide and defined 14 15 commitment that the Joint Applicants have to workforce development within the District, and 16 17 that is a public benefit. There are some details 18 on where it will go, but it still doesn't, I 19 think, negate the fact that it's a benefit. 20 I talked to him about paragraph 25 which Q. 21 is economic benefits reporting --22 A. Yes, ma'am.

		446
1	Q both as a description of what would	
2	be included in those reports and how those reports	
3	differ from what is reflected in for reporting	
4	in paragraph 29, I think it was. There were two	
5	different reporting that was coming.	
6	A. Okay.	
7	Q. Any additional comments the Office has	
8	on the kind of economic benefits reporting that	
9	would be done?	
10	A. No. I remember that discussion. I	
11	think, if I remember Mr. Khouzami's testimony and	
12	explanation, I think I would agree. There's	
13	probably some flexibility in that economics	
14	benefit report, because if you think broadly about	
15	what the benefits are, they could include a	
16	variety of things. So I suspect they will be	
17	accounted for.	
18	I think there's two ways of looking at	
19	the synergy savings and the cost to achieve as I	
20	see it in the agreement that maybe I could	
21	clarify, and that is from a broad public policy	
22	perspective, what are those benefits and how are	
1		

they materialized for ratepayers on a year-in, 1 year-out basis, which we'll get in that five-year 2 3 report. And then there is a more specific 4 technical issue related to okay, what are the 5 numbers we're going to be using for rate making 6 7 purposes? And I think that is what we're 8 addressing here with Item No. 29. So 29 is a little bit more technical in the sense that that's 9 what we'll be using for rate making purposes. 10 11 And agreed, he said that there would be Q. at least two different reports, an economic 12 benefits report was broader than the reporting to 13 track costs to achieve synergy savings? 14 15 A. Yes, ma'am. I agree. There was a question of whether or not 16 Ο. 17 we would also be using any of the information that 18 is in Dr. Tierney's charts in terms of how those 19 quantitative benefits are reporting or being 20 reported. 21 A. Um-hmm. 22 Q. And that was not on the table. Do you

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		448
1	agree with that?	
2	A. Yes, ma'am.	
3	Q. Okay. We talked about the root and	
4	cause analysis to improve customer satisfaction,	
5	which was in paragraph 61. Do you agree with the	
6	matrix and the measurements that he identified	
7	that would be used to measure customer	
8	satisfaction?	
9	A. Yes, ma'am.	
10	Q. And that we would need to have some type	
11	of baseline in order to decide if it is being	
12	improved?	
13	A. Yes, ma'am, I would agree with that.	
14	Q. We talked a bit about the cost to	
15	achieve and synergy savings that you and I were	
16	just previously discussing. Is there anything	
17	that the Office of People's Counsel would add or	
18	would differ or is there anyplace where the	
19	People's Counsel differs or would want to clarify	
20	anything that Mr. Khouzami said about costs to	
21	achieve and synergy savings?	
22	A. Not on that issue, no, ma'am.	

		449
1	Q. Same series of questions with respect to	
2	paragraph 62 which was on safety. Any difference	
3	in or any clarifications of the answers that we	
4	heard on safety?	
5	A. No, ma'am.	
6	Q. I was going to ask you about micro	
7	grids, but you had a discussion with the Chair on	
8	micro grids, so I'm going to skip that.	
9	We didn't talk about yesterday with Mr.	
10	Khouzami the paragraph 107 which has divestiture	
11	provisions in it.	
12	A. Yes, ma'am.	
13	Q. And one of those divestiture provisions	
14	is due to bankruptcy filing. Does the Office have	
15	any additional comments or clarifications or	
16	concerns on whether or not bankruptcy filings adds	
17	any additional risk or cost for District	
18	ratepayers and whether or not those are adequately	
19	handled under paragraph 107?	
20	A. I would say they're adequately handled	
21	under not only paragraph 107, but the other	
22	paragraphs associated with ringfencing measures.	

		450
1	Q. Okay. I want to ask you a question that	
2	we didn't talk about yesterday with Mr. Khouzami,	
3	and that's on paragraph 26 in the so I'm going	
4	to ask you to get paragraph 26 in front of you,	
5	and that's one that deals with the arrearage	
6	management program.	
7	And the paragraph says, "Pepco will work	
8	with the District Government and other interested	
9	stakeholders, including the National Consumer Law	
10	Center, to develop in good faith a mutually	
11	agreeable arrearage management program for LIHEAP	
12	and RAD qualifying customers in arrears, which	
13	would include the provisions of credits or	
14	matching payments for customers who make timely	
15	payments on their current bills," and then it goes	
16	on.	
17	What's the source of funding for the	
18	credits or the matching payments under that	
19	provision?	
20	A. I believe the Joint Applicants would be	
21	providing that. This is part of the CIF.	
22	Q. So this would come this would be part	

451 of the CIF funding --1 2 Α. That's my understanding. Q. -- for that provision? 3 COMMISSIONER DODDY FORT: Okay. I think 4 that's the end of my list. Thank you. 5 CHAIRWOMAN KANE: Thank you, 6 Commissioner Fort. 7 8 Redirect? 9 MR. EILBOTT: I have a little bit, Your 10 Honor. 11 CHAIRWOMAN KANE: Yes. 12 MR. EILBOTT: Thank you. 13 REDIRECT EXAMINATION 14 BY MR. EILBOTT: 15 Q. Dr. Dismukes, do you recall at the beginning of the Chair's examination, she had 16 asked you some questions about her examination 17 18 yesterday of Director Wells regarding some past 19 diversion of sustainable energy on other funds? 20 Yes, sir, I remember that. Α. 21 Q. Do you have -- do you believe any of those past diversions were caused by or related to 22

452 this proposed merger? 1 2 Α. Not to my understanding, no. 3 Q. Thank you. And do you think that the fact that 4 those diversions had happened might somehow make 5 the Joint Applicants' commitments in the 6 7 Settlement Agreement any less in good faith or any less of a firm commitment? 8 9 A. No, they do not. 10 Would you agree that those diversions Q. might be more of a legislative issue than a 11 regulatory issue? 12 I would agree with that 13 Α. characterization. 14 15 Q. Next Chairman Kane asked you some questions regarding some provisions of the 16 Settlement Agreement that perhaps don't have a 17 18 hundred percent certainty on implementation 19 measures. Some examples I believe she gave 20 referred to micro grids and future wind purchases. 21 Do you recall that? 22 A. Yes, sir, I remember that.

453 Do you see any ambiguity in Joint 1 Q. Applicants' commitments in the Settlement 2 Agreement that they will not seek cost recovery in 3 the areas where they say they will not seek cost 4 recovery, such as the CIF, the wind purchases, 5 exceedances of reliability, O & M budgets, and so 6 7 on? 8 Α. No, I don't see any ambiguity there. 9 Ο. Okay. And do you see any ambiguity in the settlement -- in the Joint Applicants' 10 commitments in the settlement that OPC, and indeed 11 all parties, preserve all rights to protest future 12 rate filings by the applicants on any issue? 13 Α. Yeah, there is nothing in the agreement 14 15 that precludes that from occurring. I think it's 16 quite clear in the Settlement Agreement. 17 MR. EILBOTT: That's all I had, Your 18 Honor. Thank you. 19 CHAIRWOMAN KANE: Thank you. 20 Commissioner Fort, you had one more thing? 21 COMMISSIONER DODDY FORT: I did have one 22 more thing.

454 We had discussions yesterday with Mr. 1 2 Khouzami about the fact that paragraph 29 in the Settlement Agreement that deals with costs to 3 achieve and synergy savings did not specifically 4 state that the deferred -- it be a deferred 5 amortized expense that would be handled as a 6 7 regulatory asset on which the rate of return would 8 become --9 THE WITNESS: Yes, ma'am. 10 MS. DODDY-FORT: Was it the OPC's understanding that that is how that would be 11 handled? 12 13 THE WITNESS: Yes, ma'am. 14 COMMISSIONER DODDY FORT: Okay. Thank 15 you. 16 CHAIRWOMAN KANE: I want to put a data 17 response into the record, so if you could look at 18 data response which has been preliminarily marked 19 as PSC Commission Exhibit 7, this is the Office of 20 People's Counsel's response to PSC Data Request 21 No. 2. It's a two-page document dated November 13th -- oh, I'm sorry, preliminarily marked No. 1, 22

455 I'm going to mark it as No. 7. I crossed it 1 yes. 2 out there. Preliminarily marked as No. 1, PSC. THE WITNESS: Yes. 3 MR. EILBOTT: May I approach, Your 4 Honor? 5 6 THE WITNESS: I see it. It's front and back. Got it. 7 8 CHAIRWOMAN KANE: Yes. It's front and 9 back. That's why it's two pages. Trying to conserve paper. 10 11 Do you recognize these documents? 12 THE WITNESS: Yes, ma'am. 13 CHAIRWOMAN KANE: And did you or someone under your direction prepare this response? 14 15 THE WITNESS: Yes, ma'am. CHAIRWOMAN KANE: And if I asked you 16 17 this question again, would your response be the 18 same? 19 THE WITNESS: Yes, ma'am. 20 CHAIRWOMAN KANE: And I want to now 21 preliminarily mark this as -- I want to mark it as 22 Commission Exhibit 7. All right. Move into the

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456
   record?
1
2
             MR. EILBOTT: Yes, Your Honor, I would
3
   like to move Dr. Dismukes' testimony which had
   been premarked as OPC-A, now marked as OPC-3A into
4
   the record.
5
 6
              CHAIRWOMAN KANE: It is so moved, and I
   will move what has been preliminarily marked as
7
8
   Commission Exhibit 6, which is the People's
9
   Counsel response to PSC Data Request No. 2. We'll
10
  move that into the record.
11
              There being nothing further for this
12
  witness, you are excused.
13
               (Witness excused.)
14
              CHAIRWOMAN KANE: We will now take a
15
   lunch break, and then we will resume with AOBA --
16
   I'm sorry, one more thing.
                               Yes?
             MR. RORIES: We, too, would respectfully
17
18
    inquire if the witnesses for Grid 2, Scott
19
   Hempling and Larry Martin, are expected to be
20
   called today?
21
             CHAIRWOMAN KANE: That is our
22 expectation, yes --
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457 1 MR. RORIES: Thank you. 2 CHAIRWOMAN KANE: -- that we will 3 proceed after lunch with Mr. Oliver and then Mr. Smith for DC Government, Mr. Hawkins and then Mr. 4 -- Mr. Hawkins -- I'm sorry, Mr. Hawkins is on 5 6 tomorrow. 7 MR. RORIES: Yes. 8 CHAIRWOMAN KANE: So we will do Mr. 9 Oliver, Mr. Smith and then Mr. Hempling this 10 afternoon. 11 MR. RORIES: Thank you. CHAIRWOMAN KANE: And I assume we will 12 13 get to Mr. Martin, also. 14 All right. We will come back in one 15 hour. Thank you. (Whereupon, a luncheon recess was taken 16 at 12:35 p.m.) 17 18 (Whereupon, the proceedings resumed at 19 1:57 p.m.) 20 CHAIRWOMAN KANE: We're back on the record in the Formal Case 1119. It is 1:57 p.m. 21 22 As a preliminary matter, in the prior --

		458
1	before lunch, I was asking Witness Dismukes about	
2	the history of negative rates of return in rates	
3	for the approved rate design by the Commission in	
4	the last four electric rate cases and read orally	
5	from some documents, and I want to now put as	
6	Commission Exhibit 7, preliminarily marked as	
7	Commission Exhibit No. 7, Historical Residential	
8	Class Rates of Returns. It is a chart and it	
9	references which particular order the information	
10	was taken from. I think it's a clearer	
11	representation than what I was reading orally. So	
12	I'd put that in the record, have that	
13	preliminarily marked as Commission Exhibit 7.	
14	Does everyone have that? Passing that out now?	
15	Thank you very much.	
16	This is for the four residential	
17	classes.	
18	And now we can proceed, Ms. Francis,	
19	with your witness.	
20	MS. FRANCIS: Good afternoon, Your	
21	Honor. The Apartment and Office Building	
22	Association would like to call Bruce R. Oliver to	

459 the stand. 1 2 WHEREUPON, 3 BRUCE R. OLIVER, having first been duly sworn and/or affirmed, was 4 examined and testified as follows... 5 DIRECT EXAMINATION 6 BY MS. FRANCIS: 7 8 Q. Mr. Oliver, would you please state your 9 name and business address for the record. 10 Α. My name is Bruce R. Oliver. My business address is 7103 Laketree Drive, Fairfax Station, 11 Virginia, 22039. 12 Q. And on whose behalf are you appearing 13 here today? 14 I'm appearing on behalf of the Apartment 15 Α. and Office Building Association. 16 Q. And do you have a document before you 17 18 entitled Direct Testimony of AOBA Witness Kirsten 19 Bowden in Support of the Settlement Agreement 20 filed on October 30th, 2015, consisting of 21 21 pages of testimony? 22 A. I do.

		460
1	Q. Do you also have a document before you	
2	entitled Work Papers to the Direct Testimony of	
3	AOBA Witness Kirsten M. Bowden in Support of the	
4	Settlement Agreement filed on November 5th, 2015,	
5	consisting of two pages?	
6	A. I do.	
7	MS. FRANCIS: Your Honor, just for the	
8	record, the Apartment and Office Building	
9	Association passed out an extra copy of those work	
10	papers with our cross-examination exhibit list and	
11	labeled it AOBA NSA Exhibit 1.	
12	BY MS. FRANCIS:	
13	Q. Mr. Oliver, are you familiar with the	
14	work papers filed on November 5th, 2015, in	
15	support of the testimony that was filed by AOBA on	
16	October 30th, 2015?	
17	A. I am.	
18	Q. And did you participate in the	
19	development of those work papers?	
20	A. I did.	
21	Q. Have you previously submitted direct	
22	testimony in this proceeding on November 3rd,	

		461
1	2014, and supplemental testimony on March 20th,	
2	2015, and are your qualifications set forth in	
3	your direct testimony on pages 2 through 4?	
4	A. Yes.	
5	Q. Is this testimony true and are these	
6	exhibits true and correct to the best of your	
7	knowledge, information and belief?	
8	A. They are.	
9	Q. Do you adopt this testimony and these	
10	work papers as your sworn testimony in this	
11	proceeding?	
12	A. I do.	
13	MS. FRANCIS: Your Honor, I ask that the	
14	direct testimony of Kirsten M. Bowden, adopted by	
15	Bruce R. Oliver, be marked for identification as	
16	AOBA Exhibit B in support of the Non-Unanimous	
17	Settlement Agreement, and I also ask that the work	
18	papers be marked as AOBA Exhibit NSA-1.	
19	CHAIRWOMAN KANE: So marked.	
20	MS. FRANCIS: Your Honor, if I might ask	
21	Mr. Oliver one question in regard to his work	
22	papers?	

1 CHAIRWOMAN KANE: Yes. 2 BY MS. FRANCIS: 3 Mr. Oliver, I'm going to ask you to Ο. please explain your work papers that have just 4 been marked for the record as AOBA Cross-5 Examination Exhibit NSA-1. 6 7 Α. In AOBA's efforts to gain comfort with 8 the terms of the settlement, one of our concerns 9 was the adequacy of the level of rate credits that was provided for for residential customers in that 10 settlement, and the implications that it would 11 have if it were not adequate. To assess that, we 12 examined and tried to estimate what we thought 13 would be reasonable expectations for rate 14 15 increases going forward and apply those in the context of the settlement provisions, particularly 16 17 paragraph 48 which called for adherence to the 18 Commission's determinations in past regulatory 19 proceedings. 20 In each of the company's last four rate 21 cases, they requested an increase in the order of magnitude of 50 -- 50 some million dollars, and 22

	4
1	were granted increases between roughly 20 and 25
2	million. Based on that, we assumed the rate cases
3	the rate increases that would be approved would
4	be roughly of that magnitude, and just based on
5	information that had been discussed in the main
6	part of this case, we presumed that there would be
7	roughly annual rate filings.
8	Using those assumptions and applying 40
9	percent 47 percent of the increase to
10	residential customers so that we can have movement
11	toward elimination and negative rates of return,
12	the Commission took a step toward, in Formal Case
13	1103, and also in Case No. 1087, we compute that
14	the rate credits would be approximately adequate
15	under those assumptions. And so we believe we've
16	used reasonable assumptions and we believe that
17	they're consistent with the terms that we found
18	important to AOBA's interest in the settlement.
19	MS. FRANCIS: Your Honor, Mr. Oliver is
20	available for cross-examination.
21	CHAIRWOMAN KANE: Thank you. Any cross-
22	examination?

464 1 (No response.) 2 CHAIRWOMAN KANE: Commissioner Fort, any questions? 3 BY COMMISSIONER DODDY FORT: 4 Good afternoon, Mr. Oliver. Ο. 5 A. Good afternoon. 6 7 Q. Were you here in the hearing room yesterday --8 9 A. I was. 10 Q. -- for testimony? Okay. 11 And were you here earlier this afternoon when I asked OPC a series of questions based on 12 the questions I asked Mr. Khouzami? 13 I was here for at least most of it. I 14 Α. 15 did step out for a minute. Q. All right. I'm going to do the same 16 17 thing, at least initially with you. I'll first 18 ask you a general question. If the Commission 19 adopts new rules concerning an issue that's 20 covered in the Settlement Agreement and the new rules require the Joint Applicants to do something 21 22 that is different from a commitment contained in

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1	the Settlement Agreement, which document would be	
2	controlling, the Settlement Agreement or the new	
3	rules of the Commission?	
4	A. The new rules adopted by the Commission.	
5	Q. Given your interest in paragraph 48,	
6	I've got a more specific question for you on that.	
7	What does that paragraph mean, the Commission can	
8	or cannot do with respect to rate design,	
9	paragraph 48 being the one that we just you	
10	were just discussing with counsel.	
11	A. Right. Bear with me. I'd just like to	
12	look at the specific language as I'm answering	
13	that.	
14	Q. I think because it's important, maybe	
15	I'll put the specific language on the record so	
16	we're all looking at the same specific language	
17	for paragraph 48. It says, "Future Rate Design in	
18	Pepco DC Based Rate Cases. Nothing in the	
19	Settlement Agreement shall be construed as a	
20	change to the Commission's stated goal to move	
21	quote, in a deliberate and reasonable fashion over	
22	a series of Pepco rate cases, to put an end to	

		466
1	negative class RORs," rate of returns, "as set	
2	forth in Formal Case No. 1087, Order No. 16930 in	
3	paragraph 329 and affirmed in Formal Case 1103,	
4	Order No. 17424, paragraphs 437 and 438."	
5	A. I'm not an attorney, but my reading of	
6	this as a rate expert would be that it doesn't	
7	constrain the Commission. The Commission	
8	maintains its authority to make determinations.	
9	It does say that the parties support the	
10	Commission's past determinations and encourage	
11	continued pursuit of those, the objectives set	
12	forth in those past decisions.	
13	Q. I'm going to ask you to turn to page 9,	
14	since we're on this topic, so the record will read	
15	kind of consistently. And on page 9, in lines 12	
16	through 18	
17	A. Of my testimony?	
18	Q. Of your testimony, yes, your adopted	
19	testimony. Lines 12 through 18 read, "At the	
20	expiration of the rate credits, future rate	
21	increases and class rate of return determinations	
22	must be measured from the actual distribution	

		46
1	rates applicable to all classes of customer.	
2	Future claims of either rate shock or the need to	
3	apply gradualism by ignoring the actual	
4	distribution rates would inappropriately deviate	
5	from the Commission's stated goal and proper	
6	effectuation of the Settlement Agreement."	
7	With respect to that language, is the	
8	Commission would the Commission still be able	
9	to accept and consider the concepts of rate shock	
10	or rate gradualism when reviewing future rate	
11	increases?	
12	A. The Commission is always considered	
13	always considers those factors as part of its	
14	determinations; however, the settlement, and I	
15	believe all of the parties, or at least the	
16	parties who submitted testimony, support and	
17	recognize up front that the increases that	
18	there will be increases proved for the residential	
19	class as we move forward in time, likely before	
20	the end of March 2019. So during the period in	
21	which the rate credits are intended to be	
22	effective, there will be increases.	

		46
1	But when we get to the end of that	
2	period and we're calculating what the what a	
3	future increase would be, the percentage increase,	
4	whether you perceive that there is rate shock or	
5	not is based on the approved rates. Maybe the	
6	language in here was a little bit loose when they	
7	said the applicable rates, but it's the rates in	
8	the tariff, the approved rates from which you	
9	measure whether there would be rate shock in an	
10	increase.	
11	Customers essentially over the next	
12	three years will be paying the approved rates less	
13	any credits. They're not just frozen at the	
14	current rates, which I think is an important	
15	distinction. One of our concerns in this process,	
16	and I think it's referenced here in the testimony,	
17	is that when we went through the divestiture and	
18	connective merger process, we had rate freezes	
19	that were implemented, and our own assessment is	
20	that the rate freeze process has contributed	
21	significantly to the subsequently experiencing the	
22	negative rates of return, and we didn't want to	

see a repeat of that process. 1 And by making these credits against 2 3 approved levels of rates, I think you can avoid that, if when it comes to the end of that period, 4 you don't say, Oh, well, the rates that we're 5 comparing against were what customers paid after 6 7 the deduction of credits as opposed to the tariffs 8 that were approved in the -- or the rates that 9 were approved in the company's tariff. 10 Q. In establishing what would be the improved tariff during any rate increase 11 proceeding in that interim period, do I understand 12 you correctly that the concepts of gradualism 13 would still be something that the Commission could 14 15 consider as it moves rates from the current rate 16 to whatever the next approved tariff rate would 17 be? 18 Α. As I previously stated, the Commission 19 always will consider these concepts. I would 20 encourage them to also recognize that, you know, 21 with the rate credit mechanism, we've provided for 22 gradualism. If the credits are not sufficient,

	470)
1	there's a deferral mechanism which allows for any	
2	amount that might be deferred to be distributed	
3	over time. So just in that mechanism, we help to	
4	avoid future rate shock.	
5	Q. Thanks for that clarification.	
6	Now I'm going to go back and do a	
7	version of what I did with counsel from OPC, and	
8	if you'd like, I can actually put several of the	
9	paragraphs together.	
10	A. You can do them separately. I don't	
11	mind at all.	
12	Q. I guess I'll do them separately. All	
13	right. So for paragraph 4, which is the	
14	residential customer base rate credit of \$25.6	
15	million that we've been talking about, does AOBA	
16	agree with the answers that Mr. Khouzami gave and	
17	the explanations that he gave on how that rate	
18	credit will be administered? And if you do not or	
19	you would like to clarify a portion of it, please	
20	do so now.	
21	A. Well, I think it's important to	
22	recognize that you cannot achieve movements toward	

		471
1	eliminating negative rates of return, you cannot	
2	achieve changes if positive changes in relevant	
3	rates of return by applying essentially across the	
4	board increases.	
5	So the pursuit of paragraph 48	
6	necessitates that a greater than average increase	
7	be applied to residential customers. You know,	
8	exactly what that will be, probably will be	
9	dependent on the size of the increase the	
10	Commission finds determines to be appropriate	
11	at that time, whatever that may be.	
12	Q. I'm looking at your exhibit which has	
13	now been marked AOBA Cross-Examination Exhibit	
14	NSA-1 and how you figure allocations in your work	
15	papers as you considered the \$25.6 million spread.	
16	One of the questions that I asked Mr. Khouzami was	
17	whether or not that amount would be allocated,	
18	4.3, specifically to MMA and the remainder of the	
19	\$21.3 million in that base rate credit going to	
20	all the other residential customers?	
21	A. My understanding	
22	Q. That's one reading of paragraph 4.	

472 Sorry. 1 Α. 2 So I was going to ask what your Q. understanding of that is and then -- first of all, 3 what's your understanding of that paragraph? 4 My understanding is that the 4.3 would 5 Α. be signed or provided for MMAs and that the 6 7 remainder would go to the rest of the residential 8 class. 9 Q. And then in terms of tracking, then there would be a dual tracking mechanism 10 established to track the increase to the MMAs 11 against the \$4.3 million in one column and the 12 increase amount of -- that's the credit amount for 13 the remainder categories of residential customers, 14 15 and that would be tracked against a \$21.6 million credit; is that how I understand? 16 17 Α. That's correct. 18 Ο. If I look at your Exhibit NSA -- AOBA 19 NSA-1, it doesn't appear that that is done in a 20 fashion that recognizes a dual tracking in any 21 way. Did you do that mechanism to figure out 22 calculations in that format when you did your --

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1	when the work papers were I'm sorry, the work	
2	papers don't reflect that; would you agree?	
3	A. This was done before you know, well	
4	before the testimony was filed. We were working	
5	with best available information, and while the 4.3	
6	may vary somewhat from a straight uniform	
7	allocation across all classes, that would be very	
8	hard to assess exactly how that would impact	
9	things going forward.	
10	So there is a simplifying assumption	
11	here that it would be proportional.	
12	Q. So my question	
13	A. I don't expect that to make have	
14	major impacts on the overall result.	
15	Q. That was going to be my follow-up	
16	question. I realize this may have been done	
17	before that was done. If the exhibit was	
18	recalculated, would there be a significant change	
19	to either to any of the categories if the dual	
20	tracking mechanism was put into effect?	
21	A. Well, once again, that's going to depend	
22	somewhat on the discretion of the Commission in	

	4
1	determining how the increase gets distributed, but
2	using the assumptions that we have here, it would
3	not have a major impact.
4	Q. I asked Mr. Khouzami how the Bill
5	Stabilization Adjustment would work in conjunction
6	with the residential customer base rate credit and
7	whether or not any adjustments would have to be
8	made to that decoupling mechanism for the
9	recognition of revenues that were coming in or not
10	coming in. Do you have any comments on that?
11	A. Yes. I believe that there would need to
12	be some adjustments to that process. I don't
13	think that they're difficult or material, but the
14	revenue targets, the revenue per customer targets
15	would need to be computed based on the approved
16	rates, not the rates actually being paid. And
17	then when you're comparing actually collected
18	revenues for the residential class and separately
19	for the mass metered class to the target revenue
20	per customer, then you would take the actually
21	collected revenues and add to that an adjustment
22	for the rate credit amount which the company,

		475
1	because it's necessarily going to have to track	
2	the credit accumulation over time, will be	
3	producing, I would expect on a monthly basis, an	
4	accurate calculation of what that amount is.	
5	So as they're doing their BSA	
6	calculations, they will take their accrual of rate	
7	credits for each of those groups and add it in to	
8	get to their assessment of the over/under recovery	
9	of revenue for the residential class.	
10	Q. In the discussions that you had, was it	
11	AOBA's understanding that there would be no	
12	payment of interest on the \$25.6 million that was	
13	transferred from Exelon to Pepco to pay for the	
14	base rate credit?	
15	A. I would certainly hope not.	
16	Q. Turning to paragraph 5 and the bill	
17	credit for \$14 million, did you hear Mr.	
18	Khouzami's answers as to how that bill credit	
19	would be calculated?	
20	A. Yes, I did.	
21	Q. Do you have any comments or anything	
22	that needs to be modified in terms of his	

		476
1	explanation of that credit, or that you're dying	
2	to add to our record?	
3	A. I think what you label the source of the	
4	funds for that maybe raised some questions, but I	
5	think that's something that can be addressed	
6	later, whether you label the equity infusion or	
7	something else in where it's appropriately	
8	classified within the transaction.	
9	Q. And the discussion yesterday was that it	
10	was unclear how that was being done or how it	
11	would be labeled, and you think that that is an	
12	issue to be decided by the let me ask, would	
13	that be something that the Commission would need	
14	to reflect in its Order, or is that something that	
15	needs to be clarified in the Settlement Agreement?	
16	A. I think it's a rate case issue.	
17	Q. You think it's a rate case issue. Okay.	
18	That's a third option. Okay.	
19	Anything else before I move to paragraph	
20	9?	
21	A. Anything?	
22	Q. Paragraph 9 was a discussion of the	

		4.1
1	assistance for low and limited income customers.	
2	Basically it set out the programs that would be	
3	used for that, and it talked about the \$400,000	
4	program that would be used for accounts	
5	receivables of four residential ratepayers in the	
6	District without income limitations. Any comments	
7	on that one?	
8	A. Just conceptually, I have a little bit	
9	of the problem with some of the answers I heard,	
10	particularly in terms of broadly extending that to	
11	all ratepayers. You know, AOBA always encourages	
12	its customers to pay their bills on a timely	
13	basis.	
14	My understanding of the intent of these	
15	funds is to help customers who have ability-to-pay	
16	problems. If you're you know, and if customers	
17	have disputes with the utility, you know, the	
18	Commission has dispute resolution processes to	
19	work that out. But to take a customer who doesn't	
20	have ability-to-pay problems and or is, you	
21	know, affluent as opposed to in need of bill	
22	payment assistance, and write off or forgive their	

debts, I'm not sure how far I'd want to stretch 1 2 that. I asked him whether or not those 3 Ο. provisions would raise any questions with respect 4 to any treatments of accounts receivables that had 5 already been recognized in rate cases or would 6 7 come up through a rate case or through the 8 purchase of receivables program. Any comments on 9 that issue? 10 A. Well, any funds that should be -- that have already been covered through the rate case 11 process, and included in uncollectible accounts 12 expense, shouldn't be double counted in this 13 process. It's not an incremental benefit at that 14 15 point. 16 If the company, as part of the 17 transaction, agrees to forego further pursuit of 18 recovery of funds that may -- that are already 19 included in uncollectibles, that's not an 20 additional expense to the company and should not be reflected in future rate cases. 21 22 Q. I didn't ask Mr. Khouzami about the

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1	arrearage management program because I didn't	
2	actually have that on my list, you know, when we	
3	were talking yesterday, but I did notice today,	
4	and so I asked OPC about paragraph 26, which has,	
5	as one of the elements of that, the design of an	
6	arrearage management program which would include	
7	the provision of credits or matching payments for	
8	customers who make timely payments on their	
9	current bills, and this would be for customers for	
10	LIHEAP or RAD qualifying customers in arrears.	
11	And I asked what the source of that funding would	
12	be, because it is not identified specifically in	
13	the Settlement Agreement.	
14	Did AOBA have any comment on what the	
15	source of the funding or any understanding of what	
16	the source of the funding would be for the funding	
17	of paragraph 26?	
18	A. My reading of the settlement is that	
19	this is a concept of a program that can be	
20	pursued, and to the extent that there is something	
21	agreed upon, the dollars to fund that would come	
22	out of the CIF. I don't see any provision for a	

program extending beyond CIF funding. 1 2 Ο. Thank you. 3 And then moving on to paragraph 24, which is the \$5.2 million for workforce 4 development, which are funds that are not within 5 the customer improvement fund, did you have any 6 additional comments on that program? 7 8 Α. I think that's a future rate case issue. Economic benefits reporting was one of 9 Q. the paragraphs, paragraph 25, and that would track 10 the economic benefits that come out of the merger. 11 Any comments on that, on what should be tracked, 12 how economic benefits would be described for 13 tracking purposes? 14 15 I think we all appreciate that tracking Α. economic benefits is not the easiest of tasks. 16 17 It's a subjective process in most cases. 18 Measurement is always an activity that different 19 analysts can view from different perspectives. 20 I think it is helpful that there is some 21 basis of measurement that will be presented. Ιt can be the starting point for future discussions. 22

		48
1	Q. Do you agree that the tracking of the	
2	economic benefits is different from the tracking	
3	of the cost to achieve and synergy savings?	
4	A. I do.	
5	Q. Paragraph 29 did not specifically state	
6	that the costs to achieve which were not covered	
7	by synergy savings and would be deferred as an	
8	amortized expense would be handled as a regulatory	
9	asset on which rate of return would be paid. Did	
10	AOBA understand that that that that would be	
11	handled in that fashion? You raised the question	
12	because the language, itself, was not in the	
13	Settlement Agreement.	
14	A. My understanding of the Settlement	
15	Agreement is that it provides for funds to be	
16	deferred. I wasn't clear that that was	
17	necessarily a regulatory asset and if, in fact, in	
18	a subsequent rate case or subsequent rate cases we	
19	don't find that they're offsetting synergy	
20	savings, then those costs would never be recovered	
21	and to continue to carry those dollars on the	
22	books would be, in my assessment, inappropriate.	

		482
1	Q. We talked about paragraph 61 where there	
2	was a root cause analysis to improve customer	
3	satisfaction. Do you have any additional comments	
4	on how that would be done?	
5	A. No, I don't.	
6	Q. Same question on paragraph 62 on safety?	
7	A. 62?	
8	Q. 62, which is the paragraph that deals	
9	with safety. The representation in the Settlement	
10	Agreement is that the company would move to first	
11	quartile and ask questions as to based on what	
12	type of measurement that would occur.	
13	A. Well, I think the targeted first	
14	quartile safety results are certainly an audible	
15	objective. My problem with these quartile	
16	measures is to say today that you're going to	
17	achieve a given quartile or a given, you know,	
18	decile result in the future when you don't know	
19	what everybody else is going to be doing during	
20	the same period. I mean, if you say that we're	
21	going to achieve two, three, five years from now a	
22	result that's equivalent to what the top decile or	

483 the top quartile was today, that is doable -- a 1 potentially doable result. 2 3 But given that you don't know what improvements other utilities will be making, to 4 assume that that will necessarily be achievable 5 with a given level of expenditure at a future 6 7 point in time is a rather heroic step. 8 Q. So we have a heroic step in our 9 Settlement Agreement? 10 Α. Well, it's -- as I said, it's an audible objective. I would not take that as a mandate 11 that we have to spend any specific amount of money 12 to achieve something that we really don't know 13 what that will require in a future period. 14 15 Q. With respect to paragraph 128, which is the development of micro grid facilities, there's 16 been a lot of discussion about the four -- what 17 18 Pepco's role would be --19 Α. I'm sorry, what was the paragraph? 20 Q. Paragraph 128. We're jumping ahead. 21 Α. 128. Yes. Q. I'm skipping a lot of paragraphs on 22

		4
1	ringfencing. I guess before I skip them, do you	
2	have any comments, you know, that you want to make	
3	on ringfencing? We haven't had any particular	
4	comments made so far, but	
5	A. Well, ringfencing, I think, is an	
6	important concern for the Commission; it always	
7	has been throughout this proceeding. And I think	
8	the Commission has to be confident that whatever	
9	they do will continue to provide sound protection	
10	of District ratepayers on an ongoing basis. It's	
11	not something just because you got settlement	
12	terms, it's all the sudden dead and you put it to	
13	bed and everything is fine. I think it requires	
14	someone to monitor sensitivity to events as we go	
15	forward in time.	
16	Q. Okay. Can we move on then to paragraph	
17	128 on the development of micro grid facilities.	
18	Did AOBA have any additional comments to make on	
19	the issue of micro grids?	
20	A. This is an evolving area. I think there	
21	have been efforts to make some strides forward	
22	here. I don't believe this is necessarily the end	

485 of the discussion of micro grid issues, and it's 1 certainly not the end of the Commission's 2 requirements for consideration of micro grid 3 issues. 4 Q. We welcome participation of AOBA and 5 everybody else in Formal Case 1130 where we are 6 discussing that issue. 7 A. Okay. 8 9 COMMISSIONER DODDY FORT: And with that, I'm finished my questions, Chairwoman. 10 11 CHAIRWOMAN KANE: Thank you Commissioner Fort. I have a couple of questions, Mr. Oliver. 12 BY CHAIRWOMAN KANE: 13 I want to go to your testimony on page 14 Ο. 15 3, first of all, where you have the summary of 16 your page -- excuse me, the summary of your testimony, and the question asked is "What's your 17 18 overall assessment of the Joint Applicants Non-19 Unanimous Settlement Agreement and Stipulation?" 20 And your answer is that it includes some 21 terms and conditions that are considerably improved from the February 2015 supplemental 22

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1	direct testimony AOBA is now able to support. And
2	I'm focused on your second sentence, "Of paramount
3	importance to AOBA is the inclusion of a
4	settlement term which supports the Commission's
5	goal of elimination of negative class rates of
6	return," and you cite orders in our last two rate
7	cases.
8	And then on the next page, on page 5, on
9	line starting on line 14, you say, "Since the
10	commercial classes in the Settlement Agreement do
11	not receive any direct benefits for Pepco's
12	operations as a result of this merger," you then
13	go on to say that "Assuring that the Commission
14	continues to achieve the goal of the elimination
15	of negative class rates of return is of paramount
16	importance," you use that phrase again, "to AOBA
17	and its members." I want to ask a few more
18	questions on this because this is obviously such
19	an important issue.
20	A. It certainly is.
21	Q. And would you describe it as the sole
22	issue?

487 1 No. Α. 2 No. But a very important issue? Ο. 3 A. Absolutely. Paramount, of paramount importance. 4 Ο. You submitted the work papers of Ms. 5 Bowden which showed a -- your calculation of how 6 7 you would get to satisfy yourself that the 26 8 million was the proper amount; is that correct, or 9 an adequate amount, reliable amount? 10 Α. There is a reasonable basis for assuming that it's a number in approximately the right 11 ballpark, but all of this is hypothetical. 12 13 Q. Right. You know, there are a lot of parameters 14 Α. 15 that aren't known specifically, but our concern 16 was given paragraph 48 and an agreement that we 17 were going to be attempting to continue to 18 eliminate negative rates of return, was that even 19 achievable within the limited amount of rate 20 credits? 21 And what we show is that within certain 22 ranges of increases, it is achievable. And even if

488 there are somewhat higher increases, there's a 1 mechanism provided to deal with that without rate 2 3 shock. Q. Miss Bowden's work papers that you have 4 adopted show about 47 percent of any rate increase 5 during this, we'll call it the interim period, 6 7 going to the residential class; is that correct? 8 Α. It's 47 percent, it's not about. 9 Q. Okay. 47.39 percent, to be exact. 10 Α. It is what the Commission did in 11 1103. O. In 1103. 12 13 A. And our intent was to tie directly to that decision. 14 15 Q. Looking back at the work papers that the Joint Applicants submitted --16 17 A. Yes. 18 Q. -- which we have referred to, I referred 19 to previously, their work papers presume -- and 20 again, it is illustrative -- that the allocation 21 of a -- any resident -- any future rate increase during that interim period on those three rate 22

		48
1	cases, the allocation to residential and MMA would	
2	be 22 percent in the first one, 22 percent in the	
3	second and 23 percent in the third rate case. Do	
4	you see that?	
5	A. I see that, yes.	
6	Q. And again, that is a chart that shows	
7	you would achieve during that time period using up	
8	the 26 the \$25.6 million in rate credits. The	
9	Joint Applicants' illustration was not or is	
10	the Joint Applicants' illustration an allocation	
11	that continues the goal of reducing negative rate	
12	of return?	
13	A. By my calculations, it reflects	
14	essentially an across the board increase, and as	
15	I've testified in numerous prior proceedings, you	
16	cannot achieve movement in class rates of return,	
17	positive movement in class rates of return where	
18	you have existing disparities when you apply an	
19	across the board increase.	
20	The only way you're going to move a	
21	negative rate of return towards zero or a positive	
22	number is by applying a greater than average	

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1	increase to the residential class in this case or	
2	any class that has a negative rate of return.	
3	Q. So again, when we look at Provision No.	
4	48, where all the parties commit to the goal of	
5	continuing to eliminate negative rates of return,	
6	this illustrative work paper from the Joint	
7	Applicants would not support that goal; is that	
8	what you're saying?	
9	A. I think the company can speak to their	
10	own work paper, perhaps	
11	Q. But in your evaluation?	
12	A but from my assessments of it, the 22	
13	percent is not consistent with that.	
14	Q. With that goal?	
15	A. Yeah, but there are also assumptions in	
16	there regarding the magnitude of the increases.	
17	And, you know, if you had lesser increases, you	
18	can still stay within the rate credit allotment	
19	amount allocated for residential rate credits or	
20	in that range with something other than what the	
21	company has assumed there.	
22	Q. But you did hear the testimony from the	

		4
1	company that those total rate increases were	
2	necessary to support the capital budget to release	
3	to achieve their reliability commitments?	
4	A. See, now, that's where we get in other	
5	provisions of the settlement and other facets of	
6	it that we believe are important.	
7	Q. Okay.	
8	A. Our position in the main part of this	
9	case was that the company had failed to establish	
10	a direct tie between budgeted capital expenditures	
11	and the achievement of specific levels of	
12	reliability. And as we showed that in 2014, the	
13	company achieved much greater than expected	
14	reliability levels without while still under-	
15	spending their budgets.	
16	I certainly believe it is possible that	
17	the company can achieve new lower targets which,	
18	by the way, while they lower the targets, their	
19	2014 level that was already achieved is adequate	
20	to meet those targets out through I believe it's	
21	2018. So you have three years where the existing	
22	level of expenditures could conceivably be	

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1	adequate. It's not clear that you need all that,
2	and that's why it's important that the Commission,
3	as part of the settlement, maintains its ability
4	to review the company's expenditures.
5	We had discussion earlier about what
6	happens if the undergrounding program doesn't go
7	forward? Will the company need additional
8	expenditures? Well, I'd like to turn that around
9	and say what happens if the undergrounding program
10	at some point does go forward and what happens if
11	it produces greater reliability improvements than
12	were expected? Does that mean we can back off on
13	some of the other budgeted expenditures? I
14	certainly believe it may. I certainly believe
15	that that's something this Commission would have a
16	responsibility to look at.
17	You know, certainly we want reliability,
18	but we cannot do that without an eye on
19	affordability, as well. And when you're doubling
20	rate base over a relatively short period of time,
21	a rate base that's been established over a hundred
22	years and you're going to double it in five years,

493 affordability is a very important issue. 1 2 Q. Thank you. We had some questions earlier, again, 3 about the rate credit and the rate credit -- the 4 25,6 million will go to both MMA and to single 5 metered residential; correct? 6 7 A. That's correct. 8 Q. But the \$14 million, 50, 55, \$60 one-9 time credit, is it your understanding of the agreement that that is not going to be available 10 to MMA, category of class of residential 11 12 customers? 13 A. I believe that's the agreement. 14 Q. And does AOBA agree with that? 15 A. The document is a set of compromises. 16 Ο. MMA, the actual rate of return on MMA as a result of our Formal Case 1087 is 12.21 percent? 17 18 A. Yes, it is. 19 Q. And in Formal Case 1103, it actually 20 went up to 13.19 percent. 21 A. Yes, it did. 22 Q. So when we're looking at, again,

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1	Provision 48, Commitment 48, to eliminate negative	
2	rate of return, which is your testimony, it says	
3	it's the worst in the nation, would you expect	
4	that a fulfillment of that commitment by all the	
5	settling parties to move towards eliminating	
6	negative rates of return would require a much	
7	larger decrease or avoidance of increase for MMA,	
8	the category of customers as opposed to the other	
9	residential couple classes?	
10	A. Yes, we would.	
11	Q. And would it be your understanding that	
12	everyone who signed the Settlement Agreement would	
13	agree with that? If everybody says we should	
14	continue to move towards eliminating negative rate	
15	of return?	
16	A. Yes, I believe they would.	
17	CHAIRWOMAN KANE: I think that concludes	
18	my questions. Thank you.	
19	Ms. Francis?	
20	MS. FRANCIS: Some recross redirect,	
21	please?	
22	CHAIRWOMAN KANE: Yes.	

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1	REDIRECT EXAMINATION	
2	BY MS. FRANCIS:	
3	Q. Mr. Oliver, taking a look at paragraphs	
4	61 and 128	
5	A. Give me a second here.	
6	Q that I believe you discussed, AOBA	
7	does not object to those paragraphs as written	
8	being part of the Settlement Agreement, does it?	
9	A. I'm sorry, I'm leafing 68 and	
10	Q. No, paragraph 61 and paragraph 128, AOBA	
11	has no objection to those paragraphs as written	
12	A. No.	
13	Q as part of the Settlement Agreement;	
14	isn't that correct?	
15	A. No, we've accepted the settlement, we've	
16	support the settlement.	
17	MS. FRANCIS: Thank you, Your Honor. I	
18	believe I have no more questions.	
19	And at this time, I would like to	
20	move the admission of Mr. Oliver's testimony as	
21	AOBA Exhibit B and move the Cross-Examination	
22	Exhibit AOBA as AOBA Exhibit NSA-1.	

496 1 CHAIRWOMAN KANE: So moved. 2 Thank you. Mr. Oliver, thank you very 3 much. 4 (Witness excused.) CHAIRWOMAN KANE: Mr. Smith, go back to 5 DC government. Mr. Caldwell, call your second 6 witness. 7 8 MR. CALDWELL: Thank you, Your Honor. 9 The District Government calls Ralph Smith to the 10 stand. 11 WHEREUOPN, 12 RALPH SMITH, having first been duly sworn and/or affirmed, was 13 14 examined and testified as follows... 15 DIRECT EXAMINATION 16 BY MR. CALDWELL: 17 Q. Can you please state your name for the 18 record. 19 A. Ralph C. Smith. 20 Q. And on whose behalf are you appearing 21 today? 22 A. I'm appearing on behalf of the District

497 Government. 1 2 Ο. And are you the same Ralph Smith that submitted testimony in this matter on October 3 30th, 2015, in support of the Non-Unanimous 4 Settlement Agreement? 5 A. Yes. 6 Q. And was that document preliminarily 7 8 marked DCG-2A, with one attached exhibit marked 9 DCG-2A-1?10 A. Yes. 11 MR. CALDWELL: I'd like to have Mr. Smith's prefiled testimony marked a DCG-2A, with 12 the attached exhibit marked DCG-2A-1. 13 14 CHAIRWOMAN KANE: So marked. 15 BY MR. CALDWELL: Q. Was this testimony prepared by you or 16 under your direct supervision? 17 18 A. Yes, it was. 19 Q. If I asked you the same questions today, 20 would your answers be the same? 21 A. Yes, they would. 22 MR. CALDWELL: Thank you. The witness

is available for cross-examination. 1 CHAIRWOMAN KANE: Cross-examination? 2 3 (No response.) CHAIRWOMAN KANE: Commissioner Fort, do 4 you have any questions? 5 6 COMMISSIONER DODDY FORT: Thank you. 7 (Brief pause.) 8 CHAIRWOMAN KANE: Okay. I'll start then 9 with some questions. 10 BY CHAIRWOMAN KANE: Q. Mr. Smith, you are testifying for the DC 11 Government, and when Director Wells was here, we 12 did ask him -- there were some questions that were 13 part of his testimony, too, that we thought you 14 15 might be able to answer those to the best of your 16 ability; correct? 17 A. I'll answer to the best of my ability. 18 Ο. Thank you. I first want to ask you, 19 direct you to page 6 of your testimony, line 9. 20 We were talking about jobs and commitment on 21 workforce development, as well as the movement of 22 positions to the District. Line 9, which I've

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1	highlighted, you have said, "Obtaining the synergy	
2	savings will likely result in layoffs at PHI's	
3	service company." PHI's service company, Phisco,	
4	is that located in the District?	
5	A. That's where the PHI's service company	
6	headquarters is, yes, there are a large number of	
7	PHI service company employees at offices located	
8	in the District.	
9	Q. Okay. And so you're saying that there	
10	will most likely be layoffs in those positions?	
11	A. That is one of the primary areas in	
12	which applicants expect to achieve synergy	
13	savings, so that's correct.	
14	Q. On page 11, to put it to context, you	
15	have spoken in your testimony about things that	
16	have happened in other mergers and sort of what's	
17	typical; correct, to some extent?	
18	A. Well, I have spoken about other mergers.	
19	Q. Yes.	
20	A. We've seen a lot of different things	
21	happening, so I'm not sure I would say that any	
22	particular merger is typical. They all have their	

1 own issues.

2 Ο. And the discussion that I want to focus 3 on on page 11 and going over to page 12, on cost accounting and synergy savings, you cite on line 4 21 Commitment No. 28 where Pepco shall track and 5 account for merger-related savings and the cost to 6 7 achieve those savings in each of its base rate 8 cases filed within the three-year period following 9 the merger close. 10 In other mergers that you have looked at, has a three-year period accounting for 11 services -- excuse me, for savings, synergy 12 13 savings, been the norm or have you seen longer times? 14 15 Α. I'm not sure I would say it's the norm. 16 I think usually applicants will try to limit that 17 to one rate case tracking synergy savings through 18 their first rate case after the merger. The three 19 years, we believe, provides strengthening to the 20 previous version of that similar commitment. 21 You know, it's possible that Pepco will 22 have more than one rate case within the next three

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1	years, and this will continue to assure that the	
2	synergy savings are tracked through that process.	
3	Q. Actually, if you look at their	
4	illustrative example, they're going to have three	
5	over the next three years. But I assume that	
6	means it depends on how much time there is between	
7	rate cases. My distinction was, was three years	
8	to you as a professional a reasonable amount of	
9	time or an adequate, I should say, amount of time	
10	to track savings?	
11	A. I think in this instance, it's	
12	reasonable and it seems likely that it will result	
13	in savings being tracked to at least two rate	
14	cases. And again, this is one of the items that	
15	was negotiated. I think it would have been	
16	Applicants' preference to just track this through	
17	the first rate case and then not track it anymore.	
18	One of the issues is that as you get out	
19	in time, you know, the utility operations are	
20	changing and it becomes a lot more difficult to	
21	track savings. Usually it's easier to track	
22	costs, but it becomes more difficult the further	

you go out in time to track savings. 1 2 So we believe that in this instance, the 3 three-year period was a very reasonable compromise and will likely result in tracking savings even 4 beyond their first rate case, possibly in their 5 first two rate cases. 6 7 Q. Should a commission that approves a 8 merger expect savings to continue for longer than 9 three years, whether they're tracked or not? 10 Α. Yes, in applicants and some of their evidence actually showed anticipated savings 11 throughout a 10-year period, and then presumably 12 the savings would continue beyond then, as well, 13 because some of the savings are in the form of 14 15 permanent adjustments to their operations that 16 will produce ongoing savings. So the savings will 17 occur probably beyond three years, but in terms of 18 tracking them and measuring them and accounting 19 for them and being able to present to the 20 Commission those dollar amounts, we felt that the 21 three-year period was a reasonable time frame for 22 doing that.

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1	Q. Going on to the next page, again, we're	
2	talking about accounting, you refer to Commitment	
3	No. 30 starting on line 4. "Exelon shall ensure	
4	that merger accounting is rate neutral for Pepco	
5	customers." Could you explain what you mean by	
6	"rate neutral"?	
7	A. Yes. We meant that the accounting	
8	wouldn't result in rate increases. That's what we	
9	meant by rate neutral, that it's not going to	
10	result in rate increases to Pepco customers.	
11	Q. Explain to me a little more how	
12	accounting could result in a rate increase. Give	
13	me examples.	
14	A. Yeah, Pepco, PHI and Exelon are both	
15	very large companies and they don't necessarily	
16	follow the exact same accounting implementations	
17	and there may be differences between the way PHI	
18	and Exelon are then accounting for certain items.	
19	And if the adoption of the Exelon accounting would	
20	result in increased costs being recognized by	
21	Pepco, then this provision is intended to provide	
22	protection that that won't just because the	

accounting is different, that that won't result in 1 a rate increase to Pepco customers. 2 You mean like a cost that would be 3 Ο. charged to one company would certainly get charged 4 to another company, and therefore, would increase 5 their expenses and could lead to a rate increase? 6 7 Is that an example? 8 Α. No, usually when two companies merge, 9 they will try to adapt consistent accounting throughout the entire organization, and what this 10 is trying to address is that adopting the 11 accounting which is probably going to be Exelon's 12 way of accounting, if switching over from the PHI 13 or Pepco accounting implementation details to the 14 15 Exelon accounting implementation results in Pepco 16 recognizing increased costs in a particular period 17 that happens to be a test year, that this would 18 essentially call that out and say that that's not 19 going to result in a rate increase to Pepco 20 customers. 21 Q. And this is something the Commission 22 could track?

		505
1	A. I think it will be tracked. I know that	
2	there's another commitment in the stipulation that	
3	results in it's going to require a side-by-side	
4	comparison of service company costs, which is	
5	probably a big area where these accounting	
6	interpretational differences could arise. So you	
7	will have a side-by-side, and that may reveal	
8	where accounting is being changed to conform with	
9	the standardization throughout the new	
10	organization.	
11	And also I would expect that this would	
12	be explored in discovery requests, in Pepco's rate	
13	cases that follow the merger.	
14	Q. It could add to the complication of rate	
15	cases to try to track these things or figure them	
16	out? I mean, it's another element to be looked at	
17	in the rate cases; right?	
18	A. It's another element to be looked at in	
19	the rate cases, and this was actually intended as	
20	an additional protection for Pepco customers.	
21	Q. The next sentence in Item Commitment	
22	No. 30 says "Any acquisition premium or goodwill	

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1	shall be excluded from the rate making capital	
2	structure and Exelon will not record any of the	
3	impacts of purchase accounting at the PHI's	
4	utility company maintaining historical costs," et	
5	cetera. We know what an acquisition premium would	
6	be, that's the extra is acquisition premium, am	
7	I correct, refers to the additional price that	
8	goes to a stockholder because the stock is being	
9	sold and being bought by Exelon? Is that what an	
10	acquisition premium is?	
11	A. Yes, it's the amount being paid to	
12	acquire the system.	
13	Q. Right.	
14	A. Over the net depreciated book value.	
15	Q. What does goodwill refer to?	
16	A. Goodwill is essentially a similar	
17	concept. It's typically the it's a concept	
18	that is articulated more clearly in financial	
19	accounting, and it results when a company is	
20	acquired usually for more than its net book value	
21	and additionally for more than its current stock	
22	traded value, its current market value in the	

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1	stock market. The premium for financial reporting	
2	is accounted for as goodwill.	
3	Under regulatory accounting, if this	
4	ends up hitting the utility's books, it's	
5	accounted for as an acquisition premium. But	
6	typically at the parent company level, this would	
7	be, at an Exelon level, and possibly the PHI	
8	level, it would be accounted for as goodwill. And	
9	goodwill is there are specific financial	
10	accounting requirements to test goodwill for	
11	impairment periodically. And if it's become	
12	impaired, then the company upon whose books the	
13	goodwill is recorded has to reflect the impact of	
14	that impairment.	
15	And impairments can be pretty	
16	substantial, as I had discussed in my direct	
17	testimony in the earlier phase, and typically, the	
18	result of recognizing an impairment is a	
19	significant write-down in the company's assets,	
20	and also it ends up, when it hits the liabilities	
21	and shoulder equity side balance sheet, it also	
22	entails a significant reduction to the shareholder	

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1	equity. So it can have a big impact on the parent	
2	company capital structure, as well, by resulting	
3	in a large reduction to the equity amounts that	
4	are shown on their financial statements.	
5	Q. So goodwill can be positive or if it's	
6	negative, it's called impairment; is that	
7	A. No, goodwill is positive, but it can be	
8	impaired. And when it's impaired, it gets reduced	
9	and the reductions can reduce it to zero.	
10	Q. Is there a dollar amount associated	
11	we know go back.	
12	We know what the acquisition premium is	
13	from the record in this case, how much more the	
14	shareholders are being offered for their stock	
15	than its current value, and where there's a dollar	
16	amount associated with that that's in the record.	
17	Is there a dollar amount associated with goodwill?	
18	A. I think there is in my direct testimony	
19	from the earlier phase. I had a discussion about	
20	goodwill and I thought I had dollar amounts in	
21	mine.	
22	Q. Okay. We can look back and see it. So	

509 goodwill doesn't mean the reputation of the 1 company or than kind of intangible value? 2 No, not really. It's an accounting 3 Α. concept that results in a goodwill which is an 4 asset being recognized on a company's financial 5 statements, typically when it acquires another 6 company for more than that company's net book 7 8 value. 9 Q. So when a company does something like, you know, sponsor a charity or puts -- pays to put 10 their name on a street or something, that's not 11 goodwill? 12 13 Α. Not in the same sense as the accounting. Okay. So that's not what you're talking 14 Ο. 15 about here? That's not what I'm talking about here. 16 Α. 17 Q. Okay. 18 Α. I would call it corporate image 19 building. 20 Corporate image building. Where does Q. 21 that get accounted for, corporate image building, in a system of accounts? 22

		510
1	A. It may be in advertising expense or it	
2	may be in a below the line expense.	
3	Q. Is that something that normally goes	
4	into rate pays?	
5	A. No, it would typically be a period	
6	expense and it may be, you know, in the form of an	
7	advertising or marketing expense which I think	
8	would be in account 912 or 913 or 911, or it could	
9	be in this lady's general expenses, 930.2 or it	
10	could be worldwide, if it's like a donation or a	
11	charitable-type expenditure.	
12	Q. But is that are you saying that	
13	that's not normally a kind of expense that	
14	ratepayers would be subject to cost recovery for?	
15	A. Well, most commissions in my experience	
16	require that corporate image building type	
17	expenditures be borne by the shareholders.	
18	Q. Thank you. I just want to be sure	
19	because goodwill, kind of in layman's terms, means	
20	something different than accounting terms as you	
21	educated me.	
22	A. Right. In the accounting context it has	

a different -- specialized meaning. 1 2 Q. Okay. Okay. 3 Page 21 of 43 your testimony, speaking to a new commitment 53, again, it says that -- you 4 use Exelon Utility CEO, the PHI CEO, the Pepco CEO 5 and the Pepco Regional President will annually 6 offer to appear publicly before the Commission to 7 8 review and provide documentation concerning 9 Pepco's reliability safety, customer service performance, and to answer questions about Pepco's 10 performance in the District of Columbia and this 11 shall not be construed as approval of any 12 13 particular temp program or expenditure by the Commission to simply review. 14 15 Isn't this something that would normally 16 be done in the course of business anyway? I mean, 17 why is this any particular special commitment? 18 Α. I'm not sure they would do this in the 19 normal course of business. And this was addressed 20 ___ 21 Q. But if we invited them in, we'd want to assume they would come; right? 22

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		5
1	A. I would hope so.	
2	Q. And there would go the goodwill, yes.	
3	A. I think there were a number of these	
4	additional commitments that were added to what the	
5	applicants had previously offered, and these were	
6	intended to address some of the items that the	
7	Commission called out in their Order 17947. There	
8	were a list of items there, you know, where the	
9	Commission kind of ticked off, you know, the	
10	applicants are proposing to do this and this is	
11	neutral or this is negative and the getting the	
12	attention and keeping the attention of the Pepco	
13	executive officers and making sure that the	
14	element of, you know, local control and local	
15	responsiveness of the company's officers in the	
16	post merger environment seem to be a concern that	
17	didn't seem to be adequately addressed in what the	
18	applicants had previously offered. And this is	
19	one of a number of elements that was I think	
20	intended to help address that item and make sure	
21	that the local attention, the responsiveness of	
22	the Pepco and PHI and Exelon utility officers,	

1	they continue to have the dialogue and attention
2	of the Commission's needs and there's an ongoing
3	dialogue there, that they're engaged in what the
4	District needs and are going to be responsive to
5	that.
6	Q. Just two more questions. On page 26 of
7	your testimony, you reference Commitment No. 56
8	achieving reliability targets set out in
9	Commitment 56 without exceeding certain annual
10	reliability related capital O & M expenditure
11	levels that are specified in Tables 3 and 4 of
12	Commitment 57, and we've asked questions about
13	that before.
14	On behalf of the District Government, is
15	it your understanding that these expenditures,
16	both the Cap X expenditures, net of a DC Plug and
17	emergency restoration and the O $\&$ M reliability
18	budget, are these numbers that you would support,
19	the District Government?
20	A. Well, I think they are the numbers that
21	the applicants are committed to in terms of not
22	exceeding those amounts in order to achieve the

		51,
1	reliability targets. So I think in that context,	
2	they become part of the settlement and they are	
3	supported. You know, I do think it's still the	
4	intention to review the company's actual spending	
5	in the context of a rate case for reasonable is	
6	it reasonable, is it prudent and, you know,	
7	subject that to the normal review in Pepco's next	
8	rate case.	
9	Q. And then finally, I did not have a	
10	chance to ask Mr. Wells on behalf of the	
11	government, in Commitment No. 48, which we have	
12	discussed with other witnesses, "Nothing in the	
13	Settlement Agreement shall be construed to change	
14	the Commission's stated goal to move in a	
15	deliberate, reasonable fashion, over a series of	
16	Pepco rate cases, to put an end to negative class	
17	rates of returns." I read into the record or	
18	provided for the record before the negative rates	
19	of return and the history of it over the last four	
20	rate cases for the residential classes did point	
21	out orally that the streetlight class is also	
22	negative, although it's a small class.	

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1	But what is the District Government's	
2	understanding of the meaning of Commitment No. 48?	
3	A. Well, I think our understanding is	
4	similar to the other parties. Nothing in the	
5	settlement is construed as a change of that	
6	previously articulated policy to move in a	
7	deliberate and reasonable fashion over a series of	
8	Pepco rate cases to put an end to negative class	
9	rates of return.	
10	So it's an articulated goal that in a	
11	deliberate and reasonable fashion the Commission	
12	will and over a series of Pepco rate cases,	
13	these negative rates of return will be addressed.	
14	So it looks like it has to be done in a	
15	deliberate, reasonable fashion, and it can take a	
16	series of Pepco rate cases.	
17	So I guess in the next Pepco rate case,	
18	you know, we would expect to see the negative	
19	rates of return not becoming more negative, that	
20	we would expect to see some continual movement of	
21	those to eliminate the negativeness, but then, you	
22	know, it depends the degree of movement I think	

516 will depend on a lot of other factors that the 1 parties will need to be examining in those 2 3 subsequent Pepco rate cases. CHAIRWOMAN KANE: Thank you. Those are 4 all my questions. 5 Commissioner Fort? 6 BY COMMISSIONER DODDY FORT: 7 8 Q. Good afternoon, Mr. Smith. I only have 9 a few questions for you. 10 A. Good afternoon. Q. Were you here when Mr. Khouzami 11 testified yesterday? 12 13 Α. No. Q. You were not. Your list just got 14 15 shorter by a bit. How about if I get you to focus on page 16 17 4 of your testimony. At lines 13 to 18, you state 18 that the Settlement Agreement compares favorably 19 with the settlement under recent mergers. I'm 20 kind of paraphrasing. Actually, I'm reading it 21 pretty close. "The Settlement Agreement being presented to the Commission for approval in the 22

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1	current case compares favorably with settlements	
2	in other recent mergers/acquisition cases with	
3	which I'm familiar."	
4	Would you tell us how it compares and	
5	why it compares favorably? So could you just	
6	summarize briefly what elements of the settlement	
7	compare favorably with other mergers that with	
8	which you're familiar?	
9	A. Yes. It compares favorably in several	
10	respects, and keeping in mind that each merger, at	
11	least the ones I've alluded to here, the Fortis	
12	UniSource Energy Merger in Arizona, and the	
13	Iberdrola United Illuminating Merger, which is	
14	currently pending approval in Connecticut and	
15	Massachusetts, it compares favorably in several	
16	respects. The ringfencing, I believe, compares	
17	favorably. All of those mergers include elements	
18	which have now become fairly standard in effective	
19	utility ringfencing, including use of the Special	
20	Purpose Entity that's bankruptcy remote; use of a	
21	golden share; requiring utility to obtain an	
22	opinion about the separateness and the bankruptcy	

remoteness and so dividend restrictions and 1 2 several audit provisions. 3 I believe, and I believe the Applicants' Witness Velazquez also testified that the 4 ringfencing measures in this particular merger 5 represent the state-of-the-art, the most detailed 6 7 set of measures that I'm aware of that have been 8 applied in the context of utility merger 9 approvals, and those were even -- I think those were probably okay in what the applicants said 10 previously provided, but they've even been 11 improved more in the Settlement Agreement that you 12 13 are being asked to approve. And a number of significant items have 14 15 been added, including a divestiture provision and also another provision that requires applicants to 16 17 do a risk assessment and then to report back if 18 there's any other risks that hadn't previously 19 been contemplated or protected against by the 20 existing ringfencing. 21 So the ringfencing, I believe, is 22 superior in this merger. Actually, the

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1	ringfencing here was used as a model for the	
2	ringfencing that was adopted in the	
3	Iberdrola/United Illuminating. That ringfencing	
4	was tailored a little bit to their specific	
5	conditions which were a little bit different than	
6	Exelon and PHI.	
7	The customer benefit amounts here are	
8	significantly larger. On page 5, footnote 3, I	
9	tried to provide a rough comparison of level of	
10	benefits. In this one, they approximate	
11	equivalent is \$215.94 per distribution customer.	
12	I tried to calculate the rough approximations from	
13	the Connecticut Iberdrola United Illuminating	
14	Merger. There was a total of approximately \$83.6	
15	million of benefits there divided by 645,000	
16	Connecticut utility customers equated to	
17	approximately \$129.61 of quantified public benefit	
18	per customer.	
19	And then I also compared them to the	
20	Fortis UniSource Energy amount. There, there were	
21	approximately \$30 million of benefits and 654,000	
22	customers of their three utilities, and that	

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1	equated to a per customer benefit equivalent of	
2	approximately \$45.87. So the dollar amounts of	
3	benefits of this particular merger are quite a bit	
4	larger.	
5	In addition to those two areas, you	
6	know, the reliability has been an issue for the	
7	District. It has been kind of an ongoing concern	
8	and how can we get Pepco to improve its	
9	reliability in a manner that's feasible without	
10	giving them a blank check to just go spend money	
11	on it. And it seemed like this merger has	
12	resulted in commitments to improve the reliability	
13	that are being made, also with keeping an eye on,	
14	you know, budgetary targets, and there's also	
15	provisions in the stipulation that result in	
16	monetary penalties that will be incurred if the	
17	reliability targets are not met. And these	
18	provisions, I also believe are a substantial	
19	improvement over what was previously on the table	
20	and what the Commission considered when you issued	
21	your Decision No. 17947.	
22	So I think what the parties basically	

1	tried to do was they read this Order very
2	carefully, including Commissioner Phillips
3	dissent, which said Step 2, and they tried to
4	basically address all these concerns that the
5	Commission articulated in the Order and work out
6	improvements over what had previously been offered
7	and to work those improvements out in a manner
8	that all the diverse interests that represent the
9	settling parties found to be reasonable.
10	And just to kind of add one further item
11	to that discussion, because I mentioned the
12	Iberdrola United Illuminating Merger, and earlier
13	I was asked a question about, Well, what is normal
14	in these mergers? Well, I didn't think it was
15	normal for a commission to reject a merger and
16	then to have it come back as a Phase 2, but that's
17	exactly what happened in the Connecticut
18	proceeding. Their commission had issued a proposed
19	decision where they were going to reject the
20	merger. There was no settlement among the
21	parties. The parties had talked, but they just
22	couldn't agree on reasonable commitments.

As the hearing had progressed, the 1 2 applicants started putting more and more, you 3 know, tidbits of commitments out on the table, but the major parties to that case felt that that 4 wasn't nearly enough, so the commission issued a 5 recommended decision that was going to reject the 6 7 Iberdrola and United Illuminating came merger. 8 back in saying we'd like more time. We want 9 additional time to file a reconsideration. The public utility regulatory authority said no, and 10 then they withdrew that case so they wouldn't get 11 a bad decision out of it, and then they engaged in 12 very intense and meaningful settlement discussions 13 with the major parties and they ultimately were 14 15 able to work out something that all -- not all the 16 parties, but all the major parties -- well, most 17 of the parties, it's not a unanimous settlement 18 there. It is still pending before the Connecticut 19 Public Utility Regulatory Authority and there are 20 some -- I believe the Alliance For Solar Energy is 21 still opposing it, I believe there may be one more 22 other party that's opposing it, but they do have a 1 settlement.

2 The Public Utility Regulatory Authority has issued a proposed decision that now approves 3 that merger with all the additional commitments 4 that the parties have agreed to, and I believe 5 their timeline for rendering a final decision on 6 7 it is actually next week. So, I mean, before I 8 thought that was a weird -- you know, that this 9 would never happen. When a commission turns down a merger, that's like the end of it. But, you 10 know, we've seen the United Illuminating Iberdrola 11 one and now with this one that sometimes there's a 12 13 Step 2. 14 Q. Thank you. 15 You looked at cost to achieve and 16 synergy savings as part of your review. In doing

17 that, on paragraph 29, did you understand that to 18 include a regulatory asset that would be used to 19 track the deferred cost to achieve, paragraph 29? 20 A. Paragraph 29 doesn't really call out the 21 use of a regulatory asset, but they would need 22 some type of accounting to track that. So it could 523

be a regulatory asset, it could be some type of 1 2 deferred debit account. 3 And I guess my question was, did you 0. understand that in the case -- in this case, it 4 5 was going to be a regulatory asset that was going to be used? 6 7 Α. It would have to be tracked as some sort 8 of asset account, and I don't -- this provision doesn't call out exactly what count the deferred 9 cost would be accounting for. 10 All right. You note throughout your 11 Q. testimony new commitments, or a number of the new 12 commitments that came in with this Settlement 13 Agreement, and I think you mentioned that when you 14 15 talked to the Chair, you said they all appeared to 16 be commitments that are addressing specific issues that had been raised either by intervenors or that 17 are reflected in the Commission's Order that was 18 19 issued on the 27th of August. 20 Are any of the new commitments you saw things that were not directly related to issues 21 that were already before the Commission in the 22

first -- in the earlier case and addressed in the 1 earlier order? 2 3 I think the major focus was on looking Α. at the Order, looking at were all the different 4 diverse parties that have signed on to the 5 Settlement Agreement were coming from, and through 6 7 intensive discussions and negotiations, finding 8 something that appeared to the parties to address 9 all of the concerns that were expressed in the Commission's Order, but still were viewed as being 10 reasonable from each of the settling parties 11 somewhat different perspectives. 12 13 COMMISSIONER DODDY FORT: Thank you. I have no further questions. 14 15 CHAIRWOMAN KANE: Redirect, if any? 16 MR. CALDWELL: Just a few questions, 17 Your Honor. 18 REDIRECT EXAMINATION 19 BY MR. CALDWELL: 20 Mr. Smith, at the beginning of your --Q. 21 of the questioning from -- from the commissioners, you talked about layoffs at Phisco, and that being 22

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1	a large source of the synergy savings. But in	
2	addition to the synergy savings which may flow	
3	from those layoffs, is there anything in the	
4	Settlement Agreement that provides for the	
5	bringing in of new jobs into the District of	
6	Columbia?	
7	A. Yes, there are a number of revisions in	
8	the stipulation that address jobs in the District,	
9	which was a very important issue for District	
10	Government, and I guess I can point to which ones	
11	those are, if you want me to, but they are in the	
12	stipulation, and there's commitments for job	
13	growth and to keep the workforce in the District.	
14	I believe it's on a net positive basis for some	
15	period of time, at least a couple of years.	
16	So the District Government had very	
17	strong concerns about the potential impact on jobs	
18	in the District, and we believed that those have	
19	been recently addressed with these other	
20	settlement provisions.	
21	Q. So would the source of the new jobs	
22	moving into the District be the transfer of	

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certain Exelon corporate and affiliate functions 1 into the District? 2 That's one of the sources. Then there 3 Α. are a couple other sources. One of the items that 4 applicants had committed to during the earlier 5 round of hearings was moving some jobs from a 6 Virginia office into the District. And paragraph 7 8 19 of the settlement provides for moving 100 9 positions to the District as part of the coheadquarters -- energy utility headquarters 10 11 relocations. I think you meant Exelon utilities, but 12 Ο. that's okay. 13 Exelon utilities, right. And --14 Α. 15 0. So --16 A. And paragraphs 14 through 23, I think, in combination with each other, are the ones that 17 18 address the issues concerning employment in the 19 District. 20 So it is possible to achieve synergy Q. 21 savings and also increase or maintain employment 22 levels at the same time as a result of this

agreement; correct? 1 2 Α. To maintain employment levels in the District. 3 Q. Okay. 4 I mean, it looks like the synergy 5 Α. savings are going to come at least, in part, from 6 downsizing at the combined service company, some 7 of which are located in the District and some of 8 9 which are located in other locations. I believe there's a significant service company operation in 10 the Chicago area, so this agreement provides for 11 achieving synergy savings and preserving jobs in 12 the District in a relatively balanced manner. 13 Q. Thank you. 14 15 And you discussed several other mergers 16 specifically on page 5 of your testimony, footnote 3, and the sort of per customer benefit, dollar 17 18 benefit from each of those merger proceedings. 19 Were you personally involved in any of those? 20 Yes. I was personally involved in all Α. 21 those. 22 Q. Okay. So -- and as your testimony says,

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1	this particular Settlement Agreement, if this	
2	merger is approved and the terms of this	
3	Settlement Agreement would compare favorably to	
4	the other merger proceedings that you have	
5	personally been involved in; is that right?	
6	A. Yes. And especially with the ones that	
7	I've the recent ones that I've cited on page 5,	
8	footnote 3.	
9	MR. CALDWELL: Okay. Thank you. I don't	
10	have any further questions.	
11	CHAIRWOMAN KANE: Thank you.	
12	MR. CALDWELL: The District would like	
13	to move into evidence what was premarked DCG-2A	
14	along with DCG-2A-1.	
15	CHAIRWOMAN KANE: It is so moved.	
16	MR. CALDWELL: Thank you.	
17	CHAIRWOMAN KANE: Thank you, Mr. Smith.	
18	(Witness excused.)	
19	CHAIRWOMAN KANE: We do need, I think,	
20	the last of the settling parties, National	
21	Consumer Law Center.	
22	BY MS. WEIN:	

530 Q. Good afternoon. Mr. Nedwick, please 1 state your full name, title and address. 2 Todd Nedwick, Housing Energy Efficiency 3 Α. Policy Director, 1101 30th Street, Northwest, 4 Washington, DC, 20007. 5 Q. And who are you representing today? 6 A. National Housing Trust. 7 8 CHAIRWOMAN KANE: Would counsel for the 9 Housing Trust introduce herself, please, for the 10 transcriber. 11 MS. WEIN: Yes. My name is Olivia Wein, 12 staff attorney with the National Consumer Law 13 Center. 14 WHEREUPON, 15 TODD NEDWICK, having first been duly sworn and/or affirmed, was 16 examined and testified as follows. 17 18 MS. WEIN: Your Honor, I just have one 19 question before we begin. 20 DIRECT EXAMINATION 21 BY MS. WEIN: 22 Q. Good afternoon, Mr. Nedwick. Are you

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1	familiar with the portion of the testimony of	
2	Scott Hempling for Grid 2.0 at page 52 starting at	
3	line 9 regarding the settlement provision 9(c) of	
4	where Mr. Hempling characterizes Exelon as	
5	having bought NHT support in exchange for	
6	influence and access to corporate decision-making?	
7	Mr. Hempling also characterizes NHT of giving	
8	preferred access to government decision-makers	
9	referring to the District Government and excluding	
10	others from access to those decision-makers.	
11	Has Mr. Hempling fairly characterized	
12	paragraph 9(c) of the settlement as it involves	
13	NHT and the other parties who would want access to	
14	government decision-makers?	
15	A. No, he has not. No, I think Mr.	
16	Hempling mischaracterizes our motives for	
17	participating in this proceeding, and I think he	
18	grossly misinterprets the intent behind the	
19	language in paragraph 9(c) as it relates to the	
20	District of Columbia consulting with the National	
21	Housing Trust and the National Consumer Law Center	
22	on developing those programs.	

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1	Our intent was simply to make sure that	
2	any process that does go forward for designing	
3	those programs includes the National Housing Trust	
4	and National Consumer Law Center. At no point do	
5	we intend to exclude any other stakeholders from	
6	that process. We fully expect that the process	
7	for developing those programs and those plans for	
8	expending that funding will be very open, will	
9	include many different stakeholders. So yeah	
10	no.	
11	Q. Thank you.	
12	Mr. Nedwick, before you, do you have the	
13	testimony of Michael Bodaken and Todd Nedwick in	
14	Support of the Settlement on Behalf of National	
15	Consumer Law Center, National Housing Trust and	
16	the National Housing Trust-Enterprise consisting	
17	of 13 pages and dated October 30th, 2015?	
18	A. Yes, I do.	
19	Q. Was this testimony prepared by you or	
20	under your supervision?	
21	A. Yes, it was.	
22	Q. Are there any corrections, additions or	

533 modifications that you'd like to make to that 1 2 testimony? A. No. 3 Q. If I asked you the same questions today, 4 would your answers be the same? 5 Yes, they would. 6 Α. 7 Q. Is this testimony true to the best of 8 your information, knowledge and belief? 9 Α. Yes, it is. 10 MS. WEIN: Your Honors, at this time, I'd like to mark this testimony as NCLC/NHT 11 12 Exhibit B. 13 CHAIRWOMAN KANE: So marked. MS. WEIN: And Mr. Nedwick is now 14 15 available for cross-examination. CHAIRWOMAN KANE: Thank you. 16 Any parties have cross-examination of Mr. Nedwick? 17 18 (No response.) 19 CHAIRWOMAN KANE: Commissioner Fort? 20 BY COMMISSIONER DODDY FORT: 21 Q. Just briefly. Good afternoon, Mr. 22 Nedwick.

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1	A. Good afternoon.	
2	Q. I have a clarifying question and it goes	
3	to paragraph 26 in the Settlement Agreement, and	
4	that's the paragraph that talks about the	
5	development of an arrearage management program.	
6	And it says that Pepco will work with the District	
7	Government and other interested stakeholders,	
8	including the National Consumer Law Center, to	
9	develop in good faith a mutually agreeable	
10	arrearage management program for LIHEAP or RAD	
11	qualifying customers in arrears which would	
12	include the provision of credits or matching	
13	payments for customers who make timely payments on	
14	their current bill. Such discussion to be	
15	initiated no later than 60 days after the closing	
16	of the merger, with the understanding that the	
17	parties will reach an agreement in six months.	
18	With respect to that provision, what is	
19	your understanding of where the funding for that	
20	provision would come from?	
21	A. I believe it is it would be something	
22	that would be brought before the Commission, and	

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1	so I think it might be from the ratepayer.	
2	Q. So it's not your understanding that	
3	those the funding would be coming from any of	
4	the other sources of Customer Investment Funds,	
5	the CIF in this program?	
6	A. No, I think with respect to this	
7	program, this concept, no. I think the 400,000	
8	arrearage forgiveness is from is set, but I	
9	don't think this is relates to the CIF.	
10	Q. Currently RAD customers receive a bill	
11	credit and could also receive LIHEAP benefits if	
12	they're deemed qualified by the District	
13	Department of Energy and Environment. Is it your	
14	understanding that the credit discussed here in	
15	paragraph 26 would be in addition to those other -	
16	- in addition to those sources that are already	
17	provided to low income customers?	
18	A. I don't I don't know. I think that's	
19	a detail that's to be worked out as the program is	
20	developed, is my understanding.	
21	Q. So is there a role for the Commission in	
22	the development of that program? As it is	

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1	written, it says, "Pepco will work it out with the	
2	District Government." Would the Commission then	
3	expect to receive from those two entities a	
4	proposal to the Commission in our existing case,	
5	which is in Formal Case 1120 something 6, where	
6	we are looking at the program for low income	
7	customers?	
8	A. I'm not familiar with that particular	
9	case, but it is my understanding that this program	
10	would be developed and then presented to the	
11	Commission for approval.	
12	Q. Okay. And then just so I'm clear in	
13	your understanding, on the \$400,000 that's coming	
14	from the Customer Investment Fund to pay for	
15	arrearages that are two years old or older, what's	
16	your understanding of who is eligible to receive	
17	those funds?	
18	A. I believe that it's all residential	
19	customers.	
20	Q. And it would be used to pay all bills or	
21	just distribution bills?	
22	A. I don't know the answer to that.	

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1	COMMISSIONER DODDY FORT: Thank you.	
2	CHAIRWOMAN KANE: Thank you.	
3	BY CHAIRWOMAN KANE:	
4	Q. Just a couple of questions to follow up	
5	on the question, first of all, of the arrearages,	
6	the two-year arrearages. This is Commitment 9(a).	
7	It says "To help reduce the burden of longstanding	
8	energy debt for limited income and other	
9	families." Your organization works with low	
10	income families and low income housing. Is it	
11	your understanding that 9(a) would or would not be	
12	limited to low income, to forgiving receivables	
13	over two years old, regardless of income, or is it	
14	limited income? I'm not sure what the difference	
15	is between limited income and low income, but	
16	A. As I read it with it says "Limited	
17	income and other families." That suggested to me	
18	that it was open to all residential.	
19	Q. And there is no mention in this	
20	particular 9(a) for the involvement of any	
21	stakeholders in designing that program; is that	
22	correct?	

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1	A. That's correct.	
2	Q. Going down to 9(c), \$6.75 million for	
3	energy efficiency programs which would be	
4	developed by the District in consultation with the	
5	National Consumer Law Center, National Housing	
6	Trust, is it your understanding that you would be	
7	the sole people consulting with the District in	
8	designing this program?	
9	A. No, not at all. We fully expect that	
10	there would be an open process where interested	
11	stakeholders would participate to help in	
12	designing that program. Simply, the National	
13	Housing Trust and National Consumer Law Center are	
14	perhaps not as well known before this Commission	
15	as maybe some of the other parties. We just	
16	wanted to ensure that our voices weren't excluded	
17	from that process.	
18	Q. Thank you.	
19	And it is your is it your	
20	understanding that well, what is your	
21	understanding on how the money would actually be	
22	distributed?	
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1	A. So I think that's that's a detail	
2	that's to be discussed and determined. We	
3	mentioned it's mentioned here, Community	
4	Development Financial Institutions, CDFIs was a	
5	potential vehicle, DCSEUs could be a potential	
6	vehicle. I think that's something that would be	
7	discussed during the development process.	
8	Q. And it says "Within 60 days after	
9	receiving direction from the District Government."	
10	So would that lead one to conclude that the	
11	District Government will be the ultimate decider	
12	of how the money is used?	
13	A. Yes, but I assume that it would be in	
14	consultation with the Commission.	
15	Q. So you see that you're assuming that	
16	9(c) would also involve consultation with the	
17	Commission; is that what you're saying?	
18	A. Yes.	
19	Q. Yes. And do you read Exelon will	
20	provide 6.75 million as providing it to the	
21	District Government or could it be provided	
22	directly to organizations?	

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1	A. I think based on this morning, I think	
2	it could be provided directly to organizations.	
3	Q. And finally, I asked a number of the	
4	previous witnesses about Commitment No. 48 having	
5	to do with future rate design and with the issue	
6	of moving or supporting the Commission's stated	
7	goal to move in a deliberate reasonable fashion	
8	over a series of Pepco rate cases to put it into	
9	negative class rates of return.	
10	As put in the record, the classes that	
11	have negative rates of return are the residential,	
12	the residential all electric and the RAD that is	
13	the that is the low income customers who are	
14	not in multi in master-metered apartments. The	
15	RAD customers have a negative rate of return, the	
16	highest negative rate of return, of all of those	
17	residential classes.	
18	Do you understand the charts from the	
19	previous discussion that eliminating putting an	
20	end to negative rates of return will involve rate	
21	increases?	
22	A. So rate design is something that's	

541 beyond my expertise, so I'd prefer not to --1 2 Q. Not to answer. Okay. CHAIRWOMAN KANE: Thank you. That's all 3 the my questions. 4 Commissioner Fort? 5 COMMISSIONER DODDY FORT: Can I just ask 6 7 one more question. 8 BY COMMISSIONER DODDY FORT: 9 Q. You, in paragraph 9, the assistance says for low and limited income customers. I thought 10 the Chair was going to ask this because she 11 started to talk about limited income. What do you 12 understand limited income customers to be? 13 Who are those people? 14 15 Α. So I think generally speaking, it would include households that make 80 percent area 16 median income or less, is what I typically 17 18 understand that definition. 19 Q. And what do you understand low income 20 customers to mean? 21 A. You know, I think low income is 60 22 percent AMI. I think very low income is 30

1 percent AMI.

2	Q. So in the District, the Department of
3	Energy and Environment certifies certain residents
4	for programs like for our RAD programs. Do you
5	see this as being expansive of the people who are
6	in the District who are already eligible to be
7	certified for our low income programs?
8	A. I think it could be, yes. I don't know
9	exactly what income level those programs target.
10	Q. I guess the difference is we have
11	programs that are available to people who go
12	through the process of getting certified for the
13	programs, and I'm trying to understand whether or
14	not this would have that requirement that somebody
15	be RAD eligible for these provisions in terms of
16	how you describe who the target population is?
17	A. I mean, I think it certainly can include
18	RAD eligible, but, you know, I think from our
19	perspective, we would want to restrict it to that
20	population.
21	Q. In your testimony, you indicate that
22	even though paragraph 6, 7 and 8 don't indicate

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1	specifically that they would also be for low	
2	income customers, that you would still expect that	
3	they might benefit from some of those provisions	
4	in those paragraphs. Am I reading that correctly?	
5	A. That's correct.	
6	COMMISSIONER DODDY FORT: Okay. Thank	
7	you.	
8	CHAIRWOMAN KANE: Thank you. Any	
9	further questions?	
10	Redirect?	
11	MS. WEIN: No.	
12	CHAIRWOMAN KANE: No?	
13	MS. WEIN: But at this time I'd like to,	
14	when we're finished, move the testimony into	
15	evidence.	
16	CHAIRWOMAN KANE: So moved.	
17	MS. WEIN: Thank you.	
18	CHAIRWOMAN KANE: Thank you. Excused.	
19	(Witness excused.)	
20	CHAIRWOMAN KANE: And that completes our	
21	witnesses, except for Mr. Hawkins who will be here	
22	tomorrow for the settling parties, and we have	

544 three witnesses for the non-settling parties. I 1 think we can take a 10-minute break, let the 2 stenographer have a break. We will be back in 10 3 minutes and take those three witnesses. 4 (Whereupon, a recess was taken at 3:45 5 6 p.m.) 7 (Whereupon, the proceedings resumed at 8 4:05 p.m.) 9 CHAIRWOMAN KANE: We're back on the record in Formal Case 1119. It is 4:05 p.m. 10 We're going to accommodate some scheduling 11 requests and we're going to take Mr. Burcat next. 12 We understand that he is only available today. 13 14 MS. ELEFANT: Yes. He has a little more flexibility, but if you can take him, we would 15 appreciate that. 16 17 CHAIRWOMAN KANE: Yes. 18 MS. ELEFANT: Thank you. 19 CHAIRWOMAN KANE: And then we're 20 consulting with the other two, because we are going to be here tomorrow, also. 21 22 WHEREUPON,

545 1 BRUCE BURCAT, having been first duly sworn and/or affirmed, was 2 examined and testified as follows. 3 MS. ELEFANT: My name is Carolyn 4 Elefant. I represent the Mid-Atlantic Renewable 5 Energy Coalition. 6 7 DIRECT EXAMINATION 8 BY MS. ELEFANT: 9 Mr. Burcat, would you please state your Q. name and spell it for the reporter. 10 11 A. Sure. It's Bruce Burcat and --12 CHAIRWOMAN KANE: We can't hear you, Mr. 13 Burcat. 14 THE WITNESS: It's Bruce Burcat and the last name is spelled B-U-R-C-A-T. 15 BY MS. ELEFANT: 16 17 Q. And can you tell me what organization 18 you are here with today? 19 A. Yes. I'm with the Mid-Atlantic Renewable Energy Coalition. 20 21 Q. Do you have in front of you a copy of 22 the testimony that's been marked as MAREC 2A?

546 Α. I do. 1 2 Q. Do you have any changes to the 3 testimony? I do. On page 10 of that testimony, on 4 Α. Line No. 4. 5 6 Q. And can you tell me -- tell us what it is and maybe speak into that microphone a little 7 8 bit more. 9 Α. Sure. The -- at the end of the line, line 4, it puts a value for the Production Tax 10 Credit, PTC, and that should -- that's not 11 correct. It should be 0.023, basically 2.3 cents. 12 Okay. And did you prepare this 13 0. testimony or was it prepared under your 14 15 supervision? 16 A. Yes, it was. Q. And would your answers to the questions 17 18 in the testimony be the same today as when you 19 prepared it? 20 Α. They are. 21 MS. ELEFANT: At this time, I am ready to tender the witness for cross-examination and 22

questions from the Commission. 1 2 CHAIRWOMAN KANE: Thank you. Commission Fort -- excuse me, does anybody -- yes, sorry, 3 getting a little ahead of myself -- Joints 4 Applicants? 5 6 MR. GAY: Thank you, Chair Kane. Good 7 afternoon, Your Honor. My name is Anthony Gay. 8 I'm counsel appearing on behalf of the Joint 9 Applicants and it's certainly a pleasure to be able to appear before you. 10 11 CROSS-EXAMINATION 12 BY MR. GAY: Q. Good afternoon, Mr. Burcat. 13 A. Good afternoon. 14 15 Q. We've had the pleasure of meeting early 16 in our career, so it's good to see you again. 17 Α. Good to see you, too. 18 Ο. So Mr. Burcat, it's been awhile since 19 we've been at hearings, not including yesterday, 20 but really the hearings took place several months ago, the initial hearings, and I'd just like to 21 ask you a few level-setting questions, if I may. 22

1	So your position with MAREC, and for
2	purposes of court reporter, the Mid-Atlantic
3	Renewable Energy Coalition, you're the executive
4	director of that organization?
5	A. That's correct.
6	Q. And would you refresh me as to your role
7	as executive director of that organization?
8	A. Well, I I basically run the everyday
9	operations of the organization, and I am the
10	person who is directly involved in all of the
11	different various matters that MAREC, as we call
12	our organization, does, such as working before a
13	PJM, working with state commissions, to facilitate
14	renewable energy development in the region, also
15	working on legislation and appearing before
16	legislative bodies.
17	Q. And so with those duties, would you say
18	it's fair to say that your role is to advocate for
19	the growth of wind energy on behalf of MAREC?
20	A. I would say that's fair.
21	Q. Thank you, sir.
22	Could you refresh me as to the member

companies that comprise MAREC? 1 2 Α. Yes. We have AES Eastern Wind, the American Wind Energy Association, Algonquin Power, 3 Apex Clean Energy. Not a company, but public 4 5 interests group, Citizens For Pennsylvania Future, 6 Clean Line Energy Partners. We have several law 7 firms that are actual members. Do you want me to 8 list those or just the wind-related ones? 9 Well, here's how I understand MAREC, and Q. obviously I'll defer to you since you're the 10 executive director, but there are companies that 11 are involved, and they may or may not pay 12 different membership dues, and then there are 13 organizations that are involved and law firms, as 14 15 well, and I'm specifically talking about the companies. 16 17 Α. Yeah, okay. So EDF Renewables, EDP 18 Renewables, two different companies, EverPower 19 Wind Holdings, E.ON Climate & Renewables North 20 America, GE Energy, Iberdrola Renewables, 21 Invenergy Wind, OwnEnergy and Vestas American Wind 22 Technology.

Q. Thank you, sir. 1 2 And is it fair to say that many of these companies are national or multi-national companies 3 or affiliated with national or multi-national 4 companies? 5 Α. 6 Yes. 7 Q. Could you share with me and the 8 commissioners about how many of these companies 9 have businesses within the District or do business 10 with the District? 11 Well, there are -- I mean, because we're Α. in a broad market like PJM, in essence, you know, 12 they sell wind to PJM like other generation 13 suppliers. So in a sense, all of these companies 14 have business in the District in a way, the way 15 PJM works. 16 17 We also -- there is a specific contract 18 that Iberdrola Renewables has with the city, a 19 recent announcement a few weeks ago -- a few 20 months ago for a long-term purchase power 21 agreement with the city government. One of the companies -- one of the organizations, American 22

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1	Wind Energy Association, is actually headquartered	
2	here, and there are basically a number of	
3	companies that have registered their particular	
4	projects in the region to be used or to be	
5	considered as potential projects for REC purchases	
6	as part of the Commission's eligible eligible	
7	companies that can provide Renewable Energy	
8	Credits and energy into the District directly as	
9	part of the RPS.	
10	Q. Very good. We'll come back to the	
11	contract, the RP with the District.	
12	So my question really was a little bit	
13	more specific, though, but I'm glad you raised the	
14	wind arrangement with the District. So do you know	
15	how many of your member companies or how many	
16	employees your member companies have within the	
17	District?	
18	A. I don't know offhand. I know there are	
19	employees who work out of District. A lot of the	
20	companies have offices in the District because	
21	they do work on Capitol Hill or they obviously,	
22	you know, Washington is a hotspot for a lot of the	

552 energy policy that goes on throughout the country, 1 so they do have offices in the District. I can't 2 tell you how many employees are involved in those 3 particular offices. 4 Thank you, sir. 5 Q. 6 I'd like for you to look at an exhibit 7 which, Your Honors, I'd like to introduce as Joint 8 Applicants NSA-5. 9 CHAIRWOMAN KANE: So marked. 10 MR. GAY: Oh, I'm sorry, Your Honor. I'm going out of order. It will be -- it's 11 premarked as actually 7 -- or 8, I'm sorry. 12 13 Excuse me. 14 CHAIRWOMAN KANE: Can you identify it by 15 its title? 16 MR. GAY: Yes, I'm sorry, Your Honor. 17 CHAIRWOMAN KANE: Thank you. 18 MR. GAY: Mr. Burcat was so 19 knowledgeable, we were able to skip over a few 20 exhibits. Yes, the title is Mayor Bowser 21 Announces Groundbreaking Wind Power Purchase 22 Agreement, and it was premarked as 8, Joint

Applicants 8. 1 2 CHAIRWOMAN KANE: Yes. BY MR. GAY: 3 Q. And, Mr. Burcat, do you have that in 4 front of you? 5 A. I do. 6 7 Q. And so this was the Wind Power Purchase 8 Agreement that you're referring to? 9 Α. It is, or it's an article talking about the Wind Purchase Power Agreement. 10 11 Q. Yes. Thank you, sir. And can you tell me how many megawatts 12 that Power Purchase Agreement, which I'll describe 13 as PPA from here on out, involves? 14 15 A. I see and I think that's correct, it says 46 megawatts. 16 And who is the agreement with, meaning 17 Q. who has the District contracted with? 18 19 A. Iberdrola Renewables. 20 Q. And I think I heard you say -- and 21 correct me if I'm wrong -- that Iberdrola is one 22 of the MAREC member companies; is that correct?

554 1 Α. That is correct. 2 Q. Thank you, sir. 3 I'd like to now refer you to your supplemental testimony, page 9 of your 4 supplemental testimony that you submitted as part 5 of the settlement public interest hearings, page 6 9, specifically lines 12 through 13. And let me 7 8 know when you've had a chance to read that. 9 Α. Yes. 10 Q. If I read that correctly, you state the position that the merger should not be approved 11 because quote, the merged companies would be a 12 behemoth in the region and could potentially yield 13 unprecedented power due to its size and regional 14 15 dominance, unquote; is that correct? What I actually said was not only 16 Α. No. should the Commission be concerned with the stance 17 18 that the company has consistently taken over the 19 last three years against renewable energy 20 development, but the fact that the merged 21 companies would be a behemoth in the region and could potentially yield unprecedented power due to 22

its size and regional dominance. 1 2 So -- and I have other provisions or other statements made within the document 3 explaining other reasons why the merger also 4 raises a number of concerns. 5 Q. Okay. Well, let's deal with these 6 7 lines, and then we'll touch on something else you 8 raised here. So I did read that provision of your 9 testimony correctly; right, that one of your concerns was that you think the merged companies 10 will be a behemoth in the region? 11 12 A. That's one of the concerns, yes. Q. Okay. And when you refer to "the 13 region," are you referring to the region including 14 15 the District, surrounding states like New Jersey and Delaware? 16 17 Α. Yes, and also Maryland and also 18 Philadelphia region. Yeah, the whole good part of 19 the Mid-Atlantic Region, but specifically within 20 that frame where Exelon has territory in that 21 particular area, which is quite extensive. 22 Q. Okay. And it's my understanding that in

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1	New Jersey, which is part of this region, MAREC	
2	did not oppose the settlement; is that correct?	
3	A. We did not sign on to the settlement. We	
4	basically took a non-opposition position in that	
5	particular case, but primarily we determined that	
6	we had other places where we would such as that	
7	case moved very quickly, and we had other	
8	jurisdictions that we would emphasize our	
9	positions and take a different stance in those	
10	other states.	
11	Q. Okay. And Delaware was one of those	
12	other states, and you signed on to the settlement	
13	with Delaware; is that correct?	
14	A. We did. Again, Delaware moved almost as	
15	quickly as New Jersey. We knew Maryland and DC	
16	were the two states that we were pushing to not	
17	you know, to have the merger hopefully rejected,	
18	and so we looked at Delaware as basically a state	
19	that already Delmarva Power already had a	
20	number of long-term contracts, one of our main	
21	asks in this case, and in that particular	
22	situation, the company was willing to do some more	
1		

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1	long-term contracting on top of all of that. So we
2	felt that at least if somehow this merger got
3	approved in all of the jurisdictions, and it sure
4	was heading that way in Delaware, that we should
5	at least sign on to that particular agreement, but
6	continue to fight on in some other states.
7	Q. So I want to be clear, because I'm a
8	little confused. So in that state, you signed the
9	agreement, but you hoped what, that you wouldn't
10	get it approved in other states?
11	A. Well, we basically have taken a position
12	that we don't think the merger is warranted, but
13	if the commissions in those states wanted to
14	approve the merger, then they should have very
15	significant conditions that would be imposed on
16	the merger applicants regarding renewable energy
17	that would be enforceable and sort of at least
18	present that Exelon was maybe at least willing to
19	enter into these long-term contracts of a very
20	significant quantity, which would be diametrically
21	opposed in a way to their position on renewable
22	energy.

558 Well, in that regard, I think you 1 Q. offered testimony to that effect, and I'd like to 2 refer you to your direct testimony in this 3 proceeding, sir. Bear with me for a moment. 4 5 (Brief pause.) BY MR. GAY: 6 7 Q. Could you look at your amended direct 8 testimony, sir. It should be before you, page 20, 9 lines 15 through 17. 10 Α. Okay. The amended direct testimony, what was the date on that, because there's at 11 least three different filings we made, and I 12 looked and I don't see it. 13 Q. This one was filed in March. 14 15 Α. Oh, the one filed in March. Okay. Exact date, it should be in the binder 16 Ο. 17 you have, was March 20, 2015. 18 Α. Okay. I was looking in my own. Okay. I 19 have that. What page? What page, yes? 20 We're going to go to page 20. Why don't Q. 21 you take a look at lines 15 through 17, please. 22 And I wanted to go to something that you raised.

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1	You said that one of the conditions that was of	
2	key interest to you, and I'll just quote from your	
3	testimony actually here, was that "There should be	
4	a requirement for competitively sourced long-term	
5	Purchase Power Agreements or substantial	
6	procurement from resources eligible for the	
7	District of Columbia RPS." Is that did I quote	
8	that provision of your testimony correctly?	
9	A. Yeah. To complete that would be which	
10	would help mitigate adverse cost increases. But	
11	yes, that's correct.	
12	MR. GAY: Your Honors, I'd like to	
13	introduce an exhibit which was originally marked,	
14	and I'll give you the identification for it	
15	momentarily, it was originally marked as Joint	
16	Applicants 7, and given where we're at, this will	
17	be Joint Applicants 6 you know what, I'm sorry,	
18	Your Honors. Because we went out of order, we had	
19	this marked in the order, so this will be Joint	
20	Applicants 3.	
21	CHAIRWOMAN KANE: And the original	
22	number was?	

560 1 MR. GAY: Joint Applicants 7. 2 CHAIRWOMAN KANE: Joint Applicants 7? 3 MR. GAY: And the document is --CHAIRWOMAN KANE: Will now be 4 JA-NSA-3? 5 6 MR. GAY: That is correct, Your Honor. 7 CHAIRWOMAN KANE: And your previous one, 8 which you said was preliminarily marked as NSA-8 9 was not given a new number? 10 MR. GAY: It will be given 2, Your 11 Honor. 12 CHAIRWOMAN KANE: Thank you. So marked. 13 MR. GAY: Thank you, Your Honor. 14 BY MR. GAY: 15 Q. So I'd like you to take a look at your response to Interrogatory 8, particularly 8(a). 16 17 A. Um-hmm. 18 Q. And the question there was, Define the 19 term substantial as it was used in the next 20 section of testimony that I just shared with you. 21 And your response was, sir? 22 A. It says "Minimum of 100 megawatts."

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1	Obviously to put that into context, there were a	
2	number of other conditions that we were looking	
3	for, and most importantly, in our opinion, was the	
4	need for Exelon to discontinue and maybe even	
5	affirmatively reject its position against the	
6	Production Tax Credit. And so you can't just look	
7	at these things in a vacuum.	
8	If in the case that that was not done,	
9	then 100 megawatts is clearly insufficient.	
10	Q. Okay. But at least one of the things	
11	you asked for has been provided by the Joint	
12	Applicants as part of the settlement; is that	
13	correct?	
14	A. No.	
15	Q. Did you ask for a minimum of 100	
16	megawatts?	
17	A. No, but the provision is extremely weak.	
18	It takes	
19	Q. Well, I'd like you to answer my question	
20	and then you can expound. Did you, in your	
21	testimony	
22	A. I did answer your question, sir. I said	

562 1 no. 2 Q. You did ask for 100 megawatts as part of 3 ___ Oh, I answered that question, as well. 4 Α. I said yes, and I gave you my answer, 100 5 6 megawatts. 7 Ο. And your other answer was that Exelon 8 should renounce the Production Tax Credit? 9 Α. Yes. 10 Q. Is the Production Tax Credit still in 11 effect? A. It isn't, but it's up for consideration 12 again, which whether it's another one-year 13 extension or two-year extension or three or five-14 year extension, there's a number of different 15 opportunities out there, and through its 16 lobbyists, Exelon continues to oppose the 17 Production Tax Credit. 18 19 Q. Just so we can make sure it's on the 20 record, the Federal Production Tax Credit that 21 you're referring to currently is expired; correct? 22 A. It's currently expired, but there are a

		563
1	number of provisions in there that are still	
2	applicable as companies are in the process of	
3	complying with the 2014 requirements of the	
4	Production Tax Credit.	
5	Q. Mr. Burcat, I'd like you to refer to	
6	pages 6 to 7 of your supplemental testimony, so	
7	your most recent testimony. And I'm referring to	
8	lines 20 to 25 on page 6 and lines 1 through 10 on	
9	page 7.	
10	A. Yes.	
11	Q. So I just want to be clear on your	
12	position with regard to the 100 megawatts of wind,	
13	which we established that was one of your requests	
14	in this proceeding. And then you list, on pages 6	
15	to 7, several of the Factor 7 Commitments that are	
16	now part of the settlement.	
17	So it's your position that after having	
18	offered 100 megawatts as part of the settlement,	
19	and after offering several additions to address	
20	Factor 7, that the Commission should deny the	
21	merger because Exelon will not renounce the now	
22	expired Federal Production Tax Credit?	

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1	A. No, that's not our position. There's a	
2	lot more to our position. We are concerned with	
3	the level we've talked about this primarily in	
4	our initial direct testimony, but we talked about	
5	the size and scope of this merger and how it	
6	impacts the region, talked about the market	
7	monitors' concern that's in the record here about	
8	the massive size of the transmission ownership	
9	within PJM as it should be a very serious concern	
10	to the Commission, and we made a number of other	
11	points with the various other factors that the	
12	Commission has presented throughout this	
13	proceeding, not just in my testimony for the	
14	settlement, but in our previous testimony, we do	
15	talk about the other provisions. And there are	
16	other parties who handled some of those issues	
17	very well, and we would obviously support what was	
18	stated previously by those companies who maybe	
19	went into some more detail than we did, not	
20	companies, but parties to this proceeding.	
21	MR. GAY: All right. Thank you, Mr.	
22	Burcat. I have no further questions.	

565 Your Honors, I'd like to end my 1 2 questioning now, and I think you folks or other folks may have redirect? 3 CHAIRWOMAN KANE: Cross-examination? Do 4 any of the parties have cross-examination for Mr. 5 Burcat? 6 7 MR. CALDWELL: The District Government 8 has a few questions, Your Honor. CHAIRWOMAN KANE: Yes, Mr. Caldwell. 9 10 CROSS-EXAMINATION 11 BY MR. CALDWELL: Q. Good afternoon, Mr. Burcat. I'm Brian 12 Caldwell on behalf of the District of Columbia 13 14 Government. 15 You are aware that for purposes of 16 Public Interest Factor 7, the Commission found, in its final Order, that the effect of the merger, 17 18 based on the original application, was neutral; 19 correct? 20 A. For No. 7, that's correct. 21 Q. Yes. Wouldn't you agree that the 22 commitments to build 10 to 7 megawatts of solar,

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1	procure 100 megawatts of wind, contribute \$3.5	
2	million to the Renewable Energy Development Fund,	
3	contribute \$3.5 million to the Sustainable Energy	
4	Trust Fund, contribute over \$10 million to the	
5	Green Building Fund, and \$6.75 million towards	
6	energy efficiency programs targeting affordable	
7	multi-family units and master-metered multi-family	
8	buildings, that these commitments individually and	
9	collectively represent incremental improvements	
10	over the original application with respect to	
11	Factor No. 7?	
12	A. Well, they're so small that I really	
13	can't agree with that statement. I mean, we're	
14	talking about a company that owns 35 gigawatts of	
15	energy, and we're talking about 100 megawatts of	
16	wind of multi-built for almost eight years, or	
17	potentially eight years under this agreement, if	
18	all the other requirements in the particular	
19	Clause 130 are met. And there are other issues	
20	with some of those other provisions, so	
21	incrementally, minuscule, yes.	
22	Q. Okay. I just wanted to be sure. So you	

		567
1	agree that the settlement provides an incremental	
2	benefit; you just think the improvement should be	
3	larger than it was in the agreement?	
4	A. It should be dramatically larger.	
5	Q. Okay. Now, I want to turn your	
6	attention to page 7, lines 13 through 15 of your	
7	testimony. There you say that, "First off, I note	
8	that the proposed merger remains opposed by all	
9	intervenors that support and promote renewable	
10	energy. That fact alone should give the	
11	Commission pause as it considers whether the	
12	Applicants have satisfied Public Interest Factor	
13	7."	
14	A. I don't remember, what page was it on?	
15	I'm sorry.	
16	Q. That's on page 7, lines 13 through 15.	
17	A. Yes, I do remember that.	
18	Q. And you're aware that the District of	
19	Columbia Government is a signatory to the	
20	Settlement Agreement?	
21	A. I am. And you have to realize that	
22	we're talking about the parties that their primary	

		568
1	purpose is to promote renewable energy, and those	
2	were the specific parties I was talking about. I	
3	wasn't specifically referring to the city or other	
4	parties that are supporting the settlement in that	
5	sense. I was talking about the parties that are	
6	primarily focused, sort of like DC Sun and Grid	
7	2.0, MAREC and other parties and MDV-SEIA, and	
8	they are the parties that are primarily concerned	
9	with the renewable energy and have that as their	
10	primary focus in this proceeding.	
11	Q. Would you agree that the District	
12	Department of Energy and Environment, as an agency	
13	of the District Government, is concerned with	
14	promoting renewable energy?	
15	A. I suspect that's part of their mission.	
16	Q. Okay. Are you aware that today in	
17	Paris, France, the District of Columbia was	
18	awarded the Global Award For Green Energy at the	
19	2015 C40 Cities Award and the District was	
20	recognized for its Groundbreaking Wind Power	
21	Purchase Agreement with the District Government	
22	and Iberdrola Renewables, LLC that will reduce	

DC's carbon footprint and save \$45 million over 1 the next 20 years and that DOE Director Tommy 2 Wells was there to receive that award? 3 Well, let me first comment. You just 4 Α. talked about how much savings that --5 6 (Applause.) 7 CHAIRWOMAN KANE: Thank you for that 8 breaking news. 9 THE WITNESS: And personally, I think that's great, but let me remind you, you actually 10 made a good point for me there, that the contract 11 is \$45 million in savings for customers. And one 12 of our main points is that renewable energy and 13 long-term contracts will actually save customers, 14 15 ratepayers, in the District significant amounts of dollars over just simply buying RECs out of the 16 wholesale market or retail market. 17 18 So you made a really good point for me 19 there, but I do -- I do think that's a wonderful 20 accomplishment. But again, that's not the primary 21 purpose. The renewable energy piece is not the primary purpose, but I do applaud the city for 22

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1	entering into that contract. I think it was a	
2	very good thing, and obviously, one of my members	
3	are probably very happy about it, as well.	
4	MR. CALDWELL: I have no more questions,	
5	Your Honor. Thank you.	
6	CHAIRWOMAN KANE: Any other parties have	
7	cross-examination of this witness?	
8	(No response.)	
9	CHAIRWOMAN KANE: Commissioner Fort?	
10	BY COMMISSIONER DODDY FORT:	
11	Q. Good afternoon, Mr. Burcat.	
12	A. Good afternoon.	
13	Q. Did you review the whole Settlement	
14	Agreement and all of its parts?	
15	A. I've read through it, but I have to	
16	admit, I have not focused in on any specific area,	
17	except primarily the renewable energy parts, some	
18	of the energy efficiency sections, and I have not	
19	done any kind of detailed review of the settlement	
20	in all other respects.	
21	Q. Did you review the Commission's Order	
22	that we issued on August 27th, Order No.	

		571
1	17947?	
2	A. I did.	
3	Q. Did you read paragraph 344 wherein the	
4	Commission rejected the arguments, you know, that	
5	some of the parties that Factor 7 should be	
6	controlling or be given more weight than the other	
7	factors when we are assessing the transaction as a	
8	whole?	
9	A. Yes, but I did consider that as part of	
10	what you're considering the transaction as a	
11	whole, that that certainly is one of the	
12	considerations among the others that are critical,	
13	you know, all the other six factors that are	
14	critical to your review.	
15	Q. If I told you that for this Public	
16	Interest review, we are also considering all seven	
17	factors, does that come as a surprise to you?	
18	A. No.	
19	Q. Would there be a reason why if you have	
20	only looked at one of the seven factors that we	
21	should take your conclusion that it should be	
22	rejected based on that single factor, if we have	

		572
1	said that Factor 7 should not be controlling?	
2	A. Well, I've looked at this as we have	
3	looked at it in the beginning of the case, that	
4	there are significant concerns about the size of	
5	this company. We have to realize that this is	
6	going to be the largest utility in the United	
7	States on a customer basis after the merger.	
8	The significant impact on the region,	
9	significant impact on PJM are all factors that I	
10	don't believe, in my generic review, but also just	
11	in general, because this is such a large merger	
12	and such a far-reaching impact, that I strongly	
13	believe that I don't see how they overcome those	
14	concerns under your review, under the seven	
15	factors. There are a number that	
16	Q. Do you understand that we are not	
17	reconsidering our Order? At the moment, we're not	
18	reconsidering our Order; we are actually just	
19	looking at the Settlement Agreement, itself?	
20	A. Yes, I do understand that.	
21	Q. Okay. And my last question is on page	
22	7, lines 16 through 20, we have a question, "Do	
1		

		57
1	you have other concerns about the commitments?"	
2	And you said, "Yes, given there is no indication	
3	that Exelon has budged on its position opposing	
4	programs like the PTC, I still have very serious	
5	concerns about the merger and the harm that it	
6	would cause to District ratepayers."	
7	Tell me what the harm to District	
8	ratepayers is and have you quantified that harm?	
9	A. Well, yeah, the harm is that since the	
10	PPC, for instance, is a 2.3 cent kilowatt-an-hour	
11	credit, tax credit, that gets down to the bottom-	
12	line ratepayers' bills. So either it's going to -	
13	- if that's not included or if that's expired, and	
14	the extensions that they're working on today in	
15	Congress are not is not approved, and partly,	
16	you know, because of the vociferous opposition by	
17	companies like Exelon, that is going to have a	
18	detrimental effect any way you look at it. It's	
19	going to come to the bottom line in a long-term	
20	contract. It's going to come to the bottom line	
21	in RECs, because without that incentive, the cost	
22	of renewable energy credits is going to go up	

1	because there will be fewer of them because there
2	will be less development. There will clearly be
3	an impact on ratepayers.
5	an impact on facepayers.
4	We've sort of done the down and dirty on
5	what the impact is, but it's basically taking the
6	impact of the 2.3 cent credit and multiplying it
7	by the amount of the load that is remaining on the
8	RPS for the next few years and come up with some
9	figures that way to show that this could be a very
10	significant millions of dollars, in fact.
11	Q. Have you done any calculation of the
12	benefits under the Settlement Agreement from the
13	100 megawatts of wind that's included?
14	A. No, we haven't. And the main reason for
15	that is they're not for another eight years down
16	the road.
17	COMMISSIONER DODDY FORT: Thank you.
18	CHAIRWOMAN KANE: Thank you. Mr.
19	Burcat, I've got a couple of follow-up questions.
20	BY CHAIRWOMAN KANE:
21	Q. First of all, Joint Applicants did put
22	into the record as an exhibit a press release from

		575
1	this summer where the mayor was announcing	
2	Groundbreaking Wind Power Purchase Agreement.	
3	Were you familiar with that Power Purchase	
4	Agreement or the fact the city had purchased?	
5	A. Yes. We did talk about it here and so	
6	yes, I'm certainly familiar with it. I was	
7	familiar with it in discussions with my member who	
8	is involved in that.	
9	Q. And did some of your members bid on	
10	that?	
11	A. I couldn't tell you.	
12	Q. So	
13	A. Well, obviously, one did.	
14	Q. I'm not sure if the press release says	
15	it, but the legislative record, would you agree,	
16	subject to check well, since you know that one	
17	of your members bid, that this was a competitive	
18	procurement?	
19	A. Yes, and we as an organization only	
20	espouse competitive agreements when we're trying	
21	to do legislation or work with commissions,	
22	because we think that's the appropriate way to get	

the lowest price. 1 2 And I'm asking you in terms of your --Q. is part of your objection or your concern about 3 Commitment No. 130 that a particular company is 4 already designated as to who would be the 5 purchaser of this wind or the --6 7 Α. I don't remember that being -- that was 8 not specifically the concern. I do think there's 9 some concern there that Exelon would have, you know, the sole decision-making power over that. 10 That would be my concern. They could conceivably 11 hire -- they could conceivably have an affiliate 12 become the supplier in that situation. 13 Q. One of the Exelon facility. What is 14 15 your understanding from 130 as to what role Pepco 16 would be in this? Does Exelon or maybe you want 17 to look at 130 and then refresh your memory. 18 Α. Yep. 19 Q. "Exelon or its non-utility subsidiaries will, within five years from the merger," et 20 21 cetera, "conduct one or more requests for proposals or other competitive processes to 22

		577
1	solicit to purchase a total of 100 megawatts of	
2	Renewable Energy Capacity and ancillary services	
3	in environmental attributes, associated repair	
4	with, including but not limited to Renewable	
5	Energy Credits from one or more new or existing	
6	wind generation facilities located within the PJM	
7	territory, and then delivery approximately three	
8	years following the applicable RFP date." So	
9	that's where the eight years comes from?	
10	A. Yes.	
11	Q. This calls for Exelon or one of its non-	
12	utility subsidiaries to conduct an RFP. What is	
13	your understanding of what would be the purpose,	
14	what would Exelon do with the wind that they had	
15	purchased?	
16	A. As far as this agreement is concerned	
17	Q. Yes, yes.	
18	A or what we were looking for?	
19	Q. No, what this provides so that I can get	
20	to what how it may differ from what you were	
21	looking for.	
22	A. I think that's a good question. It's	

	578
1	not clear in the document. I think that's a very
2	good question. It's one of our concerns about
3	this particular provision. It's really not clear.
4	It talks about not necessarily being applied to
5	the RPS requirements, and interestingly enough,
6	eight years from whenever this gets done, it
7	starts to go through, you know, pretty much go
8	through your RPS law at that point in time, but
9	it's just really not clear. It's not a provision
10	that we would have ever supported in its
11	construct, current construct.
12	Q. If you'd look at 130(b) or 130(a),
13	"Bidders will be asked to provide credit
14	assurances satisfactory to Exelon in its
15	reasonable discretion as needed to assist Exelon
16	in evaluating each bidder's existing and continued
17	creditworthiness," and (b), "Exelon will evaluate
18	each proposal received in response to each RFP and
19	will select one or more bidders based on the
20	proposal that Exelon determines, in its sole
21	discretion, represents the best value to Exelon."
22	Now, I want to contrast that with the

		579
1	competitive procurement that the District	
2	Government just conducted that actually won the	
3	award, or one of the reasons it won the award in	
4	Paris, in which the DC counsel did approve this	
5	summer where there were 21 bidders and where, you	
6	can read through the documents, the criteria was	
7	best value for the District Government, which is	
8	buying that power to power district buildings.	
9	Is one of your concerns either that this	
10	is not clear or what would be what does this	
11	have to do with the benefit for District	
12	ratepayers?	
13	A. Well, I think it's fairly clear that	
14	it's not a hundred percent clear, but it clearly	
15	could be used not necessarily to benefit the	
16	District ratepayers, because it's just it seems	
17	open-ended and I think it provides too much leeway	
18	to Exelon to make those decisions.	
19	I do agree on (a), and one of the	
20	important things is that you do want creditworthy	
21	companies to get in, but again, that may be	
22	something that the Commission would oversee or	
I		

		58
1	make sure that well, not oversee, but make sure	
2	that there's an appropriate safeguard, that you're	
3	not excluding competitive bidders.	
4	Q. Do you see this as a procurement for	
5	energy that would be sold is there anything in	
6	this provision that indicates this wind, whichever	
7	subsidiary of Exelon is purchasing it, is	
8	procuring it, would be required or would offer it	
9	to customers in District?	
10	A. No, there's nothing requiring that.	
11	Q. So it could be offered anywhere in PJM,	
12	I guess; right, intended to promote wind within	
13	PJM to facilitate meeting state removal for	
14	standard requirements.	
15	A. Yeah, I mean, let me be clear that it is	
16	a good thing, if this was a well-written provision	
17	and substantially more megawatts involved, it's a	
18	good thing that wind would be getting built from a	
19	even in the region. And even if not necessarily	
20	directed to DC ratepayers, because it would be a	
21	good thing to have for carbon reduction purposes,	
22	for stable electricity prices, for meeting RPS,	

		581
1	the provisions, if there was some provision there	
2	to have that as part of this. I think that would	
3	make the provision much better from that point of	
4	view, but there are just too many uncertainties	
5	there here to get anywhere close to supporting	
6	the mechanics of this, let alone the let alone	
7	the size of the procurement, which is eight years	
8	down the road.	
9	CHAIRWOMAN KANE: Thank you.	
10	THE WITNESS: Thank you.	
11	CHAIRWOMAN KANE: Thank you very much.	
12	MS. ELEFANT: I have some	
13	CHAIRWOMAN KANE: Redirect?	
14	MS. ELEFANT: Yes, redirect.	
15	REDIRECT EXAMINATION	
16	BY MS. ELEFANT:	
17	Q. Mr. Burcat, can you turn your attention	
18	to your supplemental direct testimony at page 7.	
19	That's the testimony that you offered in this	
20	proceeding, and turning your attention to line 19,	
21	you testified, "In its Order rejecting the merger,	
22	the Commission stated that, on the record in this	

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1	proceeding, we cannot find that the District and	
2	its ratepayers would be benefited by having the	
3	Joint Applicants as a partner as the District	
4	moves forward to embrace a cleaner and greener	
5	environment and pursues its goals of having 50	
6	percent renewable energy sources by 2032." Do you	
7	recall giving that testimony?	
8	A. Yes.	
9	Q. In your opinion, does that concern that	
10	the Commission specifically articulated in its	
11	Order, has that concern been addressed by the	
12	Settlement Agreement?	
13	A. Not at all.	
14	Q. Okay.	
15	Can you also turn your attention to your	
16	original direct testimony. This is the testimony	
17	that you filed back in March of 2015 that Mr. Gay	
18	had questioned you about.	
19	A. Okay.	
20	Q. If you'd turn to pages 20 to 21, you	
21	stated at line 2, "MAREC has suggested"	
22	MR. GAY: Excuse me, Your Honor. This	

goes beyond the scope of the question that we 1 2 asked earlier. MS. ELEFANT: You questioned him about 3 his direct -- his amended direct testimony. 4 MR. GAY: That doesn't mean you can ask 5 him questions about the entire document. 6 7 MS. ELEFANT: I'm not asking about the 8 entire document; I'm asking about one line. And 9 you had questioned him about his use of the term "substantial" in that direct testimony, and then 10 you questioned him about how he defined 11 substantial testimony in the follow-up request, 12 data requests, so I have another question for him 13 about that, to put it in context. 14 CHAIRWOMAN KANE: About the issue of 15 substantial? 16 17 MS. ELEFANT: Not about substantial, 18 about the substantial and also long-term Power 19 Purchase Agreements. I was just going to ask Mr. 20 Burcat his proposed condition in his initial 21 direct testimony was for substantial competitively 22 procured long-term contracts, and I wanted to ask

		584
1	him about his understanding of the term of what	
2	he meant by long-term and how that compares to	
3	what's in the Settlement Agreement here. That's my	
4	sole question.	
5	CHAIRWOMAN KANE: Limited to crossing on	
6	something that he already answered; is that what	
7	you're saying?	
8	MS. ELEFANT: Yes.	
9	CHAIRWOMAN KANE: Go ahead, quickly.	
10	BY MS. ELEFANT:	
11	Q. So, Mr. Burcat, you recall you responded	
12	to questions about how initially MAREC had	
13	proposed a condition for a minimum do you	
14	recall being asked about what you considered to be	
15	a substantial commitment for a wind purchase?	
16	A. Yes, I do.	
17	Q. Okay. And when MAREC had originally	
18	proposed a substantial wind purchase as a	
19	condition, isn't it true that MAREC also had asked	
20	for a substantial long-term purchase agreement as	
21	part of the condition?	
22	A. That's correct.	

585 Ο. And are the -- what is the term of the 1 Power Purchase Agreement, or what is the term of 2 the Settlement Agreement that's been proposed, the 3 length of that Power Purchase Agreement? 4 It would be 10 years, if it ever gets 5 Α. signed. 6 7 Q. In your opinion, is 10 years a long-term 8 Power Purchase Agreement? 9 Well, I would say 10 years would be the Α. minimum, but we usually consider 10 to 20 years as 10 -- with the hopes that it would be 15 or 20 years, 11 because ratepayers get the higher benefits of a 12 longer term contract. 13 Q. Okay. 14 15 And finally, earlier, there was 16 testimony from one or two witnesses to the effect that the 100 megawatt purchase --17 18 MR. GAY: Your Honor, I think now 19 counsel --20 CHAIRWOMAN KANE: I think you're going 21 beyond the cross. You're going to go beyond the 22 cross-examination --

586 MS. ELEFANT: Okay. You're right. I 1 2 have nothing further. 3 CHAIRWOMAN KANE: -- of what is substantial. Substantial may include the term but 4 5 _ _ 6 MS. ELEFANT: Sure. Thank you. I have nothing further except to ask to move the 7 8 testimony into evidence. 9 CHAIRWOMAN KANE: It's moved into 10 evidence. 11 Joint Applicants? 12 MR. GAY: Yes, Your Honor, I'd like to move the exhibit that was premarked as 8, but I'd 13 like to move that into the record as Joint 14 15 Applicants NSA-2, and the document that was premarked as Joint Applicants 7, I'd like to move 16 that into the record as Joint Applicants NSA-3. 17 18 CHAIRWOMAN KANE: They are so marked. 19 MR. GAY: Thank you. 20 CHAIRWOMAN KANE: Thank you. You are 21 excused, Mr. Burcat. Thank you. 22 (Witness excused.)

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1	CHAIRWOMAN KANE: All right. It's 5	
2	o'clock. We will are there any I think	
3	that's all we're going to do today. We will start	
4	tomorrow morning with Mr. Martin and then Mr.	
5	Hempling and come back to Mr. Hawkins for DC	
6	Government, and that should probably take in the	
7	morning tomorrow, it should not go past lunchtime	
8	tomorrow.	
9	That being nothing else, unless anybody	
10	has any other procedural questions yes, sir?	
11	MR. EILBOTT: What time are we starting	
12	tomorrow?	
13	CHAIRWOMAN KANE: 10. We'll start at 10	
14	tomorrow. We will reconvene at 10 a.m.	
15	tomorrow with those three witnesses, and	
16	then any wind-up procedural issues, and we should	
17	probably be finished by around lunchtime tomorrow.	
18	Okay. Thank you very much. Nothing	
19	further. We are adjourned.	
20	(Whereupon, the proceeding adjourned at	
21	5 o'clock p.m.)	
22		

		588
1	CERTIFICATE	
2	I do hereby certify that I am a Notary Public	
3	in good standing, that the aforesaid testimony was	
4	taken before me, pursuant to notice, at the time	
5	and place indicated; that said deponent was duly	
6	sworn and/or affirmed to tell the truth, the whole	
7	truth, and nothing but the truth; that the	
8	testimony of said deponent was correctly recorded	
9	in machine shorthand by me and thereafter	
10	transcribed under my supervision with computer-	
11	aided transcription; that the proceedings are a	
12	true and correct record of the testimony given by	
13	all witnesses; and that I am neither of counsel	
14	nor kin to any party in said action, nor	
15	interested in the outcome thereof.	
16	WITNESS by hand and official seal this 4th	
17	day of December, 2015.	
18		
19		
20	Rose Janbura	
21		
22	Notary Public	

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